

Australia	82.00	Indonesia	82.00	Philippines	82.00
Belgium	82.00	Italy	82.00	Portugal	82.00
Canada	82.00	Japan	82.00	Spain	82.00
Denmark	82.00	Korea	82.00	Sweden	82.00
France	82.00	Malaysia	82.00	Singapore	82.00
Germany	82.00	Norway	82.00	Taiwan	82.00
Greece	82.00	Poland	82.00	Thailand	82.00
Holland	82.00	Romania	82.00	Turkey	82.00
India	82.00	Soviet Union	82.00	USA	82.00

EUROPE'S BUSINESS NEWSPAPER

# FINANCIAL TIMES

ENVIRONMENT

Cold comfort on global warming

Page 28

FT No. 31,603

© THE FINANCIAL TIMES LIMITED 1991

Friday November 8 1991

D 8523A

World News

Business Summary

## Channel tunnel passenger trains will be delivered late

British Rail, SNCF of France and SNCB of Belgium will have no passenger trains ready to run through the Channel tunnel if it opens on time in June 1993.

BR acknowledged yesterday that delivery of the Channel tunnel expresses intended to link London with Paris and Brussels was running months behind schedule. Page 26

**Renault strike plan**  
France's Communist-led CGT trade union called on strikers at the main gearbox and engine plant of Renault, the French state-owned car maker, to return to work from this morning. Page 26

**Haughey challenged**  
The Irish government was thrown into turmoil last night following a challenge to the leadership of Charles Haughey, made by the Flannery Finance minister, Albert Reynolds. Page 2

**Russian credit hopes**  
Russia believes western export credit agencies will soon extend credit guarantees direct to Russia, instead of insisting that they receive counter guarantees from the Soviet external trade bank. Page 3

**French trading charge**  
A former senior official from the French Finance Ministry was charged with insider trading, in the latest twist in a long-running scandal surrounding a takeover by Pechiney, the state-controlled aluminium and packaging group. Page 3

**Israel attacks Lebanon**  
Israeli helicopters blasted an office of Palestinian radicals in a south Lebanon refugee camp. Witnesses said they killed two civilians and wounded three. Shamir moves ally. Page 6

**US pressures Zaire**  
The US has increased pressure on President Mobutu Sese Seko to give way to Zaire's opposition and allow a transitional government to take control of the country's key ministries. Page 6

**Gorbachev protest**  
Thousands of communist die-hard shouting for Soviet President Mikhail Gorbachev to be put on trial crowded into Red Square in a demonstration of loyalty to Lenin on the 74th anniversary of the Bolshevik revolution. Page 30

**Herb tonic toll rises**  
The death toll among Indian revellers who drank a herbal tonic apparently containing methyl alcohol has risen to at least 150, the Press Trust of India reported.

**Botswana sackings**  
Botswana authorities have sacked an estimated 150,000 government and public sector workers who began a country-wide strike for higher wages this week. Page 6

**fruit fly worry**  
hundreds of square miles of alfalfa fruits and vegetables have been laid waste by a new strain of the tiny whitefly which officials said could lead to severe shortages and sharp price increases.

## Gatt chief optimistic over talks breakthrough

A successful conclusion to five years of talks on world trade reforms could come before the end of the year, according to Arthur Dunkel, director general of the General Agreement on Tariffs and Trade.

A breakthrough in the long-running dispute between the US and the EC over farm reforms is now seen as attainable. Non-stop talks will be held in Geneva from next Monday so that the agreements in all the areas under negotiation in the Uruguay Round could be ready by the end of November. Page 26; **Awesome obstacles** in the path of Uruguay round, Page 6; Editorial comment, Page 18

**BRITISH Petroleum**, UK-based international oil group, should see a squeeze in fourth-quarter results in spite of increases in the oil price. The company's UK refining business and the chemicals division, which made its first loss for about 10 years in the third quarter, should continue to depress overall performance. Page 21; **Petrols**, Page 27; **Lex**, Page 20

**KOMATSU**, Japanese construction equipment company, has acquired a 10 per cent stake in FAI, Italy's second biggest construction equipment maker, in an effort to strengthen ties between the two companies. Page 21; **Three-way venture**, Page 24

**REUTERS Holdings**, financial information and news company, is about to start trials of the long-delayed second phase of Dealing 2000, its automated trading system for foreign exchange. Page 21

**JOHN FAIRFAX**, Australian newspaper group about to be sold by its bankers, announced a net loss of A\$376m (\$265m) after abnormal items in the year to June, compared with a loss of A\$55m in the previous year. Page 23

**GUINNESS** Peat Aviation, world's largest leasing company, is to lose its president, Maurice Foley, only months after the group hopes to go public next summer. He will relinquish his role next October. Page 21; **Lex**, Page 20

**KLM ROYAL Dutch Airlines** saw second-quarter net profits surge nearly five-fold to Fl 182.5m (\$104m), thanks in part to extensive cost-cutting efforts and a reshuffling of its routes and services. Page 24

**NEWS Corporation**, Rupert Murdoch's media group, announced a 215 per cent increase in first-quarter net profits to A\$107.5m (\$64m), in spite of a 4 per cent fall in sales revenue. Page 23

**SONY MUSIC Entertainment**, software arm of the Japanese electronics group, is to raise \$940m through an issue of new equity. Page 26

**MITSUBISHI Estate**, Japanese real estate company, reported a 21.1 per cent decline in unconsolidated interim pre-tax profits to Y36.6bn (\$279m). Page 26

**KAWASAKI Steel**, Japanese steel company, has established a foothold in the US plastics industry with the purchase of ICI of the UK for about \$100m. Page 25

## Bush urges European allies to end ambiguity about role in Nato

# US seeks EC defence pledge

By Robert Mauthner and Lionel Barber in Rome

PRESIDENT Bush yesterday urged the US's European allies to dispel ambiguity about their role in Nato and their future common defence projects.

"If your ultimate aim is to provide independently for your own defence, the time to tell us is today," he said.

He also pledged that the US would remain fully committed to Nato and continue strong support for the process of European integration.

After Mr Bush had delivered his speech to the two-day summit of Nato leaders which opened yesterday, Mr James Baker, the US secretary of state, said Mr Bush was not issuing an ultimatum to the allies but that "the US wanted to lay its cards on the table".

Mr Bush said the attainment of European unity would not diminish the need for Nato as far as the US was concerned. "We do not see how there can be a substitute for the alliance as the provider of our defence and Europe's security," he said.

The US could not abandon its place in Europe, he said. It was going to retain "a sufficient force" in Europe to defend its obligations and its national security interests.

Mr Bush said the US was not seeking to dominate the alliance. Nato was not a vehicle of US power, nor did the US claim a monopoly of ideas for Nato. "What we want are partners," he said.

Mr Bush's backing for "the aims and process of European integration" was particularly significant. He said this firm support extended even to the prospect of political union as well as the goal of a European defence identity.

The US supported the development of the nine-nation Western European Union as the expression of Europe's defence identity because it could complement the alliance and strengthen the European role in it.

However, Mr Bush said the WEU could not be an alternative to Nato. "Our premise is that the American role in the defence and affairs of Europe will not be made superfluous by European Union."

The controversial issue of the links to be established between the WEU and Nato, on the one hand, and WEU and the European Community, on the other, is not expected to be settled during the Nato summit.

It will be the subject of further discussions at EC ministerial meetings leading up to the EC summit in Maastricht early next month.

France and Germany, which have proposed the creation of a European military corps, want the WEU eventually to become an integral part of European union.

But a rival British-Italian plan proposes that WEU should remain an autonomous organisation while maintaining close ties with both Nato and the EC.



Dutch prime minister Ruud Lubbers (centre) raises a smile from George Bush and John Major as they wait for their Nato colleagues to assemble for an official photograph

BRITAIN would be ready to sign up for the long-term objective of a European defence policy at next month's European Community summit in Maastricht, provided Nato's role is safeguarded, Ian Davidson reports from Rome.

Mr John Major, the British prime minister, told the Nato summit that Nato must remain the primordial forum for European security.

"But on that basis," he said, "we can work on the development of a common defence policy compatible with Nato. On that basis, I shall be ready to see Maastricht confirm the commitment in treaty language."

Mr Major continued to lay out many restrictions on the development of a European defence role. But the tone of his remarks implied a much more positive shift in the direction of a compromise with the other EC members.

A draft of the declaration to be issued at the end of the summit today, and widely leaked yesterday, also confirms Nato's invitation to the Soviet Union, the eastern European countries and the Baltic states to develop an institutional relationship for co-operation on political and security issues.

The procedure foreseen provides for joint annual ministerial meetings. Continued on Page 20

Nato fears, Page 2

## UK bank promises Maxwell backing

By Robert Peston, Richard Gourlay and Raymond Snoddy in London

BRITAIN'S National Westminster Bank, the biggest lender to the Maxwell family, yesterday said it would continue to support the concerns.

However, bankers in London said that Goldman Sachs, the US securities house, planned to sell more shares in Maxwell Communication Corporation or in Mirror Group Newspapers if the Maxwell family failed to repay loans as they fell due.

They said there was a risk that other banks might follow this example, forcing down the share prices and eroding collateral (in the form of shares) pledged against other loans.

Goldman refused to comment, but bankers with a close knowledge of the firm's intentions said it was taking a tough stance on the repayment of loans.

Last week, Goldman sold 2.2m MCC shares held as security against a \$60m (\$35m) loan. Further share sales could shatter an informal agreement among other bankers to the Maxwell family's private companies that they will not sell shares taken as security against loans.

Mr Kevin Maxwell, new chairman of MCC, has gone to New York for talks with Goldman. Banks are hoping he can persuade the securities house to stop selling shares.

Lex.....Page 20

The Maxwell Empire.....Page 22

Most bankers rallied behind the Maxwell family companies, as more than £300m was wiped from the London stock market value of MCC, the family's main public vehicle when share trading resumed after Tuesday's suspension when Mr Robert Maxwell died.

MCC shares plunged from 121p to 74p, despite confirmation from the company that it planned to sell its majority stake in Berlitz International, the language training and travel publishing company to Nakatani Publishing of Japan in a deal worth \$260m.

NetWest is understood to be playing a key role in urging banks not to take control of MCC shares by calling in loans. Bankers said the Maxwell family was not to be taken in.

Continued on Page 20

## US Democrats aim to cut taxes on lower incomes

By George Graham in Washington

THE US Democratic leadership yesterday set about capitalising on the party's surprise victory in the Pennsylvania Senate election on Monday by unveiling a package of tax cuts aimed at helping low to middle income Americans.

Mr Dan Rostenkowski, chairman of the House of Representatives Ways and Means committee and Congress's most influential tax legislator, proposed a temporary \$200-a-year tax credit which would help lower income families by \$46bn over the next two years.

The plan mirrors a proposal from Senator Lloyd Bentsen, the finance committee chairman, for a tax credit of \$300 per child, but would cover some 30m taxpayers. The Bentsen plan would affect an estimated 27m families with children.

Mr Bentsen wants to cut \$75bn of defence spending over five years. Mr Rostenkowski proposed creating a 35 per cent tax bracket for individuals earning over \$85,000 a year, and levying a 10 per cent surtax on incomes over \$125,000.

The tax-cutting frenzy of the past few weeks has left many sceptical. If a tax cut is to "jump-start" the sluggish economy, critics argue, it must be massive and immediate; not just a stimulus effect but a government spending.

The chances of implementing a tax cut during the current session of Congress, which is expected to close by the end of this month, are thought to be virtually extinct.

But tax cut proponents believe a deal could be achieved early next year if the Democrats accept the long-standing Republican call for a capital gains tax cut in exchange for the administration dropping its hostility to some Democratic proposals.

Perhaps the biggest obstacle is last year's budget compromise agreement, which seeks to enforce fiscal discipline by barring any tax cut that would increase the budget deficit.

Congress's attachment to the budget agreement is wavering, but has not yet crumbled. The Bush administration, on the other hand, fears that allowing one exception to the agreement would open up a Pandora's box of fiscal imprudence.

Four federal bank regulatory agencies yesterday issued guidelines on the evaluation of commercial property loans designed to make sure that supervisors are not aggravating the credit crunch. They said they wanted "to ensure that regulatory policies and actions do not inadvertently curtail the availability of credit to sound borrowers".

The guidelines ask supervisors not to classify property loans as doubtful if they are producing cashflow or are guaranteed by sound borrowers or strong collateral. Banks will not be criticised for carrying weak loans, so long as they have effective internal controls and well-conceived plans for working through problems with borrowers.

STERLING  
New York lunchtime: \$1.7803  
London: \$1.78 (1.7715)  
DM2.90 (2.9275)  
FF9.92 (9.935)  
SF2.5625 (2.5675)  
Y230.75 (230.0)  
£ index 91.3 (same)

GOLD  
New York Comex Dec \$354.7 (355.8)  
London: \$354.8 (354.35)  
N SEA OIL (Argus) 18  
Brent 15-day Dec \$21.925 (22.125)

DOLLAR  
New York lunchtime: DM1.8303  
FF6.577  
SF11.4405  
Y123.62  
DM1.829 (1.841)  
FF6.5725 (6.6075)  
SF11.439 (11.4495)  
Y123.7 (123.88)  
£ index 91.3 (93.5)  
Tokyo close: 129.93

US LUNCHTIME  
FED FUNDS 4 1/8 %  
3-mo Treasury Bill: 10 1/8 %  
Long Bond: 10 1/8 %  
yield: 8.001%

STOCK INDICES  
FT-SE 100: 2,538.0 (+3.8)  
FT-SE Eurotrack 100: 1,090.12 (+0.82)  
FT-A All-Share: 1,228.08 (+0.24)  
New York lunchtime: DJ Ind. Av. 3,046.87 (+10.51)  
S&P Comp 392.25 (+2.28)

LONDON MONEY  
3-month Interbank: 10 1/8 % (10 1/8 %)  
Life long gilt future: 84 1/2 (85 1/2)

## Weekend FT

Tomorrow: BCCI chind closed doors inside the biggest banking fraud in history. First of a seven-part series



## CONTENTS

sonal computers: Shake-up in the 1990s	18
open bonds: Investors discover the limit convergence	21
ial services: Monitoring changes in tin's National Health Service	14
lca: Constitutional changes that may trans-	9
me Tough times in the exotic secondary	6
et of golf club membership	6
/Pakistan: Confrontation begins to crum-	7
rough exhaustion	7
nology: Forensic science makes headway	12
comercial world	12
onal	7-8
105	27
1	27
45	27
edo	27
10-11	27
25	27

## MARKETS

Gold	385
Int. Capital Markets	17
Stock Markets	18
Letters	28
Technology	12
Unit Trusts	32-35
World Index	40
Observer	28
Stock Markets	18
Letters	28
Technology	12
Unit Trusts	32-35
World Index	40

## British government spending plans attract scepticism

On Wednesday, Norman Lamont, Britain's chancellor of the exchequer, greatly increased public spending. Many analysts believe he has abandoned his commitment to balancing the books.

### SAA are pleased to announce even more changes for the better.

There's never been a better time to fly SAA. For the business traveller our Gold Class Lounge at Heathrow means you can relax before your flight in even more comfort.

Our modern fleet including the latest new Boeing 747-400s mean you can travel to any one of 22 destinations throughout Southern Africa and the Indian Ocean Islands, in even more style.

And the fact we've cut flying time on our UK - SA route means you get there over an hour quicker.

Good news.

**SAA**  
SOUTH AFRICAN AIRWAYS

The best is now even better.

Call your travel agent or contact your nearest SAA office: 251-259 Regent Street, London W1R 7AD  
Tel: 071-734 9841. 1 St. Ann Street, Manchester M2 7LG Tel: 061-834 4436. 14 Waterloo Street, Birmingham B2 5TX Tel: 021-643 9605. 85 Buchanan Street, Glasgow G1 3HF Tel: 041-221 0015.



## EUROPEAN NEWS

## Senior minister backs move to oust Haughey

By Tim Coone in Dublin

THE Irish government was thrown into turmoil last night after Mr Albert Reynolds, the finance minister, joined rebel deputies challenging the leadership of Mr Charles Haughey.

Mr Reynolds said political instability was eroding confidence in democratic institutions. "This uncertainty must not be allowed to continue," he said. "The well-being of our country requires strong and decisive leadership of government and of the Fianna Fail party. I am not satisfied that such leadership now exists."

Mr Reynolds said he would back a challenge to the prime minister at a meeting of the ruling Fianna Fail party on Saturday.

Mr Gerard Collins, the foreign minister, last night appealed to Mr Reynolds to reconsider his decision. He said it would create chaos and wreck the government.

Mr Reynolds is widely considered the most probable successor to Mr Haughey, and his breaking of cabinet ranks is likely to sway wavering deputies to the rebel cause.

Mr Reynolds believes he has the support of a majority of the 77 Fianna Fail deputies in the Dail (lower house of

parliament).

Mr Haughey's leadership has been in question for two months, following the discovery of dubious financial deals in two state companies. Five senior civil servants appointed by Mr Haughey's government have resigned as a result. Several were personal friends of Mr Haughey, and his handling of the resulting crises has brought intense criticism and raised concern within the Fianna Fail party that Mr Haughey is becoming an electoral liability.

In challenging Mr Haughey, Mr Reynolds has not said whether he will resign as finance minister, but should Mr Haughey win Saturday's vote his position in the cabinet would become untenable.

Procedural wrangling over the no-confidence motion continued last night, with uncertainty as to whether 31 senators and 6 European MPs will be able to vote. Mr Haughey can count on firmer support from his senators, but the leadership is normally decided only by the deputies.

A meeting of 21 Fianna Fail senators last night resolved that they should have voting rights "on all issues or none".



GATHERING OF LEADERS: On left, President Francois Mitterrand of France points the way for Secretary General Manfred Wörner and President George Bush. On right, Mr Wörner (centre) briefs Chancellor Helmut Kohl and his foreign minister, Mr Hans-Dietrich Genscher

## Nato fears loss of Soviet control of nuclear arms

By Lionel Barber and Robert Mauthner in Rome

THE NATO allies, alarmed by the disintegration of the Soviet Union, will today urge the republics to maintain central control over nuclear weapons and restrict the growth of individual armed forces.

According to a draft circulating yesterday, the alliance will also call upon the central authorities in Moscow and the republics to adopt "firm measures" to prevent the export of nuclear weapons and other military nuclear technology.

The draft alliance statement will be included in an annex to a joint Rome

Declaration on the future political and military role of Nato. It follows strong US pressure, with President George Bush pressing for a warning about the risks from nearly 30,000 nuclear warheads in the Soviet Union.

However, it remained unclear yesterday how far western governments intend to use their political and economic leverage over republics such as the Ukraine and Kazakhstan who are using their nuclear weapons as bargaining chips in negotiations with the Russian republic.

The draft statement declares that Nato supports economic policies which promote trade and economic co-operation among the republics "in the interests of growth and stability". Although it holds out the prospect of future aid through international financial institutions such as the IMF and World Bank, to build a market economy, it avoids a direct commitment from western governments beyond technical assistance and humanitarian aid such as food and medicine this winter.

Technical and humanitarian aid,

the draft says, is "a vital contribution to the future security of Europe and the world as a whole".

Instead, the Nato statement sets out principles such as the respect of human rights, free and fair elections, and the preservation of internal and external borders consistent with the Helsinki Final Act of 1975 governing east-west relations. It also urges that the Soviet Union and the republics take all necessary action to ensure that earlier international agreements signed by the Soviet Union, especially the Start

treaty on long range weapons, the Conventional Forces in Europe treaty, the nuclear non-proliferation treaty, and the biological weapons convention are respected, ratified and implemented.

The draft says: "We urge restraint in the development of conventional and nuclear forces that by their size and character could exacerbate political tensions, retard market economic reform and contradict efforts to reach lower and more stable levels of forces as embodied in the CFE treaty."

## Scrivener caveat on energy tax idea

By Andrew Jack

THE ENVIRONMENT must not be used as a pretext for an increase in the overall tax burden in Europe, Mrs Christine Scrivener, the European commissioner in charge of tax, said yesterday.

Mrs Scrivener said she was against EC proposals for an energy tax to reduce carbon emissions unless it was accompanied by reductions and incentives to compensate. If any new environmental taxes were to be introduced, there should be strict tax neutrality. The introduction of any new

taxes Europe-wide in the run-up to the single market in 1993 would be "disastrous", Mrs Scrivener said.

Speaking at an FT conference on the emerging European tax system yesterday, she said: "European industry must not be penalised." She stressed that the chemical, steel and oil industries in particular should not suffer.

Mrs Scrivener said she was against environmental taxes and favoured instead energy incentives for companies. "It is just impossible to say a tax

will solve everything.

"I am not sure a tax is the best way to protect the environment. International action should be taken. The Community alone is not able to shoulder the burden of a task at the world level."

There would be a tendency towards the convergence of European tax systems over the next few years rather than through any form of regulated harmonisation.

"I am convinced that market forces will finish the work we have started," she said. "We

must not be afraid of a certain degree of competition between national tax systems within the European Community."

The main priority for 1993 was to suppress the main forms of double taxation. There was an "urgent case" for the Council to adopt a directive on the abolition of withholding taxes on interest and royalty payments within groups of companies, and one on the consolidation of losses of permanent establishments and subsidiaries in other member states.

## Serbian government takes steps to set up its own army

By Laura Silber in Belgrade

THE WAR between Croatia and Serbia is likely to escalate after the Serbian government yesterday set up a special committee aimed at establishing an all-Serbian army.

The move reflects Serbia's frustration over its inability to crush Croatian forces, and its determination to defend itself against any possible full-scale military offensive from Croatia.

Croatian forces launched three attacks on Serbian soil this week. Until then, fighting between Serbs and Croats had been confined to Croatia, and latterly to the central Yugoslav republic of Bosnia-Herzegovina.

This latest move to set up an army by Mr Slobodan Milosevic, the president of Serbia, suggests he may be losing confidence in the federal army which appears to be disintegrating after four months of fighting in Croatia since the republic declared independence on June 25.

For its part, the federal army yesterday ordered Croat forces in the besieged Adriatic resort of Dubrovnik to surrender their weapons, while at the same time it continued to

launch an air offensive throughout Croatia.

However, it is unclear how the federal army will react to the creation of an all-Serbian force. The army has repeatedly denounced other republican armies as "illegal, paramilitary forces".

A western diplomat said yesterday: "We will soon find out whether there is actually a split between the army and Serbia or if an agreement was made in advance."

The plan to create a Serbian force, under debate since last year, was revealed yesterday by Captain Dragan, the military commander of Serbs in Knin, the centre of the self-proclaimed Serbian autonomous region in Krajina, southern Croatia.

He had a news conference that "Serbia within three months will form a special force of 20,000 well-trained soldiers". He told Politika, a Belgrade daily which is the mouthpiece for the ruling Socialist party that "Serbia has enough weapons and equipment". But it is unclear how Serbia, whose economy is rapidly deteriorating, plans to finance the army.

Captain Dragan refrained from direct criticism of the federal army, but commented: "How can we expect the federal army to function well in a country that is falling apart?"

Serbia's opposition leaders have also supported the creation of a republican army. According to Mr Zoran Djindjic, a parliamentary deputy of the opposition Democratic party: "A Serbian army will suppress tensions. There will be less fear and violence because now people think they will die, unprotected, if the federal army collapses."

Mr Vuk Draskovic, head of the nationalist Serbian Renewal Movement, said: "No one trusts the Communist federal army, which is filled with treason. It is the easiest way to reach a peace settlement: the Croats will think seriously about a war against a Serb army."

Mr Nato, European Community officials and Lord Carrington, chairman of the EC-sponsored peace conference on Yugoslavia, are expected today to discuss the implications of imposing sanctions as well as ways to achieve a ceasefire throughout the country.

## Commercial TV licence awarded in Sweden

By John Burton in Stockholm

THE SWEDISH Government yesterday awarded the licence for the country's first commercial TV channel to a consortium whose main shareholders are the telecommunications and media group Kinnevik and the Wallenberg investment company Patricia.

The concession was granted to the TV4 consortium despite criticism by the Swedish Prices and Competition Office that it would give Kinnevik a dominant influence in the country's TV advertising market.

In addition to being the biggest shareholder in the new terrestrial channel with an equity share of 30 per cent and voting power of 36 per cent, Kinnevik also operates the commercial Scandinavian satellite channel TV3. TV4 will co-operate with TV3 in advertising production and sales.

The only main competition that Kinnevik will face in the Swedish TV advertising market will be the satellite-transmitted Nordic Channel, which was bought last month by TV1 Europe, a group of European and US investors who already have stakes in local TV channels in Denmark and Norway. Sweden also has two non-commercial, state-run channels.

Kinnevik last week obtained its shareholding in TV4, which now broadcasts by satellite in return for withdrawing its rival bid for the new Swedish channel. TV4 will cease its satellite broadcasts after the terrestrial channel begins operating on March 1 under a licence that will last until 1998.

TV4's other main shareholders including Patricia with a 25.4 per cent stake, the pension fund SPP and the agricultural co-operative movement with 19 per cent each, and the publishers Natur and Kultur with 6.6 per cent. TV4 will pay an initial concession fee to the state of SKr50m (\$8.3m) per year, but the rate could climb to SKr60m if advertising revenue exceeds SKr150m. The money will be used to help finance the non-commercial TV channels. The government will also allow advertising on cable TV channels from January 1.

The Financial Times (Europe) Ltd is published by The Financial Times (Europe) Ltd, Frankfurt am Main, Germany. Registered office: 1, 2, 3, 4, 5, 6, 7, 8, 9, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 30, 31, 32, 33, 34, 35, 36, 37, 38, 39, 40, 41, 42, 43, 44, 45, 46, 47, 48, 49, 50, 51, 52, 53, 54, 55, 56, 57, 58, 59, 60, 61, 62, 63, 64, 65, 66, 67, 68, 69, 70, 71, 72, 73, 74, 75, 76, 77, 78, 79, 80, 81, 82, 83, 84, 85, 86, 87, 88, 89, 90, 91, 92, 93, 94, 95, 96, 97, 98, 99, 100. Telephone: 09 266481. Telex: 416193. Represented by E. Hugo, Frankfurt/Main, and, as members of the Board of Directors, R.A.F. McClean, G.T.S. Dennis, A.C. Miller, D.E.P. Palmer, London. Printed by D.V.M. GmbH-Herbert International, 60776 Neu-Isenburg a. Frankfurt. Responsible editor: Richard Lambert, Financial Times, One South-west Bridge, London SE1 9PL. The Financial Times Ltd, 1991.

Registered office: Number One, South-west Bridge, London SE1 9PL. Company incorporated under the laws of England and Wales. Chairman: R.P. Palmer, Main shareholder: The Financial Times Limited. The Financial Times Limited, Publishing director: J. Kelly, 168 Rue de Rivoli, 75004 Paris Cedex 01. Tel: (01) 4297 0821; Fax: (01) 4297 0822. SA Nord Edis, 1521 Rue de Cal 1, 91100 Rouvres Cedex 1, ISSN: ISSN 0950-0804. Commission Paritaire No 67882D.

Financial Times (Scandinavia) Vinnelsgade 6A, DK-1161 Copenhagen K, Denmark. Telephone: (33) 11 44 41. Fax: (33) 933335.

## FRANCE TELECOM RATED TRIPLE "A"

### NOW YOU CAN PARTICIPATE IN OUR FUTURE

Aaa/AAA. These are the ratings that Moody's and Standard and Poor's have bestowed to FRANCE TELECOM, new issuer on financial markets. Today, telecommunications in Europe are rapidly moving ahead. By 1993, France intends to be a major participant in Europe's telecommunications efforts. In order to support its development, FRANCE TELECOM, an autonomous public operating company is now responsible for its own financing previously undertaken by the Caisse Nationale des Télécommunications (CNT). Our technological headstart, the swift move we have made into worldwide markets and our financial strength are three good reasons for feeling confident when subscribing to FRANCE TELECOM's bond offerings.

We bring the world closer

FRANCE TELECOM





## EUROPEAN NEWS

## Italian steel group to shed production

By Robert Graham in Rome

ILVA, the Italian state steel concern and Europe's second largest steel company, is to go ahead with radical plans to hived off 20 per cent of current production and concentrate on its core business of flat products.

The move was agreed yesterday by the board of IRI, the state holding company controlling Ilva, in conjunction with Mr Giovanni Gambardella, the latter's chief executive.

Under the plan, Ilva anticipates selling to either Italian or foreign buyers the bulk of its long products operations and other non-core activity over the next three years in order to cut net indebtedness by L3,000bn (L1.4bn). This, in turn, is expected to cut costs by some L1,000bn during the same period.

An Ilva spokesman said yesterday the move was to reinforce the group's position in ordinary and specialised flat products where it was already a European leader and enjoyed impressive 14 per cent operating margins.

However, the company's restructuring has also been brought about by pressure from Brussels seeking to limit state aid to the industry. Ilva's proposed savings are close to the amount spent on acquisitions since the company was formed in 1988 out of a restructuring of the state steel sector. The company has been looking to the government for help with an increase in capital to underpin an ambitious L4,000bn four-year investment programme co-ordinated with Brussels.

So far, it has obtained roughly a quarter of the funds needed via the transfer to Ilva of Sofim, the state agency entrusted with economic development in the south. Sofim has a L350bn paid-up capital.

Ilva's finances have been a hard hit by a combination of a 25 per cent fall in steel prices since 1989 and heavier-than-expected debts inherited from Finisider, the former state steel concern.

The group currently produces 11.3m tonnes of steel. Under yesterday's agreement production will now be concentrated in the plants at Novi Ligure, Taranto, Terni and Turin while production to be sold-off will be the plants at Aosta, Dalmine, Della Capola, Piombino, along with stakes in Magona and Sidermar.

## Usinor plan to cut 6,700 jobs

By William Dawkins in Paris

USINOR SACLOR, the French state-owned steelmaker, has begun to consult staff on plans to shed 6,700 jobs by 1994.

The company indicated in September that it needed to make "several thousand" job cuts to bring productivity in line with its main competitors, but this is the first time the scale of the reductions has been made public.

The latest cuts, which follow a 56 per cent reduction in Usinor-Saclor's workforce to 65,000 over the past 10 years, were announced by unions after a meeting with Mr Francis Mer, Usinor-Saclor's chairman.

Usinor-Saclor announced a collapse in first-half profits earlier this week, but is making no formal announcement on jobs until after works councils have been consulted. It does not deny the unions' figures.

Each redundant employee will be offered two alternative jobs outside the group, said a company spokeswoman.

The biggest cuts would fall in Lorraine and Normandy where union officials expect 3,000-4,000 people to leave the group.

## Former senior official charged over Pechiney

By William Dawkins in Paris

A FORMER senior official from the French Finance Ministry was charged yesterday with insider trading, in the latest twist in a long-running scandal surrounding a takeover by Pechiney, the state-controlled aluminium and packaging group.

He is Mr Alain Boublil, 43, who resigned in January, 1989, as director of the private office of Mr Pierre Bérégovoy, the finance minister, in the wake of allegations that he was involved in illicit share dealing ahead of Pechiney's takeover of Triangle Industries.

Official charges against a figure who had so much influence provide extra ammunition for the opposition at a time when

## Russia seeks direct credit deals with west

By John Lloyd in Moscow

RUSSIA believes western export credit agencies will soon extend credit guarantees direct to Russia, instead of insisting that they receive counter guarantees from the Soviet external trade bank.

Mr Boris Yeltsin, the Russian leader, hopes to sign an agreement in two weeks time with Hermes, the German state export credit insurance company, during a visit to Germany. Documents are being prepared for an agreement between Hermes and the Russian Vneshtorgbank, the bank for foreign trade, Russian officials said yesterday.

At the same time, Mr Valery Telegin, chairman of Vneshtorgbank, is in the US for talks with Eximbank, the US export credit guarantee agency, and with US congressmen and senators. Mr Telegin believes Eximbank will also soon grant credits to Russia.

Russian officials say that feelers to other western credit institutions are proving encouraging.

A number of projects, especially in the energy field, are being prepared - ready to proceed once agreements are signed between the western agencies and Vneshtorgbank.

Credits are likely to be advanced on a project-basis - that is, the hard currency proceeds of the projects will be earmarked to pay the cost of goods and services imported.

● Radical reformers who are urging a "Russia first" policy and an end to efforts to continue all-union institutions were last night appointed to top posts in a new Russian cabinet.

Mr Egor Gaidar, head of the Institute of Economic Policy and in charge of economists drafting decrees to implement the reform laid out by Mr Yeltsin last week, is to become deputy prime minister in charge of economic policy. Mr Alexander Shokhin, a close colleague of Mr Gaidar's and Russian labour minister, is named deputy prime minister in charge of social policy.

Mr Gaidar and Mr Shokhin, both academic economists, are keen proponents of rapid and complete reform - but within Russia.

## Bonn agonises about the proper welcome for the Russian leader

## Yeltsin poses red carpet problem

By Quentin Peel in Bonn

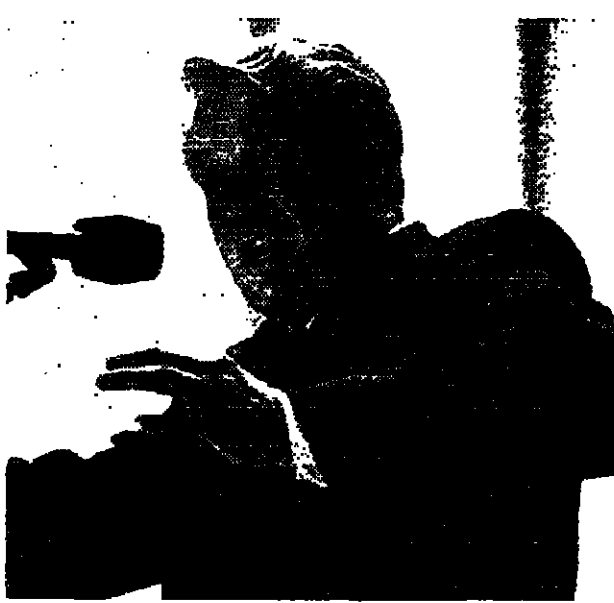
WHEN IS a head of state not a head of state? When he's called Boris Yeltsin.

The Russian president is coming to Germany on November 21 at the invitation of Chancellor Helmut Kohl, and the protocol department did not know how to treat him. How long a carpet should he have? How many "white mice" (as the police motorcyclists are known in Bonn) and how many Mercedes should be in the cavalcade?

After all, Mr Yeltsin may not be the head of a state as such; but he was the hero of the failed Soviet putsch in August, he is the president of an increasingly sovereign Russian federation which is still several times larger than any other European country, his political authority in Moscow is almost certainly greater than that of President Mikhail Gorbachev, and he is notoriously sensitive about appearances.

Previous official visits (pre-putsch) to both the US and to France have been marked by embarrassing incidents when Mr Yeltsin considered himself deliberately slighted, being treated as a provincial politician rather than a head of state.

"I think you can take it for granted we will not make the same mistake," a senior Ger-



Mr Boris Yeltsin: a man Bonn is anxious not to slight

man official said this week.

In fact the Foreign Ministry has already decided that Mr Yeltsin's visit will be treated as "a working visit of a head of state"; that is to say, not all the massed bands, but the full complement of flags and carpet, not to mention cavalcade.

"The problem has been blown out of all proportion,"

according to a ministry spokesman. "The question was asked (by the protocol department) and that is the answer we have given."

However, the problem of how and when to treat with the (ex-)Soviet republics, as opposed to the lingering institutions of the union, is causing problems for the German gov-

ernment across the board. Requests for the extradition of Mr Erich Honecker, the former East German leader, have had to be duplicated to the Russian Foreign and Justice ministries, having already been sent to the same Soviet ministries. Who is actually responsible for his eventual extradition is completely unclear.

Another touchy question concerns the opening of new missions in the republics. Germany wants to reactivate the former East German consulate in Minsk, the capital of Belorussia.

So far it is uncertain whether the staff should be accredited exclusively with the Belorussian authorities (as they insist), or with Moscow, or with both.

The same problem concerns the German plan to open a consulate general in Kazakhstan, and is also holding up the British government in setting up a similar operation in Kiev, the Ukrainian capital.

"We don't even know who is going to grant diplomatic immunity," said one diplomat involved. "If our people have to fly through Shevchenko airport (in Moscow), they could get turned back if they only have accreditation with the republic."

## Hungary devalues to protect producers

By Nicholas Denton in Budapest

HUNGARY yesterday devalued the forint by 5.8 per cent in an effort to cushion producers facing stiff import competition.

The government said it intended the devaluation, which takes effect today, to be Hungary's last abrupt exchange rate change.

Mr Gyorgy Suranyi, president of Hungary's central bank, said the authorities would move "step by step" over the coming year to a flexible exchange rate.

This would set the scene for a relaxation of some exchange controls, but any move towards currency convertibility for capital movements was not expected.

With inflation higher in Hungary than the west, and with liberalisation of imports, local companies have been coming under severe pressure.

● Romania has frozen all hard currency accounts of state-owned enterprises with the aim of introducing a uniform rate of exchange for the lei, writes Judy Dempsey.

## SPD ready to block German tax changes

By Quentin Peel in Bonn

AN IMPORTANT package of tax changes, including a 1 per cent point increase in value added tax, reductions in taxation on enterprises, and improvements in child allowances, has been cleared for approval by the German Bundestag today.

However the package is likely to be rejected by the Bundesrat - the upper house of the German parliament - where the opposition Social Democrats (SPD) have a majority, and therefore will have to be decided by a conciliation commission.

The package was cleared on Wednesday by the finance committee of the Bundestag, which made amendments to allow for a net tax gain of DM5.3bn, against an original DM5.6bn proposed by Mr Theo Waigel, the finance minister.

Mr Waigel yesterday defended his plans, above all for enterprise tax cuts, on the grounds that excessive company taxation was the greatest single disincentive to foreign investors coming to Germany. He also argued that the tax cuts, although coming at a time of unprecedented demands on the state budget from German unification, are essential to ensure competitiveness of German industry once a single EC market is in place at the end of next year.

Both the VAT increase, to take effect from January 1, 1993, and the enterprise taxation cuts, have been fiercely resisted by the SPD-led opposition. The social democrats argue - with the Bundesbank - that the VAT increase from 14 to 15 per cent will raise inflation, stoking higher wage demands.

They also insist that German industry is already competitive, and it is not the right moment to give more generous tax allowances, when the budget deficit is stretching state resources and capital markets.

Mr Waigel told the annual meeting of the German insurance industry association in Bonn that the changes in company taxation - including better provisions for writing off capital investment - were essential to improve German competitiveness.

Latest figures for the inflow of foreign investment show a sharp drop in the first six months of 1991, down to DM851m from DM2.58bn in the same period of 1990.

## YOU AND HARVARD GRAPHICS 3.0

First take the world's best-selling presentation package. Next, consult the users. People like you, people who have led the drive for ever higher standards in business presentations.

And then assign the finest, most creative minds in the software industry to writing a totally new program, one which explores the absolute capabilities of personal computing.

The result is a program built on five years of continuous world leadership and informed by the experience of over one million users. A program so far ahead, yet so easy to use, that presentation graphics will never be the same again. Harvard Graphics 3.0.

Harvard Graphics 3.0 is ultimately the product of many fine minds. Designed to help you to present, quite simply, with far more effectiveness, far more clarity, far more impact than was ever possible before today.

You and Harvard Graphics 3.0 will be two complementary minds at work. And we can't think - yet - of a better, more effective combination.

My intelligence tells me that I should find out more about Harvard Graphics 3.0: please send me a demonstration disk and information pack. ☐ 5.25" ☐ 3.5"

I am a Windows 3.0 user: please also send me details of the FREE upgrade to Harvard Graphics for Windows that will be available to registered users of Harvard Graphics 3.0. ☐

NAME \_\_\_\_\_  
POSITION \_\_\_\_\_  
COMPANY \_\_\_\_\_  
ADDRESS \_\_\_\_\_

TEL: \_\_\_\_\_  
FAX THIS COUPON TO 0344 860192 or PHONE 0800 181819  
or POST IT TO SOFTWARE PUBLISHING CORPORATION EUROPE, EQ BOX 2, CENTRAL WAY, FELTHAM, MIDDLESEX TW14 0TG

SPC SOFTWARE PUBLISHING

THE MIND THAT WORKS ON YOUR IDEAS



## EUROPEAN NEWS

# General strike in Greece over austerity measures

By Kerin Hope in Athens

SEVERAL hundred thousand Greek workers yesterday staged a one-day general strike in protest at the conservative government's economic austerity policies.

The conservative prime minister, Mr Constantine Mitsotakis, who has a two-seat majority in parliament, has been criticised by unions for trying to curb Socialist welfare programmes and raise revenues to cover big state deficits. Price increases for public services helped drive inflation to about 18 per cent in September. But Mr Mitsotakis has said that Greece would go bankrupt servicing a \$55bn public debt unless drastic measures were taken.

The strike affected most public services, including hospitals and transport around the country. Olympic Airways, the state carrier, said that flights would be delayed but not cancelled.

Staff at state-controlled banks joined the walk-outs and civil servants held a four-hour work stoppage in sympathy with the strikers. Workers at the Public Power Corporation said they would stay out for an extra 24 hours and warned that electricity cuts were likely. However, few private



Mitsotakis: criticised

sector workers joined the strike and most shops remained open.

About 20,000 strikers marched through central Athens to parliament, where leaders of the General Confederation of Trade Unions handed in a resolution asking the government to abandon its privatisation programme and give up plans to transfer more

than 10,000 public sector workers to understaffed state enterprises.

The Greek trade union leader, Mr Dimitris Kostasopoulos, addressing the marchers, said: "This is just a warning against the government's inhuman policies. This is a matter of survival and we will fight to the end." About 15,000 jobs have been lost so far this year from closures of nationalised companies which failed to attract buyers.

The government says the transfers will continue under a scheme to cut public sector employment by 10 per cent by 1993 without dismissing any workers.

Mr Byron Polydoros, the government spokesman said: "Our incomes policy will remain firm. Everyone must show a sense of responsibility."

Under a three-year economic stabilisation plan launched at the start of the year, wage increases for 1991 were held to an average 10 per cent, well below the 18 per cent inflation rate.

Since little progress was made on cutting the public sector deficit, the government plans to restrict wage increases to 6 per cent during 1992.



Yugoslav army reservists helping refugees to safety near the besieged town of Vukovar in eastern Croatia

## Greeks pay the price for high spending sins

Kerin Hope in Athens reports on continuing attempts to stabilise the country's flagging economy

THE normally brusque butchers of Athens, used to reserving their best cuts for favoured customers paying a large premium are becoming courteous. As a deepening recession erodes household budgets, they find only frozen mince meat easy to sell.

Greeks spend a higher proportion of their income on food than other EC nations, with food imports, especially of meat and dairy products, making a major contribution to the country's widening current deficit. This totalled \$3.6bn last year, about 6 per cent of gross domestic product.

This year, the first of the three-year stabilisation programme launched by the country's conservative government in return for an EC emergency loan of Ecu2.2bn, import growth slowed to 8 per cent.

Stockpiles are being run down in response to slackening consumer demand, and exports remain weak, partly because Greek access to western European markets, which absorb two-thirds of products sold abroad, has become more difficult.

Civil strife in Yugoslavia blocked the main overland route from Greece to Germany in early summer, and the alternative, time-consuming sea-crossing to Italy adds at least 25 per cent to haulage costs.

Officials at the bank of Greece remain confident that the current account deficit will fall below \$2.4bn

this year as a result of increased EC transfers to support infrastructure projects, and a healthy trend in private capital inflows, but there is little good news from the finance and economy ministries, where mutual recrimination is being voiced over a conspicuous failure to reduce a government deficit forecast to reach a record 21.2 per cent of GDP.

The 1991 deficit target, agreed with the European Commission in January in order to secure the first Ecu1.1bn loan tranche, will be missed by such a wide margin that Greece can expect difficulty in persuading its EC partners to release the next Ecu500m instalment due early next year.

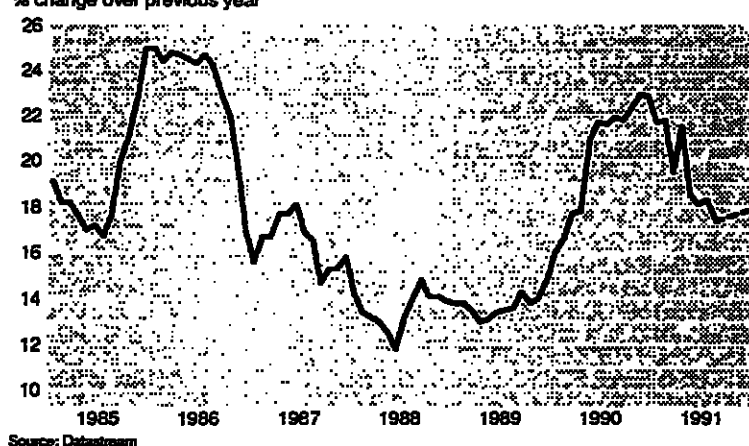
The government's net borrowing requirement, forecast to fall from 17.4 to 10.4 per cent of GDP this year, will only decline by three percentage points, the Commission says in its latest report on the Greek economy.

According to a senior economy ministry official, next year's net borrowing target of 5 per cent of GDP "is obviously out of reach and 10 per cent might be a more realistic estimate."

Growth forecasts of around 1.5 per cent for 1991 have been revised down to 0.8 per cent. Growth would be negative for a second successive year, if it were not for a bumper harvest this year. While year-on-year inflation declined from 22.8 per cent in 1990 to 17.9 per cent in September, just a

### Greek inflation

% change over previous year



Source: Datastream

point above this year's target, a surge in prices this month, as retailers seek bigger margins to compensate for slow sales, threatens to reverse the trend.

If Greece is to keep alive its chances of joining the Exchange Rate Mechanism of the European Monetary Union in 1993 and participating in the next stage of EC monetary union, both inflation and the borrowing requirement must be rapidly reduced to single digits.

This year's projected budget shortfall of only Dr360bn (\$3.6bn) is mainly attributed to overly optimistic expectations for income from privatisation and a crackdown on tax evasion.

The government hoped to raise more than Dr300bn from the disposal of 40 debt-burdened state enterprises, floating public utilities on the Athens Stock Exchange and selling parcels of state property in the form of land bonds. However, bureaucratic and legal problems pushed back the time-

table: revenue from privatisation will probably total less than Dr200bn for 1991, while the land-bond scheme may attract little interest, since most liquidity is now absorbed by regular issues of Treasury bills and five-year government bonds.

The Commission report noted that tax evasion was on the increase, despite the Finance Ministry's efforts to catch up with the self-employed (from plumbers to doctors) who manage to avoid the tax net by not issuing receipts. Tax revenues were expected to rise by 34.1 per cent in 1991, but the onset of recession, coupled with the slow pace of computerising tax offices in order to cross-check returns, means that only a 26.6 per cent increase is now predicted.

The Government was also lax in curbing state-enterprise spending overruns, which are likely to total over Dr150bn.

As plans for 1992 were drawn up, arguments between cabinet ministers (seeking substantial rises in public spending) and finance ministry experts (anxious to hold increases at 10 per cent) grew so acrimonious that Prime Minister Constantine Mitsotakis decided to chair budget meetings himself. Although the budget will not be ready before the end of the month, it is already clear that, regardless of political pressures, the stabilisation programme will have to be extended.

## Poland's biggest fraud exposes banking system

By Christopher Bobinski in Warsaw

POLAND's banking authorities are trying to trace Zl3,350bn (\$300m) worth of funds following the collapse of a private company which has led to the country's largest financial scandal, according to a senior Polish banking official.

Mr Andrzej Topinski, acting head of the central bank, said in a recent interview that "a significant part" of these funds had already been taken out of the country by the company's owners before they fled to Israel in August.

The case, which rocked the Polish banking community, has led to the detention of Mr Grzegorz Wojtowicz, the former head of the central bank, the National Bank of Poland.

He has since been charged with negligence leading to serious losses to the national economy. A number of other senior banking officials have also been arrested.

The company, Art B, was a small private trading operation owned by Mr Boguslaw Baglik, a 26-year-old musician, and Mr Andrzej Gasiorowski, a 32-year-old doctor who were based in the southern Polish border town of Chleszy.

It achieved a certain notoriety last spring when it promised to purchase the entire annual output of the Ursus tractor factory that was once a stronghold of the Solidarity trade union movement and was suffering heavy financial losses. As a result, Art B was perceived as the wonder child of Poland's fledgling capitalist regime. But that image was short-lived.

During the summer and autumn of 1990, Mr Baglik and Mr Gasiorowski began a number of financial operations which were based on credit guarantees - of dubious value

- and which were issued by the state-owned PKO BP, or savings bank. These guarantees enabled their company to run up debts worth Zl4,200bn by August of this year.

On paper, at least, Art B's bank deposits in Polish banks amounted to Zl1,850bn. However, the Polish authorities are now trying to trace the balance, which also includes domestic investments.

Mr Topinski would not be drawn on the precise extent of the losses, but it is understood that the scale of the outflow of funds from this one source could be compared to Poland's borrowings this year from the World Bank which amount to around \$200m. Mr Baglik is also being sought by Polish prosecutors for allegedly bringing a bank official.

Art B also operated a wide-ranging cheque "kiting" operation which involved depositing the same cheque in various bank accounts and simultaneously earning multiple interest. This helped obfuscate the scale of borrowing from Polish banks the company was engaged in.

When the crash occurred last August, Art B's Zl4,200bn worth of debts were held largely by the small private Bank Handlowy Kredytowy (BHK) in Katowice. However, the burden proved to be too great for BHK, which in effect is now being bailed out by the central bank. The central bank, to save BHK, has agreed to cover the Zl4,200bn debts as they fall due.

The scandal has not only embarrassed the authorities because of the scale of the losses - it also has implications for the Polish banking system whose outdated facilities have been clearly exposed.

## Prague economics minister defends use of vouchers in sell-off

By Ariane Genillard in Prague

**FT**  
CONFERENCE  
FINANCE,  
INVESTMENT &  
TRADE WITH  
CZECHOSLOVAKIA

CZECHOSLOVAKIA'S minister of economics, Mr Vladimir Dlouhy, reiterated yesterday his defence of the controversial voucher scheme involved in the privatisation of the Czechoslovak economy as he addressed members of a Financial Times conference which opened in Prague.

The Czechoslovak privatisation programme includes the free distribution to citizens of vouchers which will become shares in the new private companies.

But increasing worries have been voiced regarding the future value of these shares. Companies privatised through the voucher scheme, which does not input fresh capital, may end up with small equity value.

Foreign investors could then buy the shares at prices which, critics say, would be considerably low compared to direct investment.

Addressing western businessmen from 19 countries, Mr Dlouhy reassured his belief

that the privatisation of the Czechoslovak economy would take "600 years if equity was not distributed directly to the citizens".

He stressed the need to emphasise the speed of the privatisation process rather than pay importance to the price which could be obtained from the direct sale of the equity of companies.

On Wednesday, however, the Czechoslovak authorities announced that the voucher scheme will be delayed by

three months. The distribution of vouchers was scheduled to begin in January.

However, it has now been postponed until March following difficulties being experienced by the privatisation ministries in both the Czech and the Slovak republics.

Their problems are due to the complexities of processing the privatisation proposals submitted by the individual companies.

The two-day Conference on Finance, Trade and Investment

in Czechoslovakia, which was organised by the Financial Times and co-chaired by the Royal Institute of International Affairs, brought together in Prague western experts on privatisation and potential foreign investors to meet leading members of the Czechoslovak government.

Topics of discussion yesterday also included the reform of the banking sector and the role of foreign investment in Czechoslovakia's move toward a market economy.

**DAILY  
NON-STOP FROM  
HEATHROW  
TO  
MALAYSIA**



Now you can fly non-stop every day in our state-of-the-art B747-400 from Heathrow to Kuala Lumpur. And from Malaysia's cosmopolitan capital city, we'll conveniently connect you to Australia, including Melbourne and Sydney on the B747-400, as well as major destinations in the Far East.

To over 80 destinations across 5 continents, experience the genuine warmth and charm that only Malaysians can offer.

DAYS	LONDON	KUALA LUMPUR
MON, WED, THU, FRI	10:00 PM	6:40 PM*
TUE, SAT	11:00 AM	7:40 AM*
SUN	10:45 AM	7:45 AM*

\*Not Daily

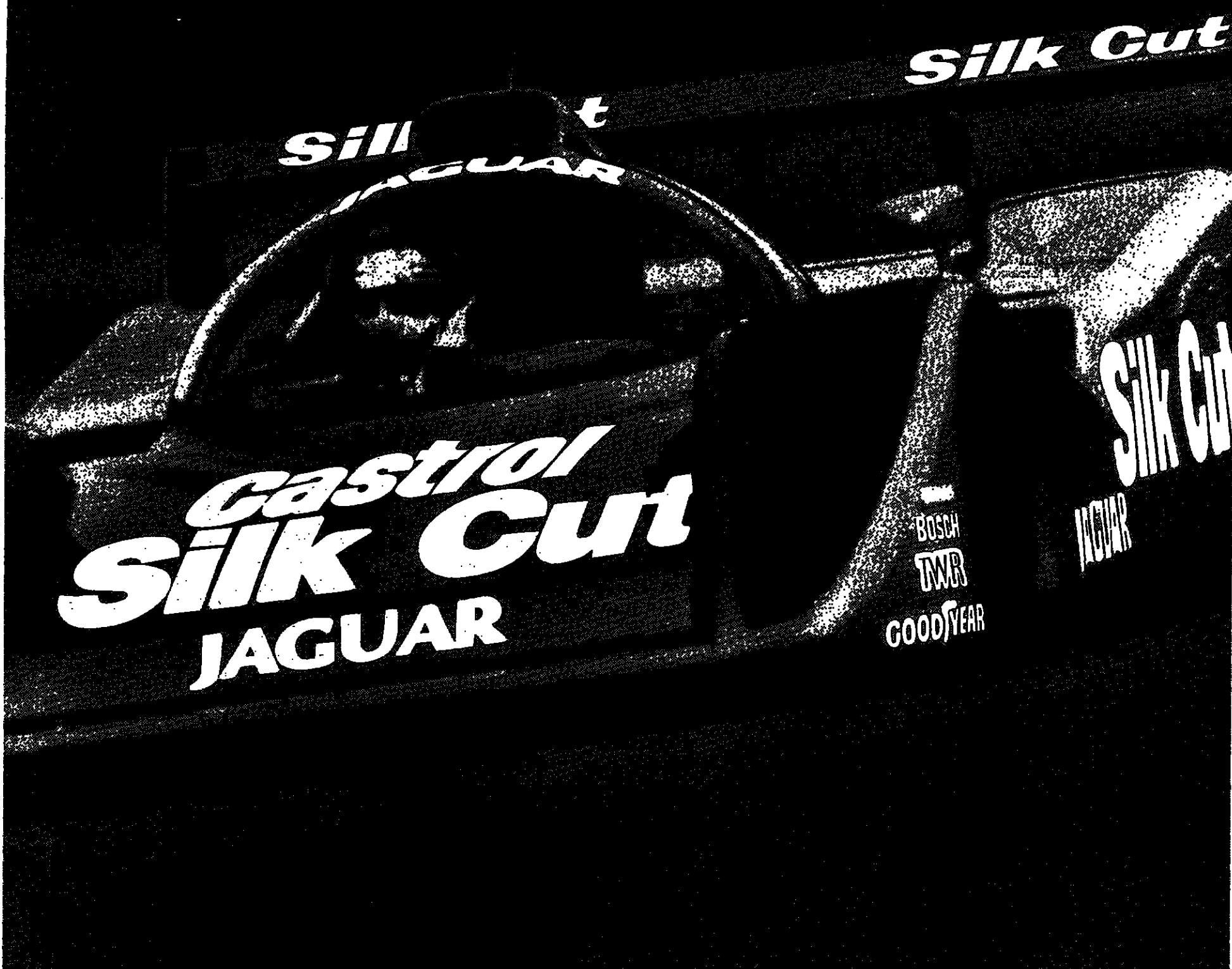
**malaysia**  
AIRLINES  
ENCHANTMENT WHEREVER YOU FLY

For reservations and more information, contact your favourite travel agent or call Malaysia Airlines on 081-962 0800.



Silk Cut **87 91**  
**WORLD SPORTSCAR  
 CHAMPIONS**

WE'D LIKE YOU TO SHARE IN OUR WINNINGS.



\*RESULT SUBJECT TO OFFICIAL CONFIRMATION. JAGUAR CARS LTD., COVENTRY, ENGLAND.

After another stimulating year on the world's most challenging motor racing circuits, Jaguar has won the coveted World Sportscar Championship for the third time.\*

Further honours go to Jaguar Driver Teo Fabi who takes the Driver's Championship to make it a convincing double for men and machines as Jaguar, once again, beats the best the world has to offer.

Refined for the road this race-bred pedigree is complemented by traditional craftsmanship and luxury, and comes in the shape of the exciting and unique Jaguar saloons and sports cars.

These include the new restyled and uncompromised XJS range and embraces the dramatic XJR-S 6.0 Litre Coupe.

A range that represents the finest value for money available today.

To share in our success call now for more information or contact your local Jaguar Dealer to arrange a test drive.

**JAGUAR**



JAGUAR · A RARE SET OF VALUES

It's biggest  
 exposes  
 g system

malaysia



## WORLD TRADE NEWS

## Dunkel's Uruguay Round hit-list

William Dullforce reports on the obstacles to be overcome before the Gatt deadline



**GATT** MR. ARTHUR Dunkel, director general of the General Agreement on Tariffs and Trade (GATT), yesterday presented an awesome list of obstacles still to be overcome, if the Uruguay Round trade talks are to be completed by the end of this year. But, he added encouragingly, it took more space to describe the problems than to write solutions for them. Some could be settled in five minutes, if the wish existed to do so.

While his 10-page stock-taking paper emphasises the complexity of the interlocking and differing interests of the more than 100 countries involved, it also illustrates how the resolution of an issue in one area can provide answers to difficulties in others. A few key decisions would prompt a chain reaction of results.

Two triggers are needed to set off liberalising cuts in tariffs and non-tariff barriers across the full range of trade in manufactured and natural resource-based products such as minerals and timber. The first would be an agreement in the talks on the reform of world farm trade on the methods to be used to reduce countries' border protections against food imports. The second would be an accord of vital importance to developing countries on how to liberalise trade in textiles and clothing.

A far-from-exhaustive list of the points made in Mr Dunkel's stock-taking paper includes the following:

- Agriculture: Talks aim at reaching a binding agreement among governments to reduce progressively trade-distorting support for agriculture in three areas: domestic subsidies, border protection and export subsidies.

In domestic supports the main difference concerns what should be put into a "green box" of permissible policies that would not be subject to cuts. Which direct payments to farmers can be allowed? The European Commission's plan for reforming the common agricultural policy envisages a switch from price supports to direct payments; the US and the Cairns Group of farm exporting countries fear that too big a green box might diminish the value of reductions in other areas.

Tariffication, under which all constraints such as import quotas are converted into tariffs and then reduced, has emerged as the main instru-



Director general of Gatt Arthur Dunkel describing the remaining problems in Geneva yesterday.

ment for tackling border protection. Outstanding questions include whether tariffication should cover all products. Would importing countries have to offer minimum access for certain imports? An what would be the thresholds in quantities or prices of imports at which governments could apply protective "safeguard" measures?

- Textiles and clothing: In deciding how to dismantle the Multi-Fibre Arrangement (MFA) which restricts most of the trade to bilateral negotiated import quotas, negotiators are stuck over the duration of the phase-out period, the products to be covered and the growth percentages to be allocated to quotas.

Another tough issue is how to apply the terms of the liberalisation process to the more than two-thirds of Gatt mem-

ber states which do not at present participate in the MFA.

- Market access: Here the immediate problem is to press the farm reform and textile triggers so that exchanges of concessions on tariffs and non-tariff barriers can be negotiated bilaterally or by groups of countries and then applied across the board under Gatt's non-discriminating most-favoured-nation (MFN) principle.

On tariffs, where the target is a one-third reduction, offers on the table must be improved and confirmed; the number of tariff items where no offer has been made must be reduced; tariff peaks and escalation must be properly addressed and governments must make "bindings" - undertakings not to raise tariffs again - at meaningful levels and for enough tariffs.

- Gatt rules: Revision of

reactive application of anti-dumping duties and dispute settlement.

Two questions are outstanding in the talks on subsidies and countervailing measures. Will all governments accept that in return for tighter discipline on the use of subsidies in general, some subsidies may be exempted from countervailing duties? To what extent can subsidies in developing countries be given special treatment?

In the reform of safeguards which Gatt permits governments to take in order to protect domestic industries against sudden surges in imports the EC's wish to apply measures selectively against the worst offenders is still an object of controversy.

● Intellectual property rights: Decisions are required on some 20 key issues concerning the level and nature of the standards to be applied to the protection of rights and their enforcement. Since they will call for important changes in legislation in all countries, governments need to be convinced that the new rules will become operational and that an effective multilateral dispute settlement mechanism is in place.

This means that the US, for instance, has to agree to international controls in return for improved protection for its companies.

The difference between the US first-to-invent and other countries' first-to-file criteria for granting patents remains unresolved.

On geographical appellations, where the EC has taken the toughest line, it has to be decided whether additional protection should be accorded to wines and spirits and the conditions for exceptions to such protection.

Outstanding copyright issues include the nature of protection for computer programmes and for rental rights.

● Services: A General Agreement on Trade in Services (GATS) is being negotiated on three pillars: a framework agreement, annexes covering especially sensitive sectors and commitments by countries to liberalise trade in services. The linkage between the three is crucial.

The difficulties arising from these linkages have still to be resolved.

Although Mr Dunkel does not say so specifically in his stock-taking paper, the general perception is that the US will have to concede on its demands for exemptions for shipping and telecommunications.

## EC and US seek deal on farming subsidies

By David Gardner in Brussels

EC and US attempts to get a breakthrough in the farm subsidies dispute blocking an agreement on the Uruguay Round continued in virtual secrecy yesterday. Mr Ray MacSharry, EC agriculture commissioner, met Mr Ed Madigan, US secretary for agriculture, for nearly three hours here.

After one-to-one talks without officials, neither would make any comment. Commission officials said "they are trading", but that a deal was not yet in sight. One senior official said before the meeting that "quite careful arrangements have been made to allow for a breakthrough".

Both sides have agreed to keep the negotiations confidential, at least until this Saturday's meeting in the Hague between President Bush, Mr Ruud Lubbers, the Dutch prime minister and current EC president, and Mr Jacques Delors, Commission president.

Even if an advance is achieved by then, the Commission side is still unlikely to publicise it before getting sanction from the member states, even though Mr MacSharry and Mr Lubbers on Tuesday reached a joint position.

The assumption being quietly encouraged by senior Brussels officials is that the EC will improve its offer to cut domestic subsidies, probably by 30 per cent over five years. At last December's failed Gatt summit on the Uruguay Round, the EC's offer to cut subsidies by 30 per cent over 10 years counting from 1986 was rejected by its partners.

Yesterday's talks are understood to have concentrated on two main areas: the classification of direct income subsidies for farmers and market access to the EC. It is critical that the US and Gatt accept that most of the directly paid compensation for price cuts in farm plans as part of its farm reform is considered not to be trade-distorting, in order for the Community to improve its offer. Officials believe progress is being made here.

More difficult is market access. Whereas export subsidies would come down drastically as a result of the sharp price cuts envisaged under EC farm reform, the Commission is under strong pressure to maintain adequate border protection, particularly against cereals substitutes.

## Spain could clear way for progress in EC car dispute

By Andrew Hill in Brussels

ITALY and France are still dissatisfied with the July agreement between Japan and the EC on the import of cars into the Community.

But their attempt to protect their car industries from imports, by vetoing the adoption of uniform technical standards for cars in the Community, now appears doomed, after Spain indicated yesterday that it was likely to break away from its blocking alliance with the two countries.

Of 44 technical standards on EC type-approval of cars, 41 have been adopted, but the last three have been held hostage on new rules to clarify the status of agents, called *mandatarios*, who sell parallel imports into restricted EC car markets.

The Commission's proposals may restrict *mandatarios*' ability to challenge existing exclusive car dealerships, which have a block exemption from Brussels' competition regulations.

## UK seeks EC help over exports row with Spain

By Anthony McDermott

THE British government yesterday said it had asked the European Commission to help with a dispute with Spain over delays caused by non-tariff barriers to medium and small-sized British exporting companies.

Irked by what is seen as delaying tactics in Spain, Mr Peter Lunn, the UK trade and industry secretary, said that "after over 20 months, one of the British companies, Amstrad, is still awaiting formal approval for an important element of its satellite television receiver equipment. That is simply not acceptable."

Other companies affected are Thomson and Tronix, producers of gas appliances.

The challenge to Spanish "type-approval" procedures was made under Article 39 of

the Treaty of Rome which prohibits restrictions on trade between member states or measures having an equivalent effect.

The complaint identified six problems faced by the three companies: unacceptable delays in processing type-approval applications, excessive costs for UK exporters, the withholding of information by Spanish laboratories on tests carried out, inappropriate test procedures and equipment, the inconsistent application of tests, and the excessive effects of the re-testing of modified or updated equipment.

Mr Tim Sainsbury, the trade minister, said yesterday that Britain "was not challenging the right to have a testing procedure, rather the way it is being carried out".

## US car industry targets Japanese with Super 301

By Nancy Dunne in Washington

MR Ryohel Murata, the Japanese ambassador, smiled through clenched teeth at a recent Capitol Hill lunch as one congressman after another rose to denounce *keiretsu*, the cartel-like system of Japanese business practices, and its impact on the US auto industry.

With the Big Three heading towards \$4bn in losses this year, the congressmen had little time to spare for social niceties. An industry which accounts for 4.6 per cent of the country's GNP is in crisis, and the pain is still spreading, down to the \$175bn a year supply sector and throughout the recession-battered economy.

Last Monday's introduction of a new "Super 301 with teeth" by Mr Richard Gephardt, the House majority leader, and Congressman Sanford Levin of Michigan was the first volley in a new offensive against Japan's air-tight domestic markets. It embraces "reciprocity" as a cornerstone of US trade policy and targets for sanctions "notorious unfair traders," like Japan, if big deficits continue in bilateral trade.

Mr Gephardt and Mr Levin are also labouring with others in the House to bring forth an auto bill, which is likely to demand, among other things, a "managed" market-opening agreement with Japan along the lines of the current semi-conductor pact.

Imports, accounting for almost 30 per cent of the US car market, along with cars produced by US-based transplants, have swallowed more than half of the American car

market. The US auto parts trade deficit with Japan is heading towards \$12bn, up from \$5bn five years ago, and, according to one study, it could hit \$22bn by 1994.

Meanwhile, an estimated 400 Japanese auto parts suppliers have migrated to the US, and says Mr Levin, their doors are being slammed shut by US suppliers. A University of Michigan study of the sourcing of one Honda transplant found 38 per cent of the components had been manufactured in Japan; 46 per cent by Japanese transplant suppliers; and 16 per cent were provided by US suppliers.

Bankruptcies among the suppliers are growing and another sector of high-paying jobs is draining away. "The Europeans wouldn't stand for this," said one Congressional aide.

Mr Levin and other congressmen have all but given up on administration action. They urged President Reagan to move on the growing auto parts deficit five years ago. Several negotiations called the *Moses talk* - produced nothing, and even the naming of Japan to the much-feared "Super 301" list has failed to reverse the tide.

"Some in the administration think it doesn't matter where you produce goods," Mr Levin said. "There is a mystique of a post-industrial economy... that says if it is broke, don't fix it." The auto bill may not have the strength to override a presidential veto, but "we want to shake up the complacency of the administration and tell them they'd better get off the dime."

## Ukraine faces acute shortage of pharmaceutical supplies

By Christia Freeland in Kiev

THE Ukraine is facing a dangerous shortage of medicine because the Soviet central government has drastically cut the supplies of imported and domestically produced drugs sent to the independence-minded republic.

Since the Ukraine's declaration of independence this summer government officials have also complained that the Ukraine's supplies of oil, wood and banknotes has been restricted. "This is a partial blockade," said Mr Maksym Drach, a Ukrainian health ministry official. "Economic factors are at work, but so are political ones," he said. Accord-

ing to Mr Drach, whose report is confirmed by western pharmaceutical companies, Medexport, the ironically named Soviet central organisation responsible for importing medicine, has supplies just over 10 per cent of the medicines the Ukraine needs this year. The Ukraine has received between 30 and 70 per cent of its requirements of various drugs manufactured in other parts of the Soviet Union.

The Soviet Union and the Ukraine import over 70 per cent of their medicines, which were traditionally produced in eastern Europe.

"There will be a big catastro-

phe in the near future if they do not resolve the problem of buying medicines," says Mr Ulrich Muller, Kier representative of Gerned, a German company which has exported pharmaceuticals to the Soviet Union for decades.

For 1991 the Ukraine ordered Roubles 750m worth of medicine through Medexport but has been supplied with only just over 10 per cent of that figure, according to the Ukrainian ministry of health statistics.

They estimate that in 1992 the Ukraine will require pharmaceutical imports totalling Roubles 900m.

## Estonia seeks to buy Finnish oil

By Enrique Tessieri in Helsinki

MR JAAK Tam, Estonian minister of industry and energy, has turned to Neste, Finland's oil and chemicals group, to help supply his country with oil if Russian oil imports should fall this coming winter.

Estonia is already feeling the pinch of lower oil imports. Petrol is presently being rationed in Estonia at 15 litres a day per motorist.

According to Neste, oil sup-

plies from Finland. We will also agree about transportation and how the Estonians will pay for the oil."

Estonia has already taken steps to reduce its oil reliance on the USSR.

Last September, Neste and Estonia formed a joint venture to build a \$50m petroleum terminal at Tallinn harbour.

The terminal will have a tank farm with 80,000 tonnes of capacity.

## Kalori forms alliance with AT&amp;T

By Kevin Brown in Sydney

KALORI Communications, one of two bidders for a licence to compete with Australia's government-owned telecommunications carrier, yesterday announced a "strategic alliance" with AT&T of the US.

The announcement provides a significant boost for Kalori, which suffered a blow last month when France Telecom, Ameritech and Bell Atlantic withdrew, leaving Hutchison Whampoa of Hong Kong as the sole remaining partner.

Kalori also announced the appointment as chairman of Mr Mark Burrows, a Sydney merchant banker, in a further attempt to raise the profile of

its bid. However, Mr Burrows said AT&T would not take a stake in the consortium.

The US group will supply equipment to Kalori, and plans to spend up to A\$14m (\$10.7m) to establish a research laboratory in Adelaide. Mr Burrows said Kalori planned to have 51 per cent Australian ownership within five years by selling shares to domestic financial institutions and an unnamed Australian corporation.

The announcement keeps Kalori in the race for the second licence by complying with the federal government's deadline of today for the delivery of formal bids.

## OECD export credit rates

THE Organisation for Economic Co-operation and Development announced new minimum interest rates for officially-supported export credits (October 15-November 14 rates in brackets):

D-MARK 9.52 per cent (9.68);

FRENCH FRANC 10.20 (10.26);

GUILLER 9.90 (same);

ITALIAN LIRA 12.02 (12.04);

YEN 6.70 (same);

PSSTIA 12.52 (12.58);

STERLING 10.70 (9.68);

SWISS FRANC for credits of less than eight years 8.30 (same); for credits of

more than eight years 8.55 (same);

US DOLLAR for credits of up to five years 7.77 (8.04); for credits of over five years 8.17 (8.44).

These rates are published monthly by the Financial Times, normally around the middle of each month. They apply to all export credits. However, on those to middle-income and poor developing countries the OECD matrix rate can be used if lower.

This is a standard set of rates reviewed twice a year, in January and July.

## Notice to Holders of Federated Department Stores, Inc.

11% Notes Due 1990  
104% Notes Due 1995

## NOTICE OF APPROVAL OF DISCLOSURE STATEMENT AND CONFIRMATION HEARING FOR CHAPTER 11 PLAN OF REORGANIZATION

Morgan Guaranty Trust Company of New York, as Trustee under the Indentures dated as of February 1, 1985 and July 9, 1985, pursuant to which the 11% Notes Due 1990 and the 104% Notes Due 1995 (the "Euro Notes"), respectively, were issued by Federated Department Stores, Inc. (the "Company"), provides the following notice to holders of the Euro Notes.

The Company, Allied Stores Corporation and certain of its subsidiaries (the "Debtors") filed voluntary petitions for relief under Chapter 11 of the Bankruptcy Code in the United States Bankruptcy Court for the Southern District of Ohio, Western Division, (the "Bankruptcy Court") on January 15, 1990 (Consolidated Case No. 1-90-00130). Subsequently, the Debtors filed with the Bankruptcy Court a Third Amended Joint Plan of Reorganization (the "Plan") and a proposed Disclosure Statement (the "Disclosure Statement") for the Plan.

On October 28, 1991, the Bankruptcy Court approved the Disclosure Statement. The Bankruptcy Court has set (i) December 20, 1991 as the last day for creditors and equity security holders to file objections to confirmation of the Plan and as the last date for receipt of ballots cast to accept or to reject the Plan and (ii) January 9, 1992 as the date on which the hearing to consider confirmation of the Plan shall commence.

Claims in respect of the Euro Notes are classified within Classes F-6 and FR-5 under the Plan. Holders are urged to obtain and refer to the Plan and the Disclosure Statement for a complete discussion of the recovery provided for under the Plan for holders of Euro Notes.

A copy of the Disclosure Statement and the Plan are on file with the Bankruptcy Court and may be examined by interested parties at the Bankruptcy Court during its regular business hours. Copies of the Disclosure Statement (to which the Plan is appended) and ballots for accepting or rejecting the Plan will be available through the Paying Agents for the Euro Notes on or after November 8, 1991.

The Trustee will not vote as representative of holders of Euro Notes. Each holder of Euro Notes is urged to review the Disclosure Statement and the Plan and to vote to accept or reject the Plan. If you are a holder of either issue of Euro Notes and you have not previously identified yourself to the Trustee, you should do so immediately in order that you may directly receive material relating to the Euro Notes and the bankruptcy proceedings. The Trustee may be contacted at the following address:

**MORGAN GUARANTY TRUST COMPANY**  
OF NEW YORK, as Trustee  
Corporate Trust Administration  
60 Wall Street, New York, NY 10260  
Attention: Mr. Patrick J. Crowley, Vice President  
Tel. (212) 648-4001  
Fax (212) 657-5111

**PAYING AGENTS**  
Morgan Guaranty Trust Company of New York  
P.O. Box 161  
60 Victoria Embankment  
London EC4Y 0JF

Morgan Guaranty Trust Company of New York  
Mainzer Landstrasse 46  
D-6000 Frankfurt am Main 1,  
Germany

Morgan Guaranty Trust Company of New York  
Avenue des Arts 35  
1040 Brussels, Belgium

Kreditbank S.A. Luxembourg  
43 Boulevard Royal  
P.O. Box 1108  
L-2955 Luxembourg

Federated Department Stores, Inc.  
By: Morgan Guaranty Trust Company  
OF NEW YORK, as Trustee

Dated: November 8, 1991



## INTERNATIONAL NEWS

## India-Pakistan confrontation crumbles of exhaustion

David Housego reports that irreconcilable differences remain, but that there is a willingness to talk over lesser issues

There is only one way to cross by road between India and Pakistan, countries with a combined population of almost 1bn and a frontier stretching thousands of miles. That is at Wagah, an almost deserted post lying amid the rich farmlands of Punjab, where a bored customs officer says that an average day sees only 20-25 people pass through.

A newly constructed, steel and barbed wire fence - Asia's "Berlin wall" - that now separates the two countries and stretches across ploughed fields as far as the eye can see, is a grim reminder of the underlying hostility. India built the awesome barrier to prevent Pakistan from infiltrating arms and men to secessionist movements in its border states of Punjab and Kashmir.

But if the two sides still confront each other across much of their border, there has been a shift of mood in Islamabad and Delhi, with both capitals suddenly more hopeful that the pressures for peace that are melting conflicts elsewhere in the world could encompass India and Pakistan as well.

"There is a feeling of exhaustion on both sides," says a senior Pakistani official, reflecting the belief of Prime Minister Nawaz Sharif that the two antagonists cannot go on

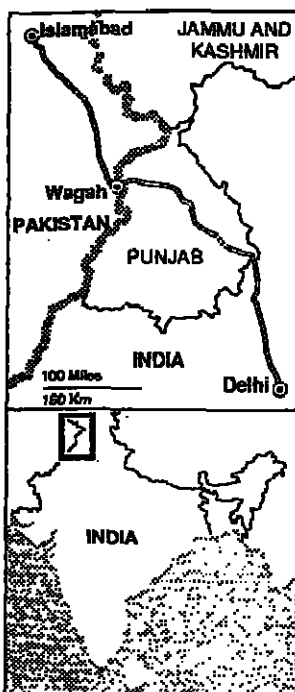
bleeding themselves while the rest of the world is changing. "It is too expensive and too difficult to maintain a state of confrontation," the official says. "A dialogue has begun," says Mr Sharif himself.

Similar sentiments were voiced in Delhi this week at the end of a four-day unofficial gathering between prominent Indians and Pakistanis intended as an exercise in confidence building. "The chemistry of the new era in the world has to be transferred to our region," said Mr IK Gujral, the former Indian foreign minister.

Officials in the two capitals had hoped that the South Asian summit planned for Colombo this week would provide the venue for a bilateral meeting between Mr Sharif and Indian Prime Minister P V Narasimha Rao that could give fresh momentum to removing friction.

However, postponement of the summit put paid to the plans for the two leaders to hold what would have been only their second meeting after what both sides agreed was a successful first gathering at the Commonwealth summit in Harare.

The resolving of minor disputes is seen as a way of clearing the ground before advancing on the two main disputes: the future of Kashmir, where



Indian troops are trying to suppress a secessionist movement which has Pakistani support, and nuclear non-proliferation in the light of Pakistan's still recent acquisition of a nuclear weapons capability.



Pakistan's Sharif (above) and India's Rao: a change of mood but constraints on bold action.



Conceding Kashmir, there is little sign yet of either country budging from irreconcilable positions. But senior Pakistani officials are convinced that India will not be able to hold on to the Moslem-dominated Kashmir Valley in the face of well-armed insurgents who have popular backing. They believe it is only a matter of

time before India realises this and opens negotiations with Pakistan about a fresh partition of the state or its partial separation from India.

The Indian Government has now declared its readiness to discuss with the Kashmiri militants a political solution that falls short of secession. But Mr Narasimha Rao also believes the militants will weary of their struggle against the 400,000 Indian troops in Kashmir. He told Indian journalists after the Commonwealth summit that India faced a two to five year slog in Kashmir before the militants abandoned their separatist goals.

Over the nuclear issue - where Pakistan has been hurt by a cut-off in US aid because of its attempts to acquire nuclear weapons - there are signs of a shift in positions. Pakistan seems more ready to negotiate with the US a compromise that would allow the Bush Administration to certify to Congress that Pakistan did not possess a nuclear weapon or the components to make it.

The compromise would involve Pakistan in rolling back its nuclear programme - "unscrambling the omelette" as senior officials put it - to allay US fears about a spiralling Pakistani nuclear weapons programme. At the

same time, there is less resistance in India to a Pakistani proposal for a regional conference on nuclear weapons in which the US, the Soviet Union and China would participate. The outcome might be to leave both countries with a potential, low level deterrent capability.

On both the minor issues and on these two big disputes, several factors are pushing both sides to show more flexibility. The most important is that both countries are now committed to International Monetary Fund programmes to cut their fiscal deficits and can no longer afford the drain of massive defence budgets.

"The two prime ministers are both giving priority to development," says one senior official.

Mr Michel Camdessus, managing director of the IMF, made a point of visiting both India and Pakistan on his way back from the IMF/World Bank gathering in Bangkok and underlined in private conversations the importance of cutting defence spending.

Reinforcing this message, important donor countries like Germany and Japan are beginning to link aid to cuts in defence spending - particularly in the

regions of potential military conflict.

The US, whose influence in the region has much increased with the eclipse of Soviet power, is also pressing both countries on the issues of Kashmir and nuclear proliferation.

To give India more of a breathing space in Kashmir, it has warned Pakistan that if it continues to supply weapons and training to the militants it risks being added to the list of countries which face sanctions for supporting international terrorism.

For its part, India is under pressure to find a political solution because of the risk that human rights abuses by Indian forces in Kashmir could lead to donor nations cutting back their aid.

However, although both governments show greater willingness to improve ties, they both would have political problems in selling any concessions to their electorates.

Mr Sharif is under fresh attack from Ms Benazir Bhutto, the former Pakistani prime minister, who would exploit to the maximum any compromise over Kashmir or nuclear policy. Similarly, Mr Rao leads a minority administration which does not feel it has the freedom to take bold initiatives.

## India stops EC visit to Kashmir

INDIA has denied a delegation from the European Parliament permission to visit the predominantly Moslem Kashmir Valley, where it is trying to put down an uprising. Reuter reports from New Delhi.

Pro-Pakistan militant groups called a three-day general strike in the valley starting yesterday in expectation of a visit by the nine-member European delegation.

Witnesses said the strike was almost totally complete in Srinagar, summer capital of Jammu and Kashmir, the only Moslem-majority state in overwhelmingly Hindu India.

The militant groups, which want to merge Indian-ruled Kashmir with the one-third of the Himalayan region under Pakistani control, said they wanted to demonstrate to the delegation the depth of anti-Indian feeling in the Kashmir Valley.

Nearly 4,000 people have been killed since the uprising against Indian rule began in January 1980.

Explaining the Indian government's refusal to let the delegation visit the state, the foreign ministry said: "We would not be in a position to risk the possibility of any harm coming to them during a visit."

## Hong Kong to send home 59 boat people

By Angus Foster in Hong Kong

HONG KONG plans to send home 59 Vietnamese boat people tomorrow, in the first forced repatriation since 1989.

Following an agreement between Britain and Vietnam last month, the boat people, mainly women and children, will be taken to Kai Tak airport today where they will be processed and then put on a Hercules cargo plane to Hanoi.

The 59 are "double-backers" who have returned to Hong Kong a second time after volunteering to return to Vietnam.

Hong Kong is extremely concerned the operation goes smoothly because the 1989 repatriation, which was done under cover of darkness using police in riot gear, led to international criticism which halted the programme.

Tomorrow's repatriation will be in daylight, police will not be armed and the media is being allowed limited coverage. The government is preparing

a second flight of double-backers and their families, while Britain and Vietnam have also agreed any new arrivals will be sent back almost immediately.

Starting next year, Hong Kong hopes to start sending back long stayers who form the hard core of the 63,000 boat people in Hong Kong.

China and Vietnam yesterday crowned summit talks that marked the normalisation of relations by signing agreements on economic co-operation, Reuter reports from Beijing.

Meanwhile Mr Jürgen Möllemann, the German economics minister, ended two days of talks in Beijing saying Bonn was concerned over China's human rights record but would not use economic leverage to force an improvement.

Mr Möllemann handed in a list of 900 people believed detained after the 1989 crackdown and asked for an amnesty.

# ANYONE WHO SENDS MORE THAN FIFTY PARCELS A DAY SHOULD HAVE THEIR OWN PARCEL SERVICE.

Everyone who sends parcels overnight should really use Elan.

Operating solely a next-day service, Elan is truly the overnight specialist, delivering thousands of parcels by three specified times a day, from company to company all over the UK, Northern Ireland and the Channel Islands.<sup>1</sup>

On average, 99.6%\* arrive at their destination overnight. Each and every one is tended by hand, so they also end the journey in the same condition as they started. And customers are handled with the same individual care and attention.

This is just the normal service. Anything but standard, by anybody's standards, it can only be bettered with your own personal operation.

Which is exactly what Elan's Special Projects team can provide for companies who send more than fifty parcels a day.

The team will sit down with the company's distribution personnel and work together to assess the exact requirements, devise the correct tailor-made service and work out the best way of putting the whole thing into action.

For example, one of the UK's largest manufacturers of medical supplies, Vernon Carus, saw a switch from the industry's normal two to three

day turnaround to next-day deliveries as the linchpin for stealing a march on the competition.

Every night, Elan puts four trailers on site, so late collections and deliveries can be made direct to and from their premises.

A more complicated solution now sees the Compaq factory at Erskine playing host to what is virtually a private Elan depot. It boasts the same equipment as the sixteen Elan hubs around the country, permanent handling and admin staff and computerised proof of delivery. With constant updating, this is an ever more efficient and cost effective operation.

To see how overnight success can improve your business, call Elan's Special Projects Manager Robert Trindle on 0345 21 21 20.

## Savings Certificates

Holding limits for 36th Issue

**New limit of £10,000**

Beginning on 9 November 1991 the £5,000 holding limit for 36th Issue Savings Certificates is doubled to £10,000.

## Reinvestment Limit

There is no change in the (additional) reinvestment holding limit of £10,000.

**NATIONAL SAVINGS**

Issued by the Department for National Savings on behalf of the Treasury

**HITACHI**

**FINANCIAL TRADING SYSTEMS**

Computers in The City - Barbican Centre  
November 12/14

Stand 37 - RED HALL

341/345 OLD STREET, LONDON EC1V 9HH  
TEL: 071-739 4513

**ELAN**

OVERNIGHT SUCCESS EVERY DAY

\*Next-day delivery network performance, monitored from 26/8/91 to 20/9/91

© COPYRIGHT 1991 ELAN INTERNATIONAL LTD.

148 hour service to Scottish Highlands and Islands, Alderney and Sark.



## Public Teletext Service Advertisement of Licence

The Independent Television Commission (ITC) proposes to grant a single licence for a Public Teletext Service (as defined in Schedule 5 of the Broadcasting Act 1990) to provide a service on Channels 3 and 4, including S4C in Wales, from 1 January 1993. The present teletext contracts, held by Oracle Teletext Limited and by Channel Television Limited, are due to end on 31 December 1992.

The licence will be for a term of 10 years and will be awarded by competitive tender in accordance with the terms of the Act. The ITC accordingly invites applications for the licence to provide a seven day a week service throughout the United Kingdom, the Isle of Man and Channel Islands during all the hours in which Channels 3 and 4 (and S4C) are broadcast.

Copies of the document *Invitation to Apply for the Public Teletext Service Licence* and of the draft licence may be obtained on written request from the Secretary, Independent Television Commission, 70 Brompton Road, London SW3 1EY. A number of other relevant documents are listed in the invitation to apply. These can be obtained from the ITC's Information Office at the same address.

Applications, addressed to the Secretary to the Commission, giving the information in the form specified in the invitation to apply, together with the application fee, should reach the ITC at the above address no later than noon on 10 January 1992.

The ITC intends to advertise a number of Commercial Additional Services Licences this December.



Independent Television Commission

NEW ISSUE November 6, 1991



# Fannie Mae

**\$600,000,000  
6.90% Debentures**

Dated November 12, 1991 Due November 12, 1996  
Interest payable on May 12, 1992 and semiannually thereafter  
Series SM-1996-R Cusip No. 313586 2L2  
Callable on or after November 12, 1994

**Price 99.875%**

The debentures of November 12, 1996 are redeemable on or after November 12, 1994. The debentures are redeemable in whole or in part at the option of the Corporation at any time (and from time to time) on or after the initial redemption date at a redemption price of 100%, of the principal amount redeemed plus accrued interest thereon to the date of redemption.

The debentures are the obligations of the Federal National Mortgage Association, a corporation organized and existing under the laws of the United States, and are issued under the authority contained in Section 304(b) of the Federal National Mortgage Association Charter Act (12 U.S.C. 1716 et seq.).

The debentures, together with any interest thereon, are not guaranteed by the United States and do not constitute a debt or obligation of the United States or of any agency or instrumentality thereof other than Fannie Mae.

This offering is made by the Federal National Mortgage Association through its Senior Vice President/Finance and Treasurer with the assistance of a nationwide Selling Group of recognized dealers in securities.

Debentures will be available in Book-Entry form only. There will be no definitive securities offered.

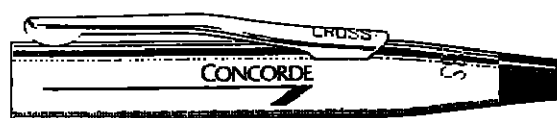
**Gary L. Perlin**  
Senior Vice President/  
Finance and Treasurer

**Linda K. Knight**  
Vice President and  
Assistant Treasurer

3800 Wisconsin Avenue, N.W., Washington, D.C. 20016

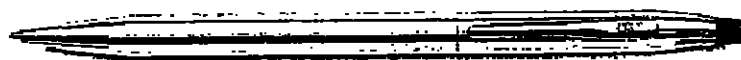
This announcement appears as a matter of record only. This announcement is neither an offer to sell nor a solicitation of an offer to buy any of the Debentures.

**DON'T FORGET, THERE'S STILL  
TIME TO GIVE  
YOUR CLIENTS A MEMORABLE  
CHRISTMAS PRESENT.**



A writing instrument personalized with your company logo will make a prestigious and lasting Christmas gift, setting at a constant reminder to your customers.

For further information and a personal quotation on your requirements please contact our Christmas Gift Division on Telephone: 0582 422743 or Fax: 0582 428097. A.T. Cross (UK) Limited, Riverside House, Riverside Avenue, Luton, Beds. LU1 3JH.



NAME .....  
COMPANY .....  
ADDRESS .....  
TELEPHONE .....

**CROSS**  
SINCE 1846

## INTERNATIONAL NEWS

# Israel seeks capital with currency reforms

By Hugh Carnegie in Jerusalem

ISRAEL yesterday announced a package of foreign exchange and capital market reforms designed to attract greater foreign investment and speed up the integration of the country's hitherto sheltered economy with international markets.

The Bank of Israel said the measures, among the most significant so far taken in a slow process of liberalisation, were "particularly important" given Israel's need to borrow some \$20bn overseas over the next

five years to help finance large-scale immigration by Jews from the Soviet Union.

The package, yet to be enacted, includes easing restrictions on the right of non-residents to convert local into foreign currency and to raise loans in shekels. Israeli citizens and companies will be free to invest abroad and hold foreign currency deposits - a move it is hoped may draw into the system up to \$1bn thought to be withheld in

undeclared private holdings.

A more open currency and capital market regime is seen as essential to attract the foreign capital required and to stimulate growth. The US wants radical liberalisation of the economy as a condition for granting Israel's request for federal guarantees to back \$10bn of foreign borrowing.

Yesterday's measures included:

- Relaxation of restrictions on non-residents to convert shekel

deposits and proceeds from government bonds and mutual funds. Non-residents may borrow shekels against foreign currency collateral.

- Extending to Israeli residents the right previously held only by companies to hold unrestricted deposits of foreign currency for use overseas. Likewise, residents may buy securities on approved foreign stock exchanges as well as Israeli stocks quoted overseas.
- Allowing Israeli companies

- with individual permission - to invest up to 40 per cent of equity capital abroad in share capital, equity holders' loans, guarantees and property. The current limit is 20 per cent.
- Lowering liquidity ratios for bank foreign currency holdings from present levels of 90 per cent. The mandatory investment requirement in bonds for new savings schemes is to be cut immediately to 30 per cent from 50 per cent and eliminated by the end of 1992.

## Shamir moves ally to defuse row with Levy

By Hugh Carnegie

MR Binyamin Netanyahu, the ebullient spokesman for Israel at last week's Middle East peace conference, is to take up a special ministerial post alongside Mr Yitzhak Shamir, the prime minister, in a move which has defused a political row that threatened to disrupt Israel's conduct of the peace negotiations.

His shift from deputy foreign minister to junior minister in the prime minister's office - expected to be approved by the cabinet on Sunday - was part of a deal struck by Mr Shamir to pacify Mr David Levy, the foreign minister.

Mr Levy was infuriated by the way the prime minister took charge of the delegation to Madrid and filled it with his favoured advisers, including Mr Netanyahu.

Mr Levy, hampered on the international stage by his lack of English, refused to go to Madrid and protested bitterly that he and his officials were being excluded from the peace process.

He was especially piqued by the starring role played by Mr Netanyahu, a political rival within the ruling Likud party with whom he has not been on speaking terms for months.

Mr Netanyahu said yesterday he would work directly

with Mr Shamir on the peace process. He will act as a virtual minister of information.

Mr Shamir, meanwhile, offered to give the Foreign Ministry responsibility for the bilateral peace talks with Lebanon and the multilateral talks due to follow later. Mr Levy will also have a full role in peace policy making.

The foreign minister admitted in a television interview he had damaged himself politically by his refusal to go to Madrid. But he insisted he had to take a stance. "It wasn't a matter of honour but that of proper government," he said.

Israeli helicopter gunships rocketed a guerrilla base in a Palestinian refugee camp near Tyre in southern Lebanon yesterday, killing a civilian and wounding three others, according to reports from the area. Israeli officials confirmed an air attack on the camp.

It was the latest action in a series of strikes by Israeli forces and their Lebanese militia ally in the past two weeks in which more than 1,200 shells have been fired on south Lebanese targets.

They are in retaliation for guerrilla attacks which have killed six Israeli soldiers since just before the Madrid peace conference opened.

## King Hassan confident of referendum success

KING HASSAN of Morocco has said next year's United Nations-organised referendum will confirm his country's sovereignty over the disputed Western Sahara, adding that the kingdom will never accept a foreign flag flying there. AP reports from Rabat.

The king made the remarks in a speech on Wednesday night commemorating the 16th anniversary of Morocco's "green march" to populate the vast desert territory, the scene of a protracted guerrilla war against Morocco.

"This confirmatory referendum can only give us satisfaction," King Hassan was quoted by the official MAP news agency as saying. He added that the question of who will vote in the referendum, planned for January, was the only outstanding issue.

The Marxist Polisario Front guerrillas, who have been fighting for independence for the Western Sahara since 1975, charge that Morocco has recently been trying to blot the ranks of potential voters by sending in more people in a second green march.

UN officials have indicated their wish to use the last official census of the region - taken in 1974 by its former Spanish colonisers - as the basis for voter registration. But Morocco has rejected this.

agency as saying. He added that the question of who will vote in the referendum, planned for January, was the only outstanding issue.

The Marxist Polisario Front guerrillas, who have been fighting for independence for the Western Sahara since 1975, charge that Morocco has recently been trying to blot the ranks of potential voters by sending in more people in a second green march.

UN officials have indicated their wish to use the last official census of the region - taken in 1974 by its former Spanish colonisers - as the basis for voter registration. But Morocco has rejected this.

## Botswana strikers sacked

THE BOTSWANA authorities have sacked an estimated 150,000 government and public sector workers who went on strike for higher wages this week, Reuters reports from Gaborone.

"All employees who have been absent from duty for two consecutive days will be considered to have terminated

their services," the state Directorate of Public Service Management said.

The workers struck to demand a 154 per cent wage rise agreed to by their union and the government last month. But officials say the increase cannot be met because it would worsen the government's budget deficit.

## US raises pressure on Mobutu

By Michael Holman, Africa Editor

THE US has increased pressure on President Mobutu Sese Seko to give way to Zaire's opposition and allow a transitional government to take control of key ministries.

The US ambassador in Kinshasa had urged this course on the president during a meeting on Tuesday. Mr Herman Cohen, assistant secretary of state for Africa, told the Senate Foreign Relations subcommittee on African affairs.

Mr Cohen, using language that marks the increasingly

strained relations between the US and its erstwhile leading ally in sub-Saharan Africa, described Mr Mobutu as showing "apparent unwillingness to distinguish state finances and his own... a failing which lies at the heart of Zaire's dismal economic record".

The best hope for Zaire, said Mr Cohen, was "genuine power sharing between President Mobutu and the opposition. In particular, President Mobutu must break with the past and allow a transitional govern-

ment to run the economic and domestic political affairs of the country without interference, including control over finance."

A transitional government, "must come from the ranks of the opposition", must "not be tied to any one personality or ethnic group", must "implement a democratic process that will give adequate representation to all regions and ethnic groups" and "must lead directly to free and fair national elections."

## Zambian president names cabinet

NEWLY-ELECTED Zambian President Frederick Chiluba

unveiled his cabinet of mines and mineral development is Mr Humphrey Mulemba, while transport and communications went to Mr Andrew Kashita.

Mr Chiluba and his Movement for Multi-Party Democracy won a sweeping victory on October 31 over the country's leader for the past 27 years, Mr Kenneth Kaunda, and his United National Independence Party.

Mr Kasonde was a permanent secretary in the Finance

Ministry in the 1970s and has since run a number of successful companies dealing in trade and manufacturing.

"My immediate task is to reduce costs and ensure production... We cannot continue to depend on the outside world and must be able to stand on our own," he said.

Mr Chiluba said his government would produce an interim budget before presenting a full budget for the next fiscal year in January. The budget is normally presented in November.

Ministry in the 1970s and has since run a number of successful companies dealing in trade and manufacturing.

"My immediate task is to reduce costs and ensure production... We cannot continue to depend on the outside world and must be able to stand on our own," he said.

Mr Chiluba said his government would produce an interim budget before presenting a full budget for the next fiscal year in January. The budget is normally presented in November.

## Japanese golf club memberships in the rough

Robert Thomson reports on difficult times in an exotic secondary market

AT THE first cabinet meeting over which he presided, Mr Kiichi Miyazawa, Japan's new prime minister, this week sought to set aside the financial scandals of previous administrations by telling his team to avoid not only stock market dealings but other types of trading which could compromise them.

One exotic area Mr Miyazawa was said to have identified as taboo was the secondary market in costly golf course memberships. But that market, once a no-way-you-can-lose investment fuelled by speculative excess, hit the rough more than a year ago and has been there ever since.

Investing in golf club membership certificates was the ultimate allure to Japanese salaried workers and small business owners. While trying to knock strokes off a golf handicap, an investor was scoring up paper profits on the surging secondary market for memberships.

Membership brokers, who use stock-broker-style electronic boards to chart market movements, flooded the financial pages of Japanese newspapers with advertisements. Property developers, sometimes backed by gangster money, rushed to build courses that were this market's version of a new listing. And investors, about half of whom didn't even own a set of golf clubs, presumed that the most difficult task was picking the moment to take maximum profits.

That moment has long gone. Like other Japanese financial sectors, the

golf club membership industry is in turmoil, stricken by a crash in prices, and tarnished by a spate of scandals and bankruptcies. The Nikkei Golf Membership Index, measuring prices at the 500 leading clubs, has fallen by nearly half since last March.

The industry had partly prospered by making Japanese feel wealthy. Some buyers of the certificates, selling for an average of around ¥32m (£142,200) and up to ¥250m, had conceded that they would never be able to afford a home. Their savings were devoted to a piece of the fairway at clubs which conjured up an image of the wide open spaces or the atmosphere of an elite gentleman's club.

One such club, the Gatsby Golf Club, evoking F. Scott Fitzgerald, was found by the Tokyo District Court to have issued 30,000 membership certificates after promising to limit numbers to a select 1,500. Court action was taken after playing members were frustrated by their inability to book a round of golf on the grossly overcrowded course.

At the Ibaraki Country Club, north of Tokyo, 49,000 memberships were sold instead of the promised 2,800, and police this summer raided the offices of related companies.

Two leading politicians, including Mr Shintaro Ishihara, author of the Japan "That Can Say No, have admitted to receiving substantial donations from the property company at the centre of the scandal.

For the golf brokerages, these scan-

dals have caused what the Japanese delicately call "minus image" or "image down". Some of the country's 190 golf brokers are reputed to have links to gangsters, but others are smaller, respectable companies or have diversified into the golf market in the past decade.

One of these, Ichikoshi, had been one of downtown Tokyo's most famous makers of kimonos, but changes in fashion and an increase in raw material costs prompted its bank, Dai-ichi Kangyo Bank (DKB), to recommend a move into golf broking. The company's president, Mr Shigeo Sekiya, a passionate golfer, launched Ichikoshi Golf Service 11 years ago, and an autographed picture of Arnold Palmer now takes pride of place on walls once draped with kimono.

Having a famous name counts for a lot in Japan, and Ichikoshi was immediately regarded as an influential operator in a fast-expanding industry that, at the respectable end, profited from a straight 2 per cent commission on all trades. The shadier companies charged far more and pushed unpopular memberships on to unwary buyers.

The brokers, intoxicated by their success, strayed far from their core business, and began building their own courses, arranging finance for prospective investors, and investing in overseas courses. Having become more a

developer than a broker, the ambitious Ginza Golf Service (GGS), which had been the largest of the brokers, filed for court protection in July with outstanding debts of ¥260bn.

Mr Kazuyuki Kawabe, Ichikoshi's managing director, said Ginza Golf's mistake was to diversify into resort development, and he argued that the golf club memberships remain a sound investment. "There is a natural link on the number of courses. There is not enough space for everyone to play golf. This creates a scarcity and a strong market."

But financial reforms, particularly the liberalisation of interest rates, has made the golf certificate a less attractive investment. Three years ago, the average Japanese was earning 2 per cent interest on a bank account, while golf certificates were offering annual gains of 10 per cent and sometimes much, much more.

The market peaked in March last year after the Nikkei Golf index rose more than 50 per cent in only eight months.

Bank term accounts now offer depositors rather better rates, while golf certificate holders have watched the index continue its fall, and a golf course construction spree has meant a rash of "new issues". From 1980-85, the number of Japanese courses rose from 416 to 1,468, but more than 150 courses have been built over the past two years, and another 1,200 are either under construction or have planning approval.



## AMERICAN NEWS

## INTERVIEW

## Cavallo promises golden age of Argentine growth

ARGENTINA'S economy minister Domingo Cavallo yesterday promised strong, sustained growth next year as his wide-ranging economic reforms begin taking effect, writes John Barham in Buenos Aires.

Last week the government announced a sweeping deregulation programme removing virtually all remaining state controls over the economy. Over-regulation contributed powerfully to Argentina's headlong decline over the past 50 years. Now, Mr Cavallo says, free markets will lead to a golden age of growth and prosperity.

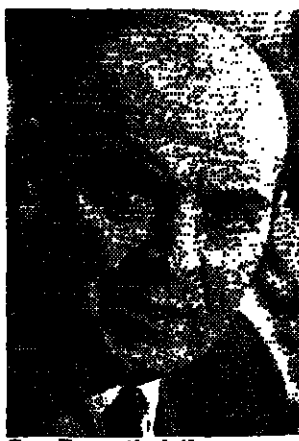
In an interview Mr Cavallo said: "It is hard to make precise growth estimates. We are working with forecasts of 6 to 7 per cent in 1992, but I personally think Argentina can grow more vigorously." He said deregulation "will permit investment opportunities to emerge that are marginal at first, but with high profitability and high productivity."

Mr Cavallo expects to net about \$2.5bn in cash next year by privatising state companies. The government plans to sell minority stakes to private operating companies first and later float its remaining equity on local and international markets.

Argentina hoped to raise \$4bn in the first half of 1992 from multilateral development banks, the International Monetary Fund and the Japanese Eximbank for use in next year's debt negotiations.

The country would use the money to cut its \$61bn foreign debt through the debt reduction mechanism devised by Mr Nicholas Brady, the US Treasury Secretary. Mr Cavallo also promised an "integral, realistic proposal" to restructure Argentina's \$35bn commercial bank debt, which includes over \$8bn in interest arrears.

But the government's immediate attention is focused on implementing the deregulation package. Officials say the reforms will affect over 9,000



Cavallo: optimistic

bureaucrats, eliminate 15 taxes and lead to a \$600m transfer from the unproductive to productive sectors of the economy.

The government, still struggling to strengthen its finances, expects deregulation will raise its net revenues by \$300m to \$250m next year as it cuts spending, cracks down on tax evasion and raises its tax take.

Deregulation, combined with an existing reform of the civil service, could actually strengthen the government's ability to carry out its remaining functions. Sixty years of stifling bureaucracy led to widespread corruption and dissipation of effective government control as companies, trade unions and other groups learnt to turn regulations to their advantage.

Mr Cavallo stressed that he would strengthen regulation over the environment, health, consumer rights and competition policy. Private economists say competition legislation must be strictly enforced.

A small group of Argentine conglomerates has been able to grow even stronger by buying stakes in privatised companies, which include two airlines, two telephone companies, several railways, chemical plants and dozens of oilfields. Adequate regulation of these will be controversial.

## Salinas reforms may weaken PRI support

Damian Fraser on constitutional changes likely to transform Mexico's ruling party

MEXICO'S President Carlos Salinas de Gortari, halfway through his six-year term, is about to embark on a series of reforms of society as radical as anything considered since the country's 1910-20 revolution.

Yesterday afternoon the president announced plans to change the constitution and allow the country's 2m indigenous farmers the right to sell and rent out their land legally, and form partnerships with the private sector.

Last Friday Mr Salinas prepared the way for an end to the state's 130-year-old rift with the Catholic church. He implied that the state would soon give the church legal recognition, which government officials say will lead to a resumption of diplomatic relations with the Vatican.

No less significantly, the powerful teachers union, with 1.2m members, and one of the traditional props of the ruling Institutional Revolutionary Party (PRI), will see its influence rapidly decline as the government fulfils its promise, also made last Friday, to delegate educational responsibilities to the states.

Mr Salinas's stated objective is to create a more efficient and more modern Mexico. But the planned reforms would weaken the traditional pillars of PRI support: the unions, the peasant organisations, and "popular" classes led by the teachers and will hasten the PRI's departure (in the traditional guise) from Mexican politics.

PRI officials say their aim is nothing less than to create a citizens' party, largely free



Carlos Salinas de Gortari: about to embark on a series of radical reforms

from the influence of the traditional sectors. Rumours that Mr Salinas will abandon the PRI have circulated ever since he took office.

Mr Colosio, the party president, said in an interview in September the party was heading towards "a profound transformation" which would put membership exclusively on a grass-roots basis.

The president is able to take on the old backward sectors because his own popularity has reached new heights - about four-fifths of Mexicans, according to a recent independent poll, think he is doing a good job. In August elections the government vote reached 61

per cent, from 51 per cent in 1988. He also enjoys the privilege of untrammelled presidential power.

The country's leading businessman have thus returned to the PRI fold, after many had become disillusioned after the nationalisation of the banks in 1982. The middle-class, whose salaries plummeted in the 1980s, have begun to benefit from the resumption of economic growth and fall in inflation and the poor have gained from the government's massive anti-poverty programme, known as Solidarity, which many believe will form the basis of a new political party.

Battle lines are already

being drawn over the proposed education reforms. A week ago the head of the teachers' union said "whoever thinks administrative measures are going to break us apart will meet a vigorous, solid, combative front".

The government looks ready to take the union on. A leaked government document acquired by the press said the teachers' union would have to disappear if Mexico was to decentralise education responsibility to the states. In the past 20 years, the union, the largest in Latin America, has blocked successive attempts to modernise and decentralise the educational system.

The proposed reform of the

agricultural sector will be even more conflictual. Several Mexican governors, scores of Congressmen and other political leaders bow to the peasant organisation (CNC) that put them in power. Traditionally the Mexican village chief or *cacique*, has delivered the rural vote by controlling the purse-strings of the Mexican village, and thus enabled the PRI to win election after election.

The latest reforms will give indigenous farmers, or *ejidatarios*, financial and political autonomy, and thereby remove the leverage the *caciques* have over the farmer.

The unpopularity of these reforms may explain why Mr Salinas also announced on Friday to seek a rapprochement with the church.

Mexico's ruling party was itself borne of a struggle against the Roman Catholic Church, which at the turn of the century supported and was part of the land-owning conservative class. Mexico's anti-clerical laws, enshrined in the 1917 constitution, don't let members of religious orders vote, wear cassocks in public, own property, officiate in public areas, or run schools in public areas.

The Catholic church, and much of Mexico's middle-class, have long sought for reforms to these laws. As the PRI's traditional bases of support decline, many fear that these groups may replace them as the party's backers.

"It will be the priests who will assume the political role of social cohesion that used to be fulfilled by teachers and peasants," said Mr Ramirez, a staunch opponent of the president's reforms.

## Peru keeps to path of austerity in reshuffle

By Sally Bowen in Lima

PERU'S President Alberto Fujimori has reshuffled his cabinet after six days of prolonged discussions and immediately before an investment-seeking trip to the Far East this weekend.

Mr Alfonso de los Heros, labour minister, is appointed prime minister. Mr Carlos Bolona keeps the economy and finance portfolio, and another prominent economist, Mr Augusto Blacker Miller, becomes foreign minister.

Mr Blacker Miller has been acting as a government adviser and has been closely involved in external debt negotiations.

The cabinet reshuffle on Wednesday was prompted by the resignation nine days ago of Mr Carlos Torres y Torres Lara, as premier and foreign minister.

Mr Torres y Torres Lara had predicted a policy shift towards more growth in the economy, and had advised that his successor should be an entrepreneur. In the event Mr Fujimori's cabinet choices and statements this week from Mr Bolona seem to confirm no deviation from fiscal austerity.

Mr Victor Joy Way, the industry minister strongly tipped for the premiership, retains his post. The other front-runner, Mr Jaime Yoshiyama, moves from transport to mines and energy.

Mr Jorge Torres Agogo is replaced as defence minister by General Victor Malca, the interior minister.

## Pressure mounts on Sandiford to resign

By Canute James in Kingston

PRESSURE is mounting on Mr Erskine Sandiford, the prime minister and finance minister of Barbados, to step down.

The island's business leaders are expected to call today for Mr Sandiford to quit, or at least to divest himself of the finance portfolio. This follows a general strike on Monday and Tuesday which brought the Caribbean island of 260,000 people to a standstill. Trade union leaders have also said Mr Sandiford should resign.

Sir Douglas Lynch, a senior member of the board of the Central Bank, and an economic adviser to the government, has resigned, publicly accusing Mr Sandiford of mishandling the economy, and saying he should step down.

Mr Sandiford is being pressured because of the government's imposition of austerity measures aimed at halting economic decline in what is traditionally one of the more stable countries in the Caribbean.

Poor performances in the tourism and sugar sectors, the pillars of the economy, have caused the contraction.

Saying he will not devalue the island's currency, Mr Sandiford is reducing public spending in an attempt to close a fiscal deficit. The cuts have reduced incentives for businesses and cut severance pay and unemployment benefits.

The measures are expected by the government to clear the way for access to \$58.1m of

International Monetary Fund credits over the next 18 months.

Mr Sandiford has further angered his detractors by maintaining public silence amid mounting criticism, leaving negotiations with trade unions to his ministers. The unions, which started public protests last month, are threatening further demonstrations and strikes unless the Mr Sandiford reverses the economic measures.

## General strike brings Caracas to a halt

PUBLIC transport ground to a virtual halt in Venezuela's capital yesterday as a one-day general strike began in protest at rising petrol prices and mass worker dismissals, Reuters reports from Caracas.

The main trade union confederation halted the dawn-to-dusk stoppage as a success. Underground railway stations were shut down and there were no buses on the streets. Most

shops, offices, bars and restaurants in the city centre were shut, although banks opened for business.

Tourists were left stranded at Caracas' Maiquetia international airport. All domestic flights were grounded and only one international flight took off. The strike was called in Caracas' metropolitan area, which has about a quarter of Venezuela's 19m people.

## How to make wood as strong as a tree.



The building industry looks for characteristics like dimensional stability and durability when selecting wood.

Dark red meranti, an imported tropical hardwood, was long a favourite. That is, until the environmental equation hit the equatorial timberlands.

At DSM, a major supplier of resins for

coating and impregnation materials, we're working on ways to upgrade fastgrowing European poplar and pine. So they can serve as viable substitutes for their tropical cousins.

Of course, the avenues we're opening must also be ecologically sound. Which is why our chemical engineers are developing non-toxic waterborne resins solutions.

And, in close co-operation with our customers, we're moving forward with similar solvent-free concepts for other applications.

Our 25,000 people around the world are helping to create new possibilities in the fields of elastomers, plastics, fibres, health care and coatings.

If you're working on tomorrow, please

write to DSM, Corporate Public Relations, P.O. Box 6500, 6401 JH Heerlen, The Netherlands. We can shape the future together.

DSM



WE PUT FANTASY TO WORK



## UK NEWS

## Decline in capital base at Lloyd's may be 'less than feared'

By Richard Lapper

THE DECLINE in the capital base of the Lloyd's of London insurance market will be less sharp than was feared earlier this year, Mr Alan Lord, the chief executive of the Lloyd's Corporation, predicted yesterday.

Although over 10 per cent of Lloyd's members - the individual Names who provide the insurance market's capital - have resigned to date, the number of departures has been far less than was feared in the summer.

Mr Lord said that with only a few weeks remaining to go before the beginning of the 1992 underwriting year 3,200 of the 26,500 Names who participated in Lloyd's syndicates last year have announced their intention to leave the market.

Mr Lord speculated that the number might rise to over 4,000 by the end of the year, although more Names could be forced to leave if they are unable to pass solvency tests set by Lloyd's.

Mr Lord suggested that Lloyd's capacity - the amount of premium income its syndicates are allowed to accept - could fall to around £10bn.

When Lloyd's announced its losses for the 1988 year, the market's first deficit for over 20 years, between 5,000 and 6,000 Names had been expected to leave.

There could also be more syndicates next year than had been predicted.

Mr Lord expects that 300 syndicates will be active in the market in 1992, compared to 354 this year and over 400 in 1990.

At one stage as many as 100 syndicates had been expected to either disappear or merge.

Mr Lord said that the majority of Names quitting the market committed relatively modest amounts of capital.

On average the 3,200 Names leaving committed £301,000. Those opting to remain wrote an average of £429,000.

171 new Names had applied to join Lloyd's for the 1992 year and 6,000 existing Names wanted to increase their commitments.

## CLYDESDALE BANK

# NAB unit cuts jobs to compete

By James Buxton, Scottish Correspondent

CLYDESDALE BANK, the Scottish subsidiary of National Australia Bank, is to reduce its 2,400-strong headquarters staff by 700 over the next year.

The Glasgow-based bank, which NAB acquired from Midland in 1987, will start making redundancies this month. Some 520 of the jobs set to go are in clerical areas but 180 managerial jobs will also disappear.

The bank says that a "significant" number of the job losses will be achieved through compulsory redundancy and obligatory early retirement, which could apply to as many as three quarters of those affected. The rest will go through natural wastage.

Clydesdale's cost/income ratio in 1990 was 68.8 per cent, which compares unfavourably with its immediate competitors in Scotland, with Royal Bank of Scotland having a ratio of 61 per cent and Bank of Scotland 54 per cent.

Royal Bank of Scotland has shed about 1,000 managerial jobs in the past year.

Clydesdale would like to get the cost/income ratio down to 60 per cent. It expects the staff reductions will lower it by four to five per cent in a year and further improvements will later come from income generating strategies which will be introduced.

Recently Clydesdale brought in the consultants Booz Allen

and Hamilton to examine its headquarters operations.

Together with internal working parties they identified savings to be made through reducing layers of management and eliminating some clerical work.

Bank executives admit that although a large computerisation project is nearly complete the bank has not yet made the savings in manual record keeping which this has made possible.

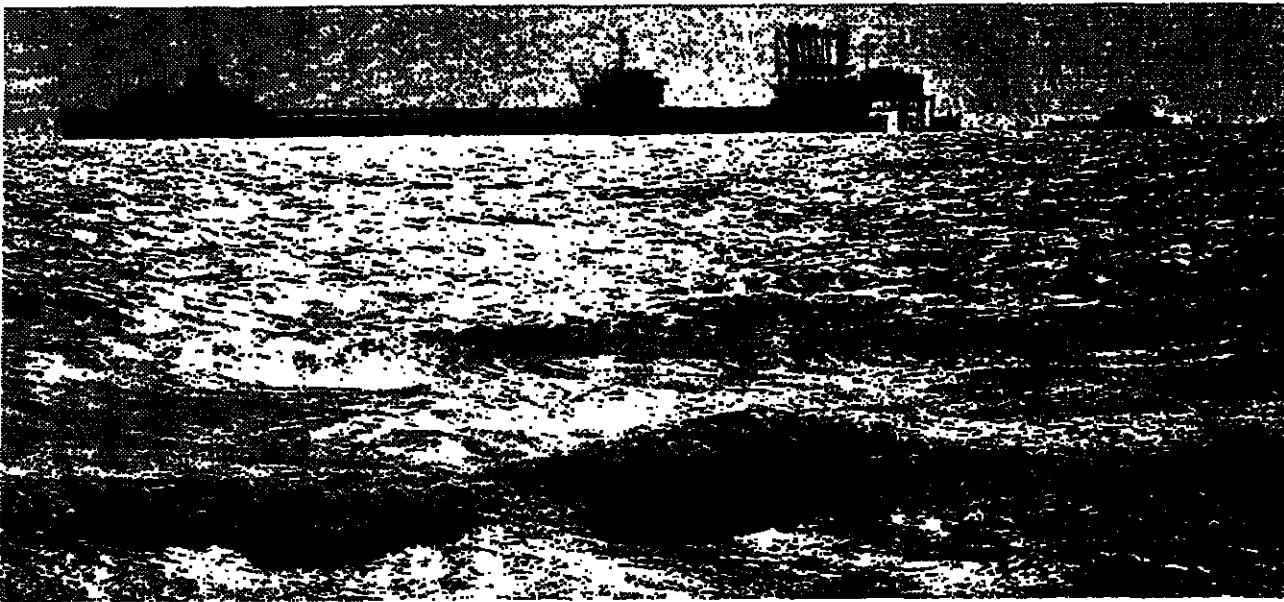
"There are a lot of excess staff and even some reserve staff," a bank official admitted. Clydesdale, with 354 branches, almost all in Scotland, is the third largest Scottish bank in terms of assets,

after Royal Bank and Bank of Scotland.

The takeover by NAB was followed by the separation of the bank into three divisions, a reorganisation of the branch structure and a general improvement in performance, but its head office in Glasgow was largely untouched.

Clydesdale says its aim is to create a bank with "greater focus on core banking services, efficient working practices, fewer management layers and an appetite for change."

Mr Melvin Keenan, an official of the Banking Insurance and Finance Union, said the union would oppose compulsory redundancy.



New laws are on the horizon after MPs concluded that there had been a significant rise in pollution incidents at sea

## MPs call for tougher sea pollution rules

By John Hunt, Environment Correspondent

TOUGHER regulations to prevent pollution by oil and chemical spills at sea are called for in a report from an all-party House of Commons committee.

It says that the Department of Transport's ability to successfully prosecute those responsible for illegal discharges at sea is "so low as to be virtually ineffective as a deterrent".

The department told the

committee that individual spills had been very minor, but the committee concluded that the "significant rise in these incidents" is a cause for concern.

From 1985 to 1990 the cases of pollution annually had risen over two and a half times to just over 300 cases in 1990.

Despite the rising trend the department had reduced inspections of vessels by 20 per cent over that period.

The Transport department said that none of the reported oil spills could have been detected by inspections and it had increased aerial surveillance.

The committee was not satisfied that sanction and penalties were always applied vigorously by the department. There was only one prosecution for illegal discharges from ships at sea between 1985 and 1989 and that resulted in a fine of £15,000.

The committee called on the department to widen the scope of inspections and review sanctions and methods of enforcement. The department agreed that higher fines would be helpful.

The report finds that the levels of cover under existing insurance and compensation arrangements are well short of the huge costs which could arise in cleaning up a major incident.

## BRITAIN IN BRIEF



### French carmakers lift sales

French carmakers - Renault and the Peugeot group, which includes Citroën - performed strongly in the depressed UK market in October. Renault increased sales by 52.7 per cent from the same period a year ago to claim a 6.1 per cent market share, compared with 3.1 per cent a year ago. The Peugeot and Citroën marques combined increased their share in October to 10.9 per cent from 9 per cent a year ago. The Peugeot group's sales volume fell by 6.2 per cent against the 22.5 per cent decline in the overall market.

BMW of Germany boosted sales by 17.8 per cent in October, helped by the launch earlier this year of its new 3 Series. It captured 3.6 per cent of the market, compared with 2.4 per cent a year ago.

### Gas profits cause concern

British Gas has revealed that it made roughly £57 profit for each of its 17m household customers in the financial year to the end of March, which is likely to cause some concern over high gas prices. British Gas has up till now resisted publishing the profits it makes from its household supply business, but has been forced by Ofgas, the industry regulator to make the figures public. The company is currently in negotiations with Ofgas over a strict new formula for household gas prices which comes into effect next April. The new formula will restrict the company to a return on assets of between 5 per cent and 7 per cent in its household business. British Gas said the household share of its income rose by nearly 240bn to £596m in the 1990-1991 financial year which meant it made a 6.6 per cent return on its assets.



The government has commissioned an opinion poll to find out what people think about the public services, Mr Francis Maude, the Treasury minister, (pictured above) said at a conference on the Citizen's Charter writes John Willman, Public Policy Editor. The poll, organised by the Central Office of Information for the unit set up to supervise the Citizen's Charter, will be carried out by RSG, the polling organisation, before the end of the year. Mr Maude, the minister responsible for implementing the charter, said that learning the views of users was central to improving the quality of public services. Only organisations which could show that they had consulted users on priorities would qualify for the new Chartermark, he said.

### Union accepts pay offer

The Fire Brigades union has accepted a pay offer of 5.6 per cent in England and Wales. Firefighters have had a pay formula linking their pay with the top quarter of male earnings since 1977-78 when they took industrial action over a pay offer. Last year firefighters were awarded 9.5 per cent. Mr Dave Higgs, national officer for the FBW, said he believed local authority employers had budgeted for an increase of up to 7 per cent.

### Lifting to be mechanised

Industries which involve workers in lifting and carrying heavy loads will have to mechanise their operations under new laws being drawn up to bring British legislation in line with a EC directive, the Health and Safety Commission has warned. The new rules are intended to cut down on back and other related injuries sustained at work.

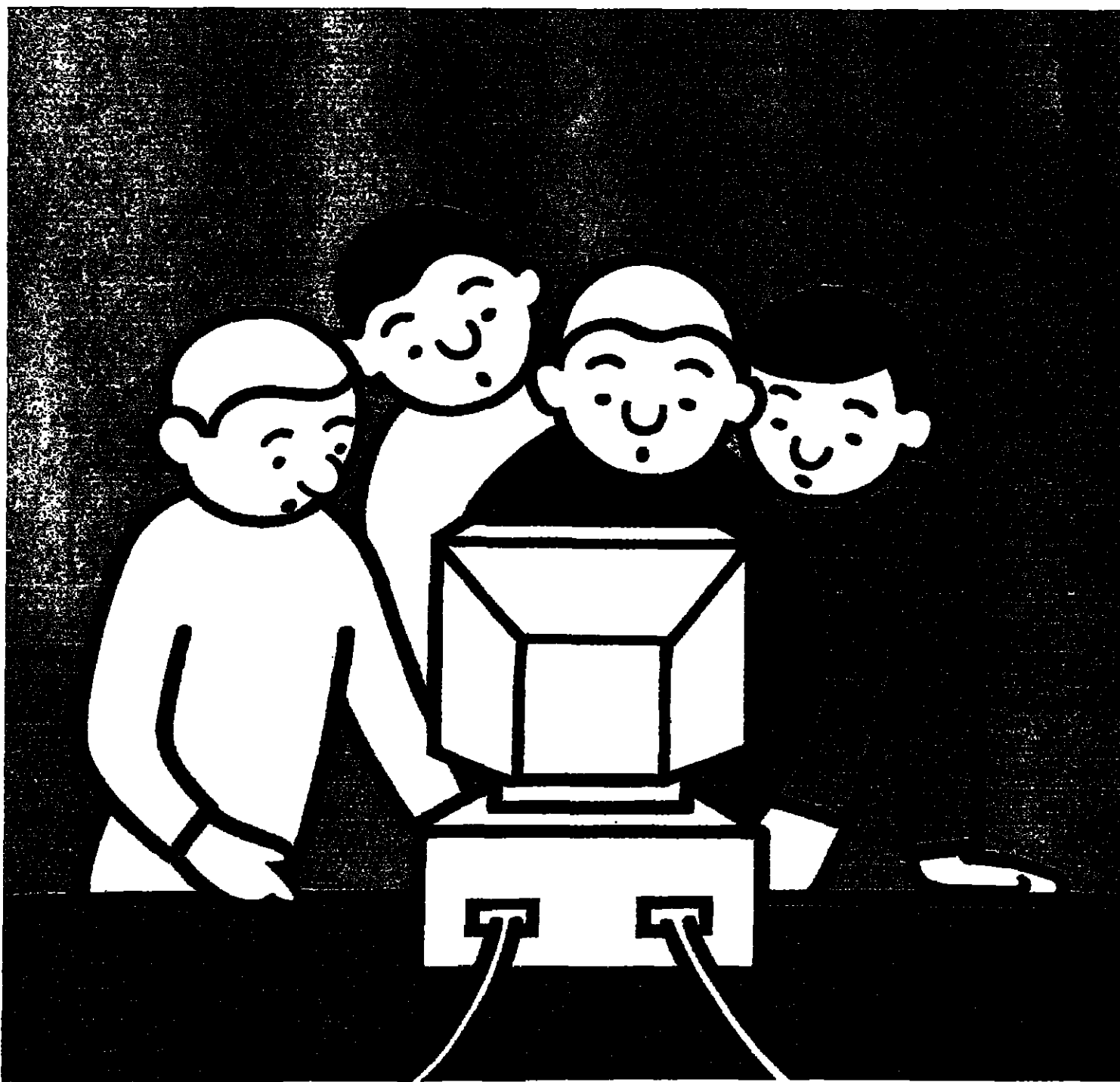
### EC law affects UK

UK companies would be most affected by proposed EC legislation on the establishment of works councils for informing employees, says a report for the European Commission by academics at Warwick University. More companies from the UK pass the intended works council threshold of having at least 1,000 employees and operating in at least two member states. The UK has 332 companies, more than one-third of the 900 total. Germany has 257, France 117 and the Netherlands 83.

### King calls for air aid

British airlines should be given the same level of support that competitor airlines receive from their governments, Lord King, chairman of British Airways, has said. He complained that rivals were gaining competitive advantage through "political favour" rather than by effort and expenditure.

# The decision support that used to take hours to run on a mainframe, NCR can now run in minutes.



† Intel is a registered trademark of Intel Corporation.

NCR have just released the world's most powerful business computer.

It does things a mainframe would find difficult - even impossible - to do, yet it costs considerably less.

Compare for yourself.

NCR's Model 3600 will run a database of up to 300 gigabytes (and, soon, up to 1,000 gigabytes), whereas an ordinary mainframe will struggle with one bigger than 20 gigabytes.

It will process database queries between 400% and 1000% faster.

And because it offers unprecedented processing power, your business is no longer forced to choose whether transaction processing, decision support or application development is more important. The 3600 is able to perform all of these vital functions simultaneously! And to do so with staggering speed.

This speed is a direct consequence of using a parallel design: up to 32 application processors (each with up to 8 Intel® 486 processors) search the database simultaneously.

Thus a supermarket can request an analysis of till receipts to see what products are most likely to be sold with what. And get the answer back within minutes, rather than in days.

This is information that can be acted upon in real time.

Because the database can be much bigger, the information can be much more useful. (A small database might only tell you a certain item is selling slowly

so you cut the price. With a bigger database, you learn the item is selling poorly in

the South, but well in the North. So you move stocks North - and don't cut the price!)

NCR's Model 3600 is part of its Series 3000 - a family of computers from notepad upwards all based on the same Intel processor design, so all totally compatible.

Yet, using NCR's COOPERATION software suite, they can all integrate with your existing information systems.

For further details, contact NCR.

**NCR**

Open, Cooperative Computing.  
The Strategy For Managing Change.



## UK NEWS

TORIES BRACED FOR DEFEAT IN BY-ELECTIONS

## Europe and health set to cost government key seats

By Philip Stephens, Political Editor

THE GOVERNMENT was last night bracing itself for defeat in three by-elections amid evidence that divisions over Europe and the row over the National Health Service have given Labour a strong lead in the opinion polls.

Ministers forecast that the two Conservative-held seats of Lambourgh and Kincardine and Deeside would be won by the Labour opposition and the third party Liberal Democrats respectively in yesterday's by-elections. Labour looked certain to hold on to the safe seat of Hemsworth in the third contest. The elections have been caused by the deaths of the sitting MPs.

The government's expected losses will coincide with the publication today of a national opinion poll suggesting that during the past week Labour's lead over the Conservatives has jumped to 8 per cent.

The survey, conducted by Gallup for the Daily Telegraph, puts Labour support at 44 per cent, up 3.5 points on the previous month, while the Conservative's standing fell by the same amount to 36 per cent. The 6-point lead represents the biggest Labour has held since the summer, when the government's support slumped after

defeat in the Monmouth by-election. The Liberal Democrats standing was virtually unchanged in the survey at 15.5 against 15 per cent.

The intensity of the political battle in the run up to the general election which Mr John Major must call by mid-1992 was reflected yesterday in sharp exchanges in the House of Commons over tax and spending policies.

Mr Norman Lamont, the chancellor of the exchequer, stressing again his prediction in this week's Autumn Statement that the economy was moving out of recession, challenged Labour repeatedly to spell out how it would finance its promised increases in public spending.

Ministers believe that £11bn in extra spending included in the Autumn Statement for key public services has shattered the credibility of Labour's promises to spend more without raising the basic rate of income tax.

The chancellor's attacks, however, were met by charges by Labour that he had a "hidden agenda" to increase Value Added Tax after the election. A Labour statement released after the exchange repeated that its planned increases in

income tax and National Insurance would not affect those earning below £20,000 a year.

Conservative strategists sought to play down the latest opinion poll, pointing to a weekend survey which had given the government a 1-point lead. They also drew comfort from a much larger Gallup poll - carried out during the past month rather than the "snap-shot" survey of the past few days - which showed the two parties neck-and-neck.

They acknowledged, however, that they saw little prospect of holding on to the party's 2,063 majority in Kincardine and Deeside. A campaign dominated by rows over the future of a local hospital and over the government's plan to merge Scottish army regiments has bolstered support for the Liberal Democrats. In Lambourgh, Labour was expected to overturn a 2,068 Conservative majority after a scrappy and often bitter campaign.

If the losses are confirmed the government will have been defeated in all the seven seats it has defended since March 1989 - more than any Conservative administration since the war has forfeited in a single parliament.

## UK budget pledge raises eyebrows

Peter Norman finds doubts over Lamont's promise on borrowing

OF all the parts of Mr Norman Lamont's autumn statement, the one attracting most scepticism is the chancellor of the exchequer's commitment to eliminate the budget deficit during the current economic cycle.

Following publication of the government's spending plans up to 1994-95, several City economists yesterday forecast continuing, high public sector borrowing requirements (PSBR) throughout the next parliament even if the Conservatives win next year's general election.

"There must be grave doubts" about the government's commitment to balance the Budget in the medium term, commented Mr Keith Skeoch of James Capel & Co, the City stock brokers.

Mr Michael Saunders, UK economist at Salomon Brothers in London, yesterday predicted that the government would exceed its new PSBR targets for both the present and coming financial years.

Looking further ahead, Mr Gavyn Davies, chief UK economist of Goldman Sachs, said the PSBR in 1993-94 and 1994-95 could be as high as £19.5bn and £13bn respectively.

In his statement, the chancellor raised the forecast deficit for the current financial year to £10.5bn from £7.9bn previously and Treasury documents

indicated that the government expects a PSBR of around £19bn in 1992-93.

But in his statement, and in an interview with BBC radio yesterday, Mr Lamont underlined his commitment to "balance the budget over the economic cycle."

Before Wednesday, the gov-

Lamont would be able to meet his balanced budget goal.

According to Mr Skeoch, it is necessary to make the "heroic assumption" that the government will keep within its spending plans to believe in a return to budget balance. "And the track record over the last few years has been pretty

**There were signs that the likelihood of sustained, high government borrowing was beginning to have a negative impact on financial markets. Prices of government gilt edged securities fell by about half a point**

poor," he says. Mr Saunders of Salomon Brothers doubts whether the government's tax revenues will be sufficiently buoyant to support the new PSBR targets.

He is therefore forecasting a budget deficit of £12bn in 1991-92 and £13.5bn in 1992-93. Although Mr Davies of Goldman Sachs argues the PSBR increases this year and next can be largely explained by the recession, he believes that even a re-elected Conservative government would be unable to resist rising political demands on the public services in the years after 1992-93.

He said there would be "little or no scope for tax cuts" in a pre-election Budget or even in the life of the next parliament if the chancellor wished to return to budget balance by

1996-97.

Another worry, according to Mr David Coleman, group economist at Union Discount, was that the government's growth forecasts for next year might be too optimistic and that any shortfall in national output would worsen the budget deficit position.

There were signs yesterday that the likelihood of sustained, high government borrowing was beginning to have a negative impact on financial markets.

Prices of government gilt edged securities fell by about half a point over the morning as the market began to contemplate the prospect of "a tap stock every two weeks", Mr Coleman said.

At the Treasury, officials said it was wrong for City to "get hooked" on particular figures when looking at the government's medium term commitment to bringing the deficit down.

They pointed out that Britain had run a Budget surplus of around 3 per cent of gross domestic product in 1988-89 at the height of the previous business cycle and returned to budget balance as the economy slowed.

There was no reason, they said, why the PSBR should not decline from the 3 per cent of GDP projected for next year as the economy recovered.

## Arts grant increased by 14%

THE government has increased its grant to the Arts Council by 14 per cent, raising it to a record £221.2m. The rise was announced yesterday by Mr Tim Renton, minister for the arts, as part of an overall arts budget of £534.24m, 10 per cent higher than in the current year.

This is the third year in succession that the Arts Council has won an increase in grant far in excess of inflation. In real terms its revenue has improved 18.5 per cent since 1989-90.

Mr Renton justified his "shot in the arm" to the arts with reference to the lower than anticipated box office revenue of many arts organisations in recent months, as a result of the recession, and his belief that a flourishing arts scene deserved encouragement.

The Arts Council will decide in the next month how it distributes the subsidy to its clients.

However, for the sixth successive year, the purchasing grant for the national museums has been frozen at a collective £5m.

Mr Renton said yesterday that alternatives to purchasing grants must be investigated if artistic treasures were to be retained in the UK.

## Bank governor warns against raiding reserves

COMPANIES should not dig into their reserves to maintain their dividends at a time when cash is scarce, Mr Robin Leigh-Pemberton, governor of the Bank of England, warned yesterday writes Richard Waters.

He also blamed the short-term investment horizon of many UK companies on the stop-go economic policies of recent years, rather than the City's refusal to take a longer term view. He called for an end to the persistent arguments between companies and the providers of capital over who is to blame for short-termism.

Speaking at the London Stock Exchange's annual conference for industry, he said: "I would regard deliberate as opposed to enforced reduction

of dividends as often the mark of responsible and resolute management."

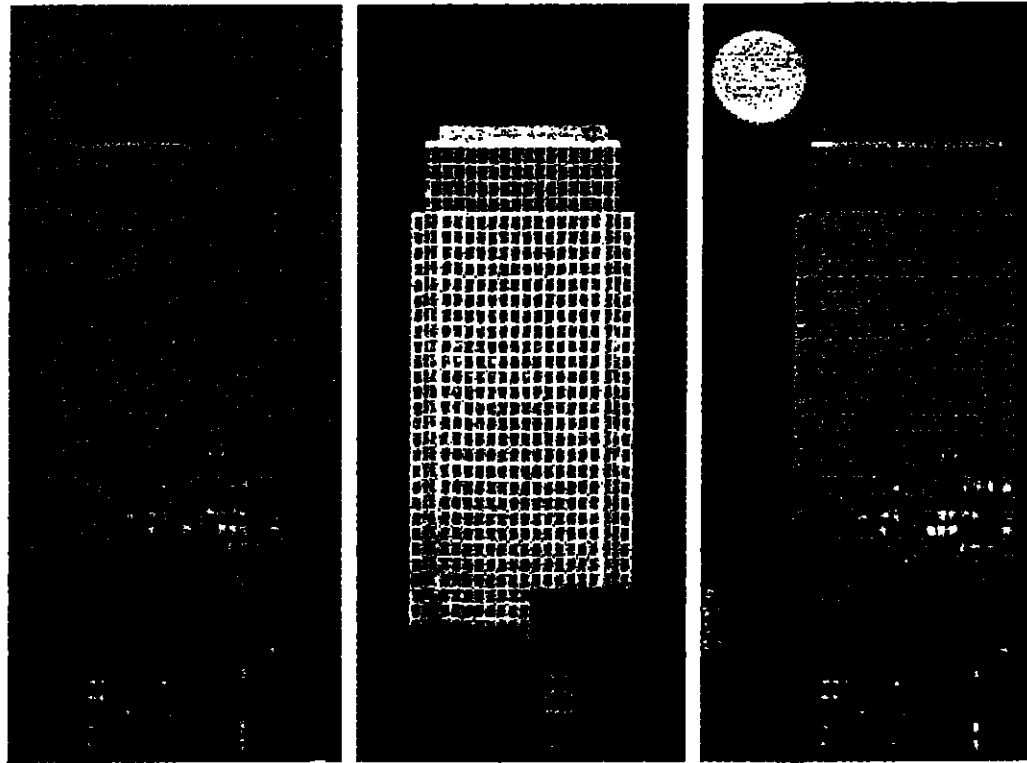
His comments indicate official concern over the policy of many British companies to maintain their dividends despite deteriorating cashflow.

Pressure to maintain dividends, whether it comes from the City or industry, "are felt even by companies for which cash has become one of their scarcest resources - and where it would be right for them to conserve cash for the benefit of shareholders in the long term."

It is up to each company's board to make its own judgment about dividend policy, he said, adding: "but let the market reaction be a judgment too, and not a reflex."

# "The tower and the glory"

Today, 28.8.91



With 25,000 tonnes of British structural steel on the inside, the Canary Wharf Tower is the tallest building in the UK.

With 850 tonnes of British stainless steel on the outside, it's also one of the most spectacular.

As architect Cesar Pelli said in *Today*:

"Thanks to British Steel, we have a theatrical performance on the skyline every day."

Weather permitting.



British Steel: British mettle

Every business decision should be well considered.

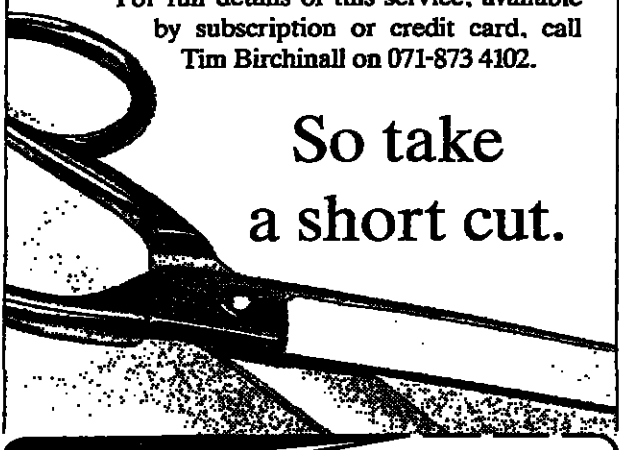
It goes without saying that in business much depends on having the right information available.

Information on your market sector, for example. On your competitors. Or on national and international economic trends. On personalities and companies around the world.

Whether you're based in the UK, in Europe or overseas, our specialist team of twenty full-time researchers is on hand to help you. Answering almost any business enquiry quickly and cost-effectively.

For full details of this service, available by subscription or credit card, call Tim Birchall on 071-873 4102.

So take a short cut.



Please send me full details of the services provided by the Financial Times Business Research Centre.

Name \_\_\_\_\_  
Position \_\_\_\_\_  
Organisation \_\_\_\_\_  
Address \_\_\_\_\_  
Post Code \_\_\_\_\_ Tel No. \_\_\_\_\_

FINANCIAL TIMES  
BUSINESS RESEARCH  
CENTRE

Number One, Southwark Bridge, London SE1 9111  
Tel. No. 071-873 4102 Fax No. 071-873 3069





## TECHNOLOGY

## Insurers switch trading systems

Leading players on the London insurance market have voted to abandon C-Dex, an advanced electronic trading initiative.

The move should put an end to confusion in the market about competing electronic systems in London and clear the way for the introduction next year of the joint market initiative (JMI), which is supported by Lloyd's of London and three market associations.

Both systems allow brokers to place business with underwriters at Lloyd's and in the London company market.

But the decision has caused consternation at Andersen Consulting and the specialist IT services company Northdoor, which were advising the group of more than 30 agents and brokers backing C-Dex.

But the decision has caused consternation at Andersen Consulting and the specialist IT services company Northdoor, which were advising the group of more than 30 agents and brokers backing C-Dex.

Willie Jamieson, a partner at Andersen, suggests C-Dex's state-of-the-art technology could significantly improve the market's competitive edge.

C-Dex's backers, which included Sturge Holdings, Lloyd's biggest agency group, have invested around £1m in the system over the past two years. But last week representatives opted not to pursue an £8m second stage and threw their weight behind the JMI, launched last year.

At Lloyd's preparations for an electronic placing system, fully compatible with the JMI, are now well advanced.

More than two dozen brokers and underwriters are set to participate in a first phase of the scheme due to begin at the end of March which will allow for electronic placement of less complex business, give users access to external databases such as Reuters and bring other benefits.

The system's capacity will be limited in this first phase, accepts Terry Hayday, chairman of the Lloyd's Network Steering Group. But Hayday insists that support from all sectors of the market is necessary and for this reason he supports an "evolutionary" approach. "There can be no big bang," he says.

Richard Lapper

Nicolas Vafiadis was running a video of the 1986 world cup soccer final between England and West Germany to demonstrate how his forensic audio laboratory could be used to investigate one of the remaining mysteries of the 20th century - whether Geoff Hurst's controversial third goal actually crossed the line.

Vafiadis is the technical director of Communications Audit, a Woking, Surrey-based company which shares a laboratory with Network Security, both subsidiaries of the Hambro banking and financial services group.

Before examining the goal out of some whimsical interest, Vafiadis thought it would be proper to show how forensic science is being used to solve financial problems. The company was recently faced with providing the evidence that would settle a dispute between a Stockholm money market dealer and a London bank. The trader had been buying D-Marks from the bank but the deal was later disputed because of the difficulty in distinguishing whether the caller had been wanting to buy DM15m (25m) or DM50m.

The Bank of England recommends in its code of good practice for wholesale money markets that all such calls are tape-recorded but in this case playing back the tape was unable to settle the matter. The fuzziness caused by background noise meant that the subtle difference in pronunciation could not be determined.

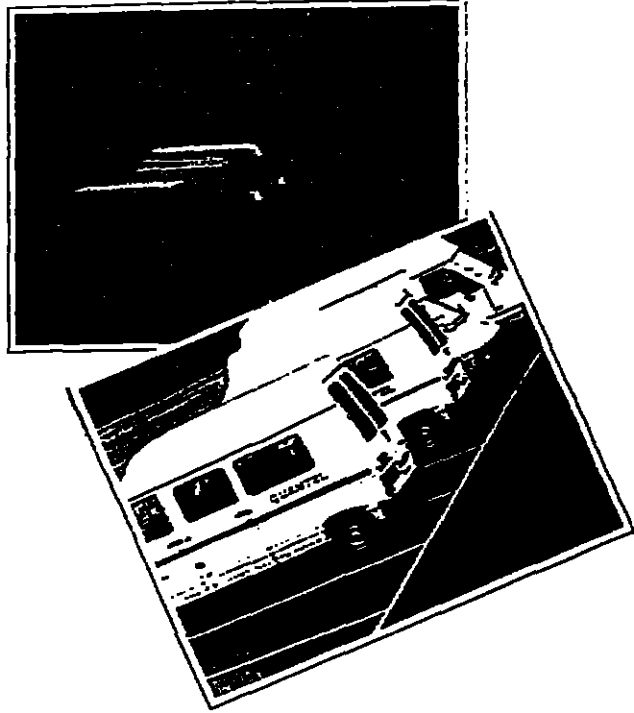
The bank and the dealing room might still be arguing had it not been for the increasing use of forensic techniques once more familiar in police investigations and in military applications. They are now being exploited in the commercial marketplace.

The dealing room problem was tackled successfully by the Woking laboratory, which claims to be the first in the UK to use audio tape enhancement in forensic applications. Initially developed on submarines to detect the sound of ship propellers, the technology was first used commercially to remove the crackle from old 78 rpm records. Early Caruso recordings have been improved in this way.

It works by programming into a computer the sort of noise that should be retained, such as speech. The system then enters the recording, looking for speech which it amplifies or enhances, thereby suppressing broadband interference such as aircraft or

Richard Donkin looks at how forensic science is making its way into the commercial world

## Fighting fraud



Before and after: video enhancing provides a finer image

background noise.

The old scene from James Bond films where he turns on the shower to drown out the bug in his room would not work with this equipment," said Vafiadis.

Other forensic areas now used in corporate investigations, often on in-house company thefts and frauds, are fingerprinting and handwriting detection.

To trace fingerprints on documents the laboratory has adopted a process developed two years ago at Queen's University, Belfast, which uses a chemical called 1,8 diazafluorene-9-one (DFO). This shows up fingerprints too faint to be identified by the older Ninhydrin process, widely used in the UK since the 1960s. Ninhydrin is a chemical that reacts with amino acid deposits left

by fingers showing up prints on porous surfaces.

In the new system the document is dipped for a few seconds in a solution that contains a trace of DFO. This again acts on the amino acid changing it to a more visible substance. After heating in an oven, the specimen is illuminated with a high-powered light or laser. Fluorescent ridges begin to appear which, when photographed, provide the fingerprint record.

The method is so effective that it brings out four times as many fingerprints as the Ninhydrin method and can still find fingerprints on documents 50 years old.

A fourth area that Communications Audit has found useful in commercial fraud inquiries is electrostatic document analysis. The technique is rou-

tinely used by police laboratories to detect whether documents or statements have been tampered with.

The lower sheet of a two-page statement, for example, is laid on a brass plate, covered with a sheet of plastic, held down by a vacuum and charged with static electricity.

Electrically charged fine carbon-coated granules (the same toner powder used in photocopiers) are peppered on to the charged sheet of paper. These collect in the indentations formed where writing had been carried out on the top sheet. Comparing the indentations on the lower sheet with the writing on the top sheet should highlight any discrepancies. The technique works even if the sheet is upside down and the writing forms a ridge.

Whatever the explanation for its effectiveness the process has already been used in overturning a number of important prosecutions, including the case of the Birmingham Six, who were wrongly imprisoned for IRA bombing atrocities. Communications Audit has also found commercial demands for enhancing video tapes. The equipment for this takes the best elements from each frame and combines them to provide a single clear image. A company carrying out a survey of some mine workings under properties in the north of England lowered a small television probe through a hole in the floor. In this case the image enhancer not only showed the periphery of the workings but also picked out what looked like a skull on the floor. "They are still trying to get confirmation on the skull. If they do it looks like they'll have to dig up the floor," said Vafiadis.

Demand for commercially available video enhancement at present centres on taking prints from videos of armed robberies and on examining film of disasters such as aircraft crashes. The technique is also used by police forces to pick out faces in crowds.

Vafiadis had not forgotten the Geoff Hurst goal. England was awarded the goal after the ball hit the crossbar but the debate about whether or not it crossed the line has raged for the last 25 years. The video enhancement gave a clear picture of the ball falling towards the line. Vafiadis thought it crossed the line but had to admit he could not be certain. The enhanced film could do nothing about the keeper whose body obscured the vital bounce. Even forensic science has its limitations.

## Props unveiled for multimedia

EXPERTS in the personal computer world are predicting that multimedia - the simultaneous mixing of digital video, audio, text and graphics - will provide a much needed shot in the arm for PC sales in the late 1990s, writes Paul Taylor.

With this in mind Intel, the Silicon Valley chipmaker, is demonstrating its latest set of DVI (digital video interactive) products, developed jointly with IBM, at a series of European roadshows.

Intel claims its products will bring higher-quality interactive video to the PC screen at affordable prices. Its demonstration featured an impressive PC desktop display of real-time video and video sequences stored on CD-Rom (compact disc read only memory).

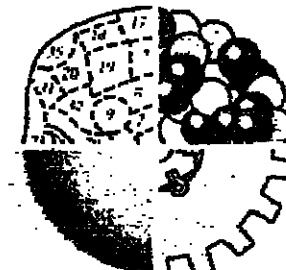
The new products, ActionMedia II, are aimed at multimedia developers and include plug-in PC boards based upon Intel's programmable 1750 video processor chip and a software development package called AVK (audio video kernel). AVK makes the boards compatible with IBM's OS/2 1.3 operating system, Dos and Microsoft's Windows 3.0 and ensures a high degree of portability between systems.

## Female condom awaits approval

A NEW form of contraception for women may soon be on the market in the US if Food & Drug Administration approval is forthcoming, writes Karen Zagor.

Wisconsin Pharmaceutical, of Jackson, Wisconsin, has applied for pre-market approval for its "Reality vaginal pouch," or female condom. Reality is made of polyurethane, which is 40 per cent stronger than latex and deteriorates less quickly in storage. The design of the barrier device is based on the male condom and the diaphragm.

The female condom is believed to be significantly more effective than the standard latex male condom in protecting women from disease. The company says that Reality, which has been under development for about four years, has been tested on about 1,700 women in 71 medical centres in 10 countries. According to the company, studies show that the Aids virus and viral particles



## WORTH WATCHING

by Della Bradshaw

smaller than the hepatitis B virus cannot penetrate the sheath.

## Tiny motor packs a powerful punch

A TINY electro-magnetic motor, developed in Japan, could provide the driving power for a whole generation of "micromachines", which could be used in applications as diverse as inspecting small diameter tubes in industrial machinery to travelling through the human bloodstream or digestive tract.

Developed by Toshiba, of Tokyo, the motor, including bearings, coils and magnet is housed in a 5mm long cylindrical casing with a diameter of just 3mm. The company says it has achieved the minute proportions through precision machining, miniature coils and the use of a chip to control the motor's motion.

The Toshiba motor uses electromagnetic force to generate the driving power - most other tiny motors use electrostatic force which is easier to miniaturise but requires a high voltage for sufficient driving power.

## Paper chased from cartons

A RESEARCH consultancy in Adelaide, Australia, has discovered a quick and cheap way of recovering the paper content from used milk and fruit juice cartons.

Chem Re-Action, developers of the technique, stumbled across it while working on a process to remove paper and other materials from waste plastics. The researcher discovered a chemical mixture which can separate the paper in the cartons from the polythene end

aluminium, both of which can be re-used. The resulting paper chips are easy to transport and can be processed by any paper mill.

The company is now working with carton manufacturer Tetra Pak to develop the technology to commercial levels.

## Drug screening hits the streets

DRUG Screening Systems, of Blackwood New Jersey, expects to add marijuana to the state of drugs that its drug screening kit is capable of detecting, writes Karen Zagor.

Following independent clinical evaluation which the company said produced results that met industry standards, Drug Screening Systems has applied for FDA approval to test for marijuana. The company said the FDA had already cleared for marketing tests for opiates, methamphetamine and cocaine on the basis of similar results.

Drug Screening Systems makes on-site drug screening kits which are sold in the US for pre-employment screening. The kits are distributed in the US and EC through Wells Fargo Investigative Services. The company said its kit is easy to use and provides results within minutes.

## Tough fibre stops speeding bullets

A TOUGH material, already being used in bullet-proof vests for the US police, could soon find its way in products as varied as surgical gloves and fishing nets.

Spectra Shield, from Allied Signal, of Pittsburgh, Virginia, is made of polyethylene fibre which is non-woven. This means it absorbs and dissipates energy very quickly, making it suitable for stopping the ball of bullets from automatic and semi-automatic weapons. The resulting body armour is 10 times as strong as steel, say the manufacturers.

Its strength makes it useful for ropes and impact-resistant components for airlines, while its resistance to chemicals and moisture makes it ideal for protective gloves - for surgeons, for example.

Contacts: Intel, US, 408 766 0800, UK, 0703 596204; Wisconsin Pharmaceutical, US, 414 677 4121; Toshiba, Japan, 03 3457 2104; Tetra Pak, Australia, 03 635 1503; Drug Screening Systems, US, 609 228 8500; Allied Signal, US, 804 500 3495.

# To do business in the Spain of 1992, sign up for this card.

BUSINESS SERVICES CARD

EXPO'92

123456 78901 2345

04792 DATE 10/92

CARLOS JAMES

1992 is a big year for Spain: Madrid becomes Cultural Capital of Europe. Barcelona hosts the Olympic Games, and Seville the EXPO'92 Universal Exposition, the event of the century and one that means big business.

EXPO'92 is a unique opportunity to make business contacts with countless companies from all over the world. Start off with an advantage: apply now for your EXPO'92 Business Services Card. Not only is it your passport to the EXPO'92 World Trade Center (400,000 member companies the world over and part of the network of more than 200 World Trade Centers). It also entitles you to preferential access to the business services provided at EXPO'92 with you in mind. All this for just 50,000 pesetas (approx. \$450).

Send off for your Business Services Card now. It shows you mean business.

EXPO'92



Send this coupon to: SOGEXPO, World Trade Center EXPO'92, Isla de La Cartuja, Seville 41010, Spain. For further information, fax: (345) 446 25 05.

Card-holder: ..... Company: ..... Activity: .....  
 Position in company: ..... Address: .....  
 City: ..... Country: ..... Ph: ..... Fax: .....  
 For 50,000 ptas, your card is valid from now on until the end of EXPO'92; for 25,000 ptas it is valid for 1 week during the EXPO'92 period (20 April - 12 October 1992).  
 Payable by:  
☐ 50,000 ptas ☐ 25,000 ptas ☐ 50,000 ptas ☐ 25,000 ptas  
 Cheque enclosed American Express Other credit cards: .....  
 If paying by credit card, give name & number:  
 Name: ..... Number: .....



We don't want  
to hold crucial  
meetings  
in camera.

So we're going  
to hold them  
on camera.



## MANAGEMENT

## Treating the NHS

## Pace of change is put on a monitor

Alan Pike outlines an academic approach



The National Health Service is undergoing the biggest changes to its management and structure since it was formed in 1948. Or is it?

Parliament has legislated for change. Directives have flowed from Whitehall to regional and local managers. But is all this activity guaranteed to lead to change on the ground? And if so, at what pace and around whose priorities?

The question of how to achieve and direct change is crucial for managers in large organisations. Britain's health service, one of the largest organisations in the world, provides fertile ground for examining the issue.

Andrew Pettigrew and Ewan Ferlie at the centre for corporate strategy and change at Warwick University business school have completed a four-year study of the NHS to identify stimulants and barriers to change, and the skills required for managing change successfully. Why, they ask, does the pace of change vary between health authorities facing similar circumstances and apparently working to the same agenda?

The Warwick team looked at the NHS during the late 1980s in the wake of the introduction of general management. This replaced the service's committee-based structure with a more conventional one under which local managers report to an NHS board. Pettigrew concludes that the new system of general management has turned out to be anything but general, producing "almost as many general managements as general managers".

At the heart of the study's findings is the conclusion that pressures for change must be well received at local level. The study identifies eight elements which help to explain why the pace of change varies so much. These are:

- The quality and coherence of policy. Data and the way they are handled is important. Managers in authorities which treat data seriously will be able to substantiate their case and prove to critics that proposals are feasible.

This does not mean managers should get bogged down in detail - Pettigrew's research suggests that policies driven by "broad impressive visions" are more likely to succeed than those built around minutely



St Mary's Hospital: managers devised a strategy that combined retrenchment with redevelopment

detailed blueprints. ● Key people to lead change. Pettigrew deplores macho managers and the "myth pumped up by the 1980s airport book-stall boom in guides explaining how to be a good manager". Instead he favours management by teams with complementary skills. These are not just people with skills like finance, but political fixers who know how to handle health authority members and keep the doctors happy.

- Environmental pressure. Financial and other crises are every day elements of NHS management. This "culture of panics" can deflect managers from their jobs and drain energy from change programmes.

- Organisational culture refers to the assumptions and values of an organisation and, in Pettigrew's view, there is no single culture in the NHS. He believes change in the service is most likely to be achieved by people who work flexibly together rather than through formal hierarchies. Pettigrew has time for the "deviants and heretics" who are prepared to say the unsayable.

- Managerial clinical relations. Doctors, with their pro-

fessional knowledge and close access to the patient, can be powerful opponents of change. Managers who enjoy good relationships with clinicians, and hospitals where managers and doctors understand each other's problems, score well on the scale of successful change.

- Co-operative networks. Many changes in the NHS require the support of other agencies like local authorities and voluntary organisations, over which health authorities lack control and must win influence. "Informal but purposeful networks" between agencies, says Pettigrew, help to achieve change.

- Simplicity and clarity of goals and priorities. Persistence and patience in pursuing objectives, and the ability to override short-term pressures, was found to be a characteristic of managers who achieved change successfully.

- Local circumstances. The study found that factors like the nature of an authority's workforce, the local political culture, whether or not a health authority covered a single population centre and whether it shared common boundaries with the local authority social services

department could all influence attempts to introduce change. While many of these circumstances were beyond managers' direct control, awareness of them helped in anticipating potential obstacles to change.

Pettigrew and Ferlie looked at the way actual change projects like bed rationalisation and the restructuring of services were handled in pairs of similar health authorities, applying their guiding principles to specific cases.

Managers in London's Park-side health authority, which runs St Mary's teaching hospital, used the fact that the district was losing money under government funding arrangements to develop a strategy which combined retrenchment with redevelopment. Influential doctors were persuaded to support the strategy and, says Pettigrew, the managers used financial crisis - some real and others pseudo - to accelerate the radical restructuring of hospital provision.

In the similarly affected neighbouring district of Bloomsbury, however, the management failed to form a dominant coalition with other powerful interests and was diverted into a series of

short-term measures to meet financial targets. Overspending in the district - which is responsible for the University College and teaching hospitals - led to unplanned bed cuts and a "humiliating appeal" to the regional health authority for relief. Efforts by managers to reduce clinical activity only reinforced the resolve of "opportunistic" opponents on the health authority, and the management lost control of the district's strategy.

Pettigrew stresses the importance of the eight elements together - they are not a pick-and-choose checklist. One of his worries about the NHS involves the "culture of panics" which characterises much of its management activity.

He says the service's management structure features "endemic short-termism arising from political and publicity pressures. Managers find it difficult to disentangle the urgent from the important" while the most essential managerial objectives can disappear in the smoke of one-off crises.

"Few of the disturbances which are labelled as crises are... life threatening," he says. "Most are just bubbles of short-term excitement which managers have come to expect, perhaps even to need to convince themselves of the profundity of their task and position."

Allied to the regular intervention of crises to divert managers from their main priorities is, believes Pettigrew, a second problem - many NHS managers do not stay in the job long enough to see projects through. He blames this on the service's lack of a structured internal labour market which could keep individuals in essential jobs as well as move people around. So, he argues, "past learning is easily lost, priorities constantly shift and the urgent drives out the important" in the NHS.

One of Pettigrew's central messages is that grand reforms devised at the top of organisations must be fine-tuned at lower levels, to relate them to local circumstances and attach local commitment to the change process.

The NHS is currently engaged in its grandest-ever reforms - the move to a health care system funded and managed on market principles. Pettigrew is convinced that his findings, to be published next year, are generic ones which will be applicable to the current changes. He has already discussed them with Duncan Nichol, NHS chief executive.

## How to stay on the ball, off the field

Lucy Kellaway reports on the serious business of sport

Will Carling, the 25-year-old England rugby team captain, plans to teach the top brass of British industry a lesson. Yesterday he was busy inviting chief executives to plush country house hotels for a series of two-day courses in "personal development planning".

What does that mean? Carling looked diffidently at his guest shoes. "Well, it's in the brochure," he said. Apparently it means "strategic thinking, goal setting, risk taking, performance under pressure, stress relief and positive attitude". The idea is that sportsmen excel in all these areas, whereas harassed senior businessmen have let that side of their development slide.

Carling, with his shy manner and his psychology degree from Durham University, has brought together some of Britain's brighter sporting stars including Gary Lineker, captain of England's soccer team, and Mike Trewartha, former captain of England's cricket team, to form a company called Insights. At the insights seminars, businessmen will learn to think about their strengths and weaknesses and devise their own personal "Wheel of Success" to help do their jobs better.

In the US the idea of sportsmen teaching businessmen is old hat. But might British businessmen be sceptical? Is there also a danger that the seminars would attract sports-mad executives, happy to spend £1,500 as a tax-deductible way of spending two days with their heroes?

"We will not refuse anyone who wants to come. But this is not glorified after-dinner speaking. It is serious business," says Carling.

The idea came to him when he worked in the marketing department at Mobil Oil. He went to a conference where Frank Dick, the athletics coach, did a talk with a video. "It was all people could talk about for months afterwards," he said.



England captain Will Carling: "I see myself as a businessman"

advice: "No one can motivate an individual. You can only provide an environment where people are appreciated and feel a useful member of that team". On success and failure, he is also a mine of advice. "You have to take calculated risks. Too many people are scared to fail. Truly successful people never make the same mistake twice." Losing to Australia at the World Cup last Saturday was rich in management lessons, he said. "We must find out why they beat us. We won't be satisfied by saying they are better."

Despite such confidence, Carling becomes less certain when it comes to outlining the weakness of British managers. "I haven't done a survey of them, so I don't know," he says. Then, warning to the theme: "Chief executives are very much figureheads of a company. If they are lacklustre, it filters down through the organisation". The hope is that the business will last long after Carling's rugby days are over. "I see myself as a businessman," he says, looking the part in a dark blue suit and smart spotted tie. Carling has met lots of senior businessmen over the last few years who are curious about why sportsmen are successful. So why is Will Carling successful? He laughs, blushes. "Oh, it's hard to say. Planning. Training. Observing. Learning from others who are successful. Persistence." It is as easy as that.

## BUSINESSES FOR SALE

## Specialist Wholesale Garden Nursery

Headley Flowerland Limited  
(In Receivership)

The Business and Assets of the above company are offered for sale as a going concern. The company operates from a Hampshire site with a current T/O of approximately £500K per annum. The assets comprise:

- Freehold premises - Total site area of 9.5 acres including 5.5 acres of glasshouses, including associated Plant and Equipment and irrigation facilities.
- Ancillary buildings including office block, workshop, barns and a boiler house.
- Residential accommodation on-site comprising a pair of 3 bedroom semi-detached houses.

For further information please contact the Joint Administrative Receivers, J M Redale and N J Vought at Cork Gully, 9 Greyfriars Road, Reading RG1 1JG. Tel: 0734 500336 Fax: 0734 607703

Cork Gully

Cork Gully is authorised in the name of Coopers & Lybrand Deloitte by the Institute of Chartered Accountants in England and Wales to carry on investment business.

## BUILDERS MERCHANTS

Cannock, West Midlands

This well-established business operates from a large freehold site with a separate freehold transport yard.

- Turnover approximately £4 million
- Good customer list, including DIY outlets, building contractors and other builders' merchants
- Consent for 7 day trading
- 35 employees

For further details, contact the Joint Administrative Receiver:

A J Galloway FCA  
BDO Binder Hamlyn  
Mander House  
Wolverhampton  
WV1 3NF  
Telephone 0902-714838  
Fax 0902-711475

BDO BINDER HAMLYN

Chartered Accountants

Authorised by the Institute of Chartered Accountants in England and Wales to carry on investment business

## D.H. Crighton (Contractors) Ltd.

The Joint Receivers offer for sale the business and assets of this building contractor. The company is very well established, enjoys a good reputation and is located in Broxburn, West Lothian.

Principal features include:

- Freehold builders yard/offices at East Mains Industrial Estate, Broxburn, West Lothian.
- Plant, equipment, vehicles and sundry building supplies.
- Contracts.
- Investment property at East Mains Industrial Estate.
- Development land at Newbridge, West Lothian.

For further information contact the Joint Receivers, KPMG Peat Marwick, Saltire Court, 20 Castle Terrace, Edinburgh EH1 2EG. Tel: 031 222 2000. Fax: 031 222 2020.

KPMG Corporate Recovery

## Armstrong Engineering Services (London) Limited

(In Administrative Receivership)

The Joint Administrative Receivers offer for sale, on a going concern basis, the business and assets of the above Company, which operates as Mechanical and Electrical Engineering Contractors to the process and manufacturing industries.

- Turnover (estimated) for the 12 months to 31 May 1991 £5.9 million and the 5 months to 31 October 1991 £1.75 million
- Operates from leasehold premises in Uxbridge, Middlesex
- Employs approximately 24 permanent staff

For further information please contact the Joint Administrative Receivers, A R Bloom and M E Mills, Ernst & Young, Becket House, 1 Lambeth Palace Road, London SE1 7EU. Telephone 071-928 2000 Ext. 3320. Fax: 071-928 0423

ERNST &amp; YOUNG

Authorised by the Institute of Chartered Accountants in England and Wales to carry on investment business.

## Sole UK Ion Laser Manufacturer and Reprocessor

Cambridge Lasers Limited

(In Receivership)

Markos Pinos and Jonathan Sison the Joint Administrative Receivers of this Cambridge based company offer the business and assets for sale as a going concern.

- Sole European Manufacturer with unique expertise
- £2 million per annum turnover
- Purpose built processing stations
- Established German distributor
- Leasehold accommodation of 4,000 square feet in hi-tech location

For further details contact Roddy Tippen or Paul Walker at Cork Gully, Mount Pleasant House, Huntingdon Road, Cambridge. CB3 0SL. Tel: 0223 313611.

Cork Gully is authorised in the name of Coopers & Lybrand Deloitte by the Institute of Chartered Accountants in England and Wales to carry on investment business.

Cork Gully

## BUSINESS AND ASSETS

Of solvent and insolvent companies for sale.  
Business and Assets  
Tel 071 262 1164  
(Mon - Fri)

## LECTURES

UNIVERSITY OF LONDON.

The 1991 Stamp Memorial Lecture entitled "THE ECONOMICS OF THE CEE" will be given by Dr Victor Rios. The lecture will be held on Tuesday 20 November at 6.00 pm in the University of London, Senate House, Malet Street, London WC1E 7HU. Admission is free, without ticket.

## WORKING SAND QUARRY, BRICKWORKS AND LAND WITH DEVELOPMENT POTENTIAL, CUMBRIA

The Company, part of a small PLC, owns a working sand quarry with full planning permission for extraction at 150,000 tonnes per annum.

The sand is suitable for asphalt, concrete, building and brickmaking.

The Company also owns and operates a small calcareous siliceous bedrock and 110 acres of freehold land with easy access to the M6 motorway and with agricultural, industrial and domestic development potential.

Offers are invited for the share capital of the company or selected assets.

Please write to Executive Chairman, Box 19223, Financial Times, One Southwark Bridge, London SE1 1UL.

## USA - BASIC METAL FABRICATION

Small U.S. company, annual sales \$11 to 14 million, profitable last 3 years, running in 20% profit. Demand 1.5% market position, almost exclusive in Western U.S. where located. "Clear" as a "niche" with little chance of new competition. Owner in London late November.

Contact: R. Stepp, 201 234 7201, Fax 201 234 7201 (USA)

## FOR SALE

London based importer and distributor of high quality French chilled foods for sale as a going concern. The Company has been trading for 10 years and has good household names as customers. Genuine reason for sale. Please contact Lacombe & Co., Chartered Accountants, 116 Tonnage Lane, London, N20 6JL.

## THE JOINT ADMINISTRATIVE RECEIVERS OF LASER SCAFFOLDING LIMITED

Offer for sale THE BUSINESS AND ASSETS (Turnover circa £300K)

Including Goodwill, Unencumbered Stock, and Current Contracts. Presently operating in 600 sq ft of Leasehold Premises with Parking and large Yard of 9400 sq ft in Croydon, Surrey.

Contact: Joint Administrative Receivers, Mr D.R.F. Septs P.C.A., M.P.A. and Mrs F.E. Watson M.P.A., REYNOLDS, Chartered Accountants, 6 Raymond Buildings, Gray's Inn, London, WC1R 5BP.

Telephone: 071-242 6939 Fax: 071-405 0350



Cork Gully is authorised in the name of Coopers & Lybrand Deloitte by the Institute of Chartered Accountants in England and Wales to carry on investment business.

Cork Gully

## CLUBS

EV6 has outlived others due to policy of low play and value for money. Superb view 10-4-30 am. Outstanding hospitality, seating capacity 185. Regent St. W1 071-734 0667

## ART GALLERIES

CRANE KALLMAN GALLERY 178, Southampton Row, London WC1R 4EJ. Tel: 071-254 1234. Fax: 071-254 1234. SHAWINZ Sculpture in Carrara marble. Until 16 Nov. 10-6-11 10-4. Sat 10-4

CRANE KALLMAN GALLERY 178, Southampton Row, London WC1R 4EJ. Tel: 071-254 1234. Fax: 071-254 1234. SHAWINZ Sculpture in Carrara marble. Until 16 Nov. 10-6-11 10-4. Sat 10-4







## THE PROPERTY MARKET

**H**as the tide turned in favour of the East Thames Corridor, an area long beset by poor communications and the decline of its maritime-based industries?

This impoverished pocket of the affluent south-east is now the focus of unaccustomed attention, following a development initiative proposed by Mr Michael Heseltine, secretary of state for the environment. The government is already employing consultants to examine the region's development potential, together with local authorities and planning organisations.

If political will alone were enough, the regeneration of the area would be assured. As well as bringing wealth to some of the poorer parts of east London, Essex and north Kent, the development of the area will also take pressure off the over-crowded home counties.

However, if property developers are to turn political will into reality, they will require the carrot of incentives, such as improvements to the transport infrastructure in the area.

Already there are signs of how new transport links can generate fresh development. Dartford and Greenwich, two boroughs in the corridor which are pursuing ambitious development schemes, illustrate the potential - and problems - of the area.

The opening of the Dartford river crossing last week is part of an

extensive series of transport improvements in Dartford, ranging from the arrival of the M25 to the proposed Thames Industrial Route, which links Erith to Rochester. Under the proposed fast rail link from London to the Channel tunnel, there may be a station at Dartford International. In addition, Dartford International Ferry Terminal has emerged as one of the country's fastest growing ports in the past few years.

One of the main beneficiaries of these developments is Blue Circle Industries (BCI), the cement company which claims to be the largest landowner in north Kent. BCI has mined chalk and manufactured cement in the area for more than a century, with the result that today it owns 70 per cent of Dartford east of the new river crossing.

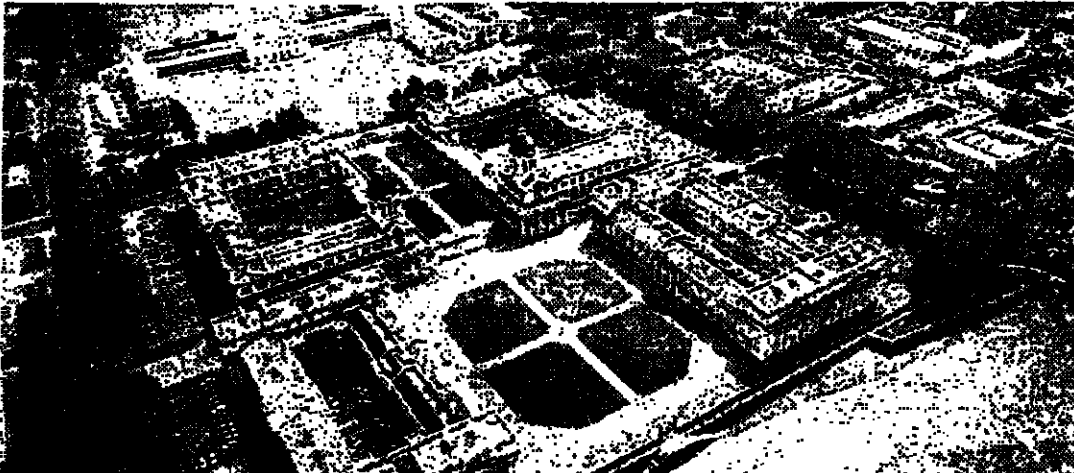
Over the past few years, the opening of the M25 and the rationalisation of BCI's operations have drawn attention to the potential of these property holdings. BCI is building the UK's biggest business park next to Dartford Bridge, with 3m sq ft of offices and warehouse and three hotels.

Even by the exaggerated standards of the property industry, Mr Tony Kemp, property director of Blue Circle Industries, is unusually enthusiastic about the site.

He points out the old Roman route of Watling Street, which runs just south of BCI's land. "This has always been the fastest route from

# The Thames tide turns

By Vanessa Houlder



Greenwich is the most popular tourist attraction outside central London, but away from its neo-classical masterpieces, it is in as much need of new development as any part of the capital

London to the continent," he says. In addition, he adds, "you have one of the most beautiful parts of England within minutes... you have a body of trained labour in Rotherham and Gillingham and also a 100 per cent commitment to regeneration and growth - you don't get a nimby ('not in my back garden') attitude here."

He is excited by the proposed route for the fast rail link to the Channel tunnel. "A small step for mankind, a giant step for BCI," he says. Mr Kemp believes - rather improbably - that land values in

Dartford will catch with those of west London within two to three years.

BCI's other project in the area is the proposed £50m Bluewater retail park, which, if completed, will be one of the largest shopping centres in the UK. If it goes ahead, the development will benefit from a dramatic setting - it will be situated in the depths of a vast 300-acre chalk quarry. Yet the proposed scheme is uncomfortably close to the large Thurrock shopping centre, though, as Mr Kemp says, Thurrock attracts only 12 per cent of its cus-

tom from south of the river, leaving this more affluent catchment area for Dartford. BCI hopes to secure the funds for the project from a consortium of institutional investors.

The project's chances of success are questionable, however. Surveyors believe that BCI could have difficulty in securing investors, as several shopping centres already on the market are considered to have greater potential.

Greenwich is the most visited tourist attraction outside central London, but away from the City

Sark and its masterpieces by Inigo Jones and Sir Christopher Wren, it is in as much need of new development as any part of London.

The borough is optimistic about its prospects - it likes to describe itself as a gateway to the south-east and continental Europe - but its officials are concerned that the decision to route the fast rail link to the Channel tunnel north of the Thames, may divert potential developers' attention from southerly boroughs such as Greenwich.

Greenwich has more than 200 hectares of developable land stretching from Deptford Creek, opposite the office towers of the Isle of Dogs, down to Thamesmead, the new town built by the Greater London Council, the former authority for the capital, in the east.

The borough has produced a blueprint for its future development, which emphasises about the waterfront's "rare opportunities for change. After decades of decline in its traditional riverside industries, new roles and new potential are within reach," it states.

Mr Stuart Robinson of Hillier Parker, chartered surveyors, sounds a more sceptical note. Without further improvements in transport facilities in the area the chances of the borough's dreams being realised are slim. "It is very easy for local authorities to think that things are moving in their favour. But an awful lot needs to happen," he says.

British Rail is the main provider of transport services in the area (traditional industry was largely dependent on river transport). The western flank of Greenwich will benefit from the extension of the Docklands Light Railway in 1994 and the completion of the Jubilee line in 1996.

The arrival of the Jubilee line in 1996 will, it is hoped, make possible

the development of formerly unproductive sites. Already the arrival of the Jubilee Line has spawned plans for development of the 119 hectares of derelict land on Greenwich peninsula which belong to British Gas. The utility is shortly to submit a revised application for a large mixed development on the site.

Woolwich, at the easterly end of the borough, is far more isolated, and this is likely to impede its efforts to attract development to the area. The borough's attention is focused on the Woolwich Arsenal, a stone's throw away from the centre of Woolwich, which will be vacated by the Ministry of Defence by 1995.

The Woolwich Arsenal site is impressive, with some 20 listed buildings, including the Royal Brass Foundry of 1717 attributed to Sir John Vanbrugh. The borough would like to see the site developed as a tourist attraction, alongside residential and industrial developments.

The commercial value of the site is, however, rather doubtful. Renovation and upkeep of the listed buildings will be costly, even if the past by housing a military museum. It seems unlikely, for instance, that Thames Polytechnic, a possible tenant, could afford to move into the premises. The only viable proposition to emerge so far is a superstore, which could be housed behind the elegant facade of the Royal Carriage Factory.

The contrast between the economic prospects for Dartford and Woolwich illustrates the important role of transport can play in creating opportunities for development. Without improvements in those parts of the East Thames Corridor with poor transport links are as likely to miss out on the next development bonanza as the last.

## CAPITAL GROWTH (%)

	Retail	Office	Industrial	All Property
Year to Sept 91	-7.1	-15.9	-5.5	-10.4
Quarter to Sept 91	-0.9	-4.2	0.3	-2.0
Month of Sept 91	-0.1	-1.4	0.5	-0.5

Source: Investment Property Database

## COLEGRAVE HOUSE

70 Berners Street London W1

54,300 sq ft

Air-conditioned offices with car parking  
fifth floor 31,000 sq ft  
sixth floor 23,300 sq ft  
total 54,300 sq ft  
The floors are available individually or as a whole



27 Soho Square London W1V 6AX  
071 437 6977

## 100% TAX RELIEF

FOR INDIVIDUALS AND COMPANIES

• New Warehouse and Office Units • Premier Enterprise Zones including Corby and Team Valley, Tyneside • Guaranteed Rent for 3 years • Prices range from £55,000 for individual properties

For further information contact: Chris Barber, E2D Property Group Plc, World Trade Centre, London E1 6UN  
Telephone: 071 480 7953

### Enterprise Zone Developments E2D

A Developing Company

### AUCTION

26th November 1991

Including approximately

50 Commercial properties

70 Residential properties

20 Leisure properties

comprising investments and vacant properties throughout the U.K.

Phone for a catalogue

CONRAD RITBLAT & CO

Tel: 071 935 4499 Fax: 071 465 8408

## DOCKLANDS BUSINESS CENTRE

Best value in Docklands from £10 per ft

New Offices 200-12,000 ft lease or licence

Comprehensive Business Facilities.

071 895 9940

## INDUSTRIAL LAND

Freehold Fully Serviced Land For Sale

Design and Build Package Available Suitable for Industry, Warehousing and Distribution

In Zinn, East Germany which is strategically located to the Polish and Czechoslovakian Border

Industrial land also available in Dresden, Leipzig and Chemnitz

For further information Please Contact Dean Smith or Nick Hill

WRIGHT PROPERTIES LTD

MAIN STREET HULL

HULL HU2 0LA

TELEPHONE NO: (0482) 26845

TELEFAX NO: (0482) 23696

TELEPHONE NO: (0482) 26845

TELEFAX NO: (0482) 23696

TELEPHONE NO: (0482) 26845

TELEFAX NO: (0482) 23696

TELEPHONE NO: (0482) 26845

TELEFAX NO: (0482) 23696

TELEPHONE NO: (0482) 26845

TELEFAX NO: (0482) 23696

TELEPHONE NO: (0482) 26845

TELEFAX NO: (0482) 23696

TELEPHONE NO: (0482) 26845

TELEFAX NO: (0482) 23696

TELEPHONE NO: (0482) 26845

TELEFAX NO: (0482) 23696

TELEPHONE NO: (0482) 26845

TELEFAX NO: (0482) 23696

TELEPHONE NO: (0482) 26845

TELEFAX NO: (0482) 23696

TELEPHONE NO: (0482) 26845

TELEFAX NO: (0482) 23696

TELEPHONE NO: (0482) 26845

TELEFAX NO: (0482) 23696

TELEPHONE NO: (0482) 26845

TELEFAX NO: (0482) 23696

TELEPHONE NO: (0482) 26845

TELEFAX NO: (0482) 23696

TELEPHONE NO: (0482) 26845

TELEFAX NO: (0482) 23696

TELEPHONE NO: (0482) 26845

TELEFAX NO: (0482) 23696

TELEPHONE NO: (0482) 26845

TELEFAX NO: (0482) 23696

TELEPHONE NO: (0482) 26845

TELEFAX NO: (0482) 23696

TELEPHONE NO: (0482) 26845

TELEFAX NO: (0482) 23696

TELEPHONE NO: (0482) 26845

TELEFAX NO: (0482) 23696

TELEPHONE NO: (0482) 26845

TELEFAX NO: (0482) 23696

TELEPHONE NO: (0482) 26845

TELEFAX NO: (0482) 23696

TELEPHONE NO: (0482) 26845

TELEFAX NO: (0482) 23696

## INTERNATIONAL PROPERTY

## ADVANCE NOTICE TO COMMERCIAL PROPERTY INVESTORS



## NATIONAL REAL ESTATE AUCTION

December 12, 1991  
FAIRMONT HOTEL • DALLAS, TEXAS

Over 175 Multi-Family and Commercial Properties in 25 States  
With a Total Appraised Value of \$500,000,000.

"Our desire is to sell these properties and return them to the private sector in an expeditious manner. To accommodate that goal, we will provide market rate financing."

ARTHUR F. LORENTZEN, JR., Associate Director (Credit) of the FDIC's Division of Liquidation in Washington

### OFFICE • RETAIL • MULTI-FAMILY HOSPITALITY AND INDUSTRIAL PROPERTIES

Each Property Valued in Excess of \$1,000,000.

Auction Conducted By:

Grubb & Ellis

ROSS-DOVE COMPANY

MARKET RATE FINANCING

Broker Participation Encouraged

Call to Request Auction Catalog Available Beginning October 14, 1991

(415) 571-7400 • Fax: (415) 572-1502

## FDIC NATIONAL COMMERCIAL PROPERTIES AUCTION

### SALE

OF SUPERB NEW HOTEL IN THE NETHERLAND

5 minutes from the North Sea, 20 minutes from the Amsterdam airport. Prestigious air-conditioned hotel with famous gourmet restaurant in elegant decor.

For further details please contact:

JOSEPH ELBURG

AMSTERDAM

Tel: (31-20) 661 21 61

Fax: (31-20) 661 21 06

Fax: (31-20) 661 21 06

Fax: (31-20) 661 21 06

Fax: (31-20) 661 21 06

Fax: (31-20) 661 21 06

Fax: (31-20) 661 21 06

Fax: (31-20) 661 21 06

Fax: (31-20) 661 21 06

Fax: (31-20) 661 21 06

Fax: (31-20) 661 21 06

Fax: (31-20) 661 21 06

Fax: (31-20) 661 21 06

Fax: (31-20) 661 21 06

Fax: (31-20) 661 21 06

Fax: (31-20) 661 21 06

Fax: (31-20) 661 21 06

Fax: (31-20) 661 21 06

Fax: (31-20) 661 21 06

### BERLIN (West)

Fully Serviced Offices

Minutes from L.C.C.

Available for long or short lets

Contact: Mercator International

Ref: MR22

Tel: 010 49 30 882871

Fax: 010 49 30 8821591

Konstanzer Strasse 10

1000 Berlin 31

1000 Berlin 31

1000 Berlin 31

1000 Berlin 31

1000 Berlin 31

1000 Berlin 31

1000 Berlin 31

1000 Berlin 31

1000 Berlin 31

1000 Berlin 31

1000 Berlin 31

1000 Berlin 31

1000 Berlin 31

1000 Berlin 31

1000 Berlin 31

1000 Berlin 31

### VENICE

St. Mark's - On sale a building, offices and flat, reserved negotiations, principals only, post-estate MESTRE 1, identity card No. 8941153 (Venice).

identity card No. 8941153 (Venice).

identity card No. 8941153 (Venice).

identity card No. 8941153 (Venice).

identity card No. 8941153 (Venice).

identity card No. 8941153 (Venice).

identity card No. 8941153 (Venice).

identity card No. 8941153 (Venice).

identity card No. 8941153 (Venice).

identity card No. 8941153 (Venice).

identity card No. 8941153 (Venice).

identity card No. 8941153 (Venice).

identity card No. 8941153 (Venice).

identity card No. 8941153 (Venice).

identity card No. 8941153 (Venice).

identity card No. 8941153 (Venice).

identity card No. 8941153 (Venice).

identity card No. 8941153 (Venice).

identity card No. 8941153 (Venice).

identity card No. 8941153 (Venice).

identity card No. 8941153 (Venice).

identity card No. 8941153 (Venice).

identity card No. 8941153 (Venice).

identity card No. 8941153 (Venice).

### PORTUGAL

Unique opportunity. Spacious palace overlooking the sea with extensive property which has been passed for development. 15 mins Lisbon.

For full details please contact: (



## Allusion and illusion

Susan Moore  
on Fornasetti  
at the V&A

Piero Fornasetti fits uncomfortably into the canon of 20th century design. At a time when Modernism demanded a relationship between form and decoration, and ornament and allusion were viewed with distrust, the Milanese designer focused full attention on surface decoration. Moreover, he was happy to decorate other people's surfaces - from furniture designed by his friend Gio Ponti to ceramic blanks supplied by Eschenbach or Ginoi.

The distinctive Fornasetti treatment was applied to a wide range of mass-produced domestic trifles. Umbrella stands, lamp bases, waste-paper bins and coffee cups became vehicles for his fantastical imagination and, more unexpectedly, for an idiosyncratic celebration of the national heritage. (Fornasetti is not unimpressed by fascism.) Ancient Rome, Renaissance architecture, Italian opera and the commedia dell'arte were all points of departure.

He was a master of optical subversion - illusionism that tricked the eye and teasing visual puns. His was essentially a graphic aesthetic, and he delighted in applying the two-dimensional to three-dimensional objects. Architectural engravings were adapted to transform a biscuit barrel into a Palladian round, a chair back into a Corinthian column. Yet Fornasetti was blind to what else but Sansino's Venetian library.

At one extreme is furniture as architecture, a grand bureau which opens up to reveal a spectacular trompe l'oeil Renaissance interior. At the other is a ceramic ash tray in the form of a crushed bill for an opening night at La Scala. A table setting pretends to be made of newspaper; a trompe l'oeil table mat pretends to be that table setting. The bodies of Adonis and Eve are apportioned to a dozen dinner plates: a new relevance to the inquiry "breast or thigh?"

The incident surfaced again this week, as the same concerto - but a different orchestra - came round at the South Bank on Wednesday. Unlike the previous one, which has been pursuing its Mozart bicentenary commemoration in an orderly, year-by-year survey of the composer's work, the South Bank has chosen to plan its activities around unconnected small groups of concerts, often arranged with a certain artist as their focus. This month it is Murray Perahia's turn.

He will be making three appearances: a concerto programme, a chamber-music evening and a solo recital. Wednesday was the concertos, for which he was joined by the Academy of St. Martin-in-the-Fields. There was no fuss about directing the orchestra from the keyboard. Perahia just left them to get on with it, which the



One of Fornasetti's 'Theme and Variation' plates from the series of over 500 of a woman's face produced from the 1950s to the 1980s

Given his ironic wit and penchant for allusion as well as illusion, it is little wonder that a Post Modern generation should have rediscovered him in the 1980s, when he was in his 70s and his - now revived - workshop had closed. Even those who have never visited the emporium on the via Brera will find Fornasetti style familiar through the textiles and furniture of a proliferation of young plagiarists.

The renewed interest in the designer, who died three years ago, has also spawned a lavish monograph, "Fornasetti: Designer of Dreams" - sadly more eulogy than art history - by Patrick Maurits, with an essay by Ettore Sottsass (Themes & Hudson, £22) and a retrospective at the Victoria and Albert Museum, until January 19 (sponsored by the licensor of Fornasetti products, Immagine).

Both reveal him as a true maverick and impossible to pigeon-hole. Not only was he a designer for a variety of media - from books to glass and tex-

tiles, shop windows to interiors - but a printer, illustrator, craftsman and manufacturer. He is also shown to be rather a bad painter.

His drawings are particularly illuminating. There is very little of any originality, and a great deal that reveals his relationship to fine art and his response to the "return to order". Part Cubist, part Surrealist, his neo-Classical purity of line is indebted to Picasso and Cézanne, as indeed is some of Fornasetti's subject matter.

It is no coincidence that Fornasetti should drape a guitar as soft as Dalí's famous clock over a chair back and seat, or that he should design a "Metaphysical Room" out of moveable screens - and out of a Chirico. Both are perfect illustrations of how Fornasetti took up something second-hand and transformed it into something quite new.

Fornasetti restricted his attention to perhaps two dozen different motifs. The one which lent itself to seemingly inexhaustible interpretations was a

vacant and enigmatic female face. Beginning in the pre-Pop era, he produced over 500 serial images of that face adapted through myriad flights of fancy and printed onto porcelain plates. These "Themes and Variations" plates bearing her ever fluid features line entire walls at the V&A.

An interesting complement to the show is a small exhibition at Spink's (until November 23) of the almost contemporaneous work of two other designers, Grant and Vanessa Bell, either for Roger Fry's Omega Workshops in Bloomsbury or for their own post-Omega enterprise. The onus is again on surface pattern rather than form, and on a wide variety of utilitarian objects. That is where the similarity ends. The difference between them is not so much painterliness versus graphics, as British quirkiness - here gaucheness - and the slick, streamlined aesthetic of Italian design. That contrast is still apparent in the decorative arts today.

## ARTS

## 'Die Soldaten' in New York

Zimmermann's *Die Soldaten* has reached New York, for five performances at the City Opera. Soon after its premiere (Cologne, 1988) it was hailed as a masterpiece and was widely performed. The composer's professed aim was to enlist every modern theatrical resource and music of all ages - Gregorian chant, Bach chorale, Expressionism, musique concrète, the bulgully, the twist - in a taut, terse "pluricultural opera". (four acts, 15 scenes, in 107 minutes). He chose Lenz's play as subject, he said, less for its social content than because its numerous short scenes would serve his purpose well.

Lenz, writing in 1775, (Mozart could have set *Die Soldaten*), was but a limited social reformer, no Büchner. He had nothing against soldiers, he said; they had to be brutal if they were to be efficient; married life would only soften and distract them. But he regretted the harm that they could do to poor girls dazzled by them, and wrote a tragedy about the downfall and degradation of Marie, a merchant's daughter, who is allured by an officer and, encouraged by her ambitious father, aims at a match above her station and abandons her bourgeois fiancé.

The officer, never contemplating marriage in earnest, casts the girl into the lusty embrace of his gamekeeper. The half-hour seeking revenge, joins the army and, as a batman, laces the officer's soup with rat poison. Lenz's proposal to prevent such tragedies was that the King should establish training schools for military parsons and ensure that their profane and patriotic writings were regarded as patriotic. Apparently without irony, he added that the King "would thereby save recruiting expenses, and own the children."

As he worked, Zimmermann's tragic vision of a world moving toward destruction took over. (He committed suicide five years after *Die Soldaten*.) Soldiers became a symbol of a more general brutality. His virtuosity exploded in a high-spirited café scene accompanied by a percussion toccata of clinking glasses, cards slapped down, chess, chatter, tap-dancing enigmas (each in a different metre), jazz combo -

all intricately notated. The opera's climax is a phantasmagoria of simultaneous scenes, similarly musically, films on three screens. At the close, the theatre is ringed with the sound of inexorably marching feet, military commands in many languages, the Lord's Prayer in amplified entreaty, and much else. Onstage, a drab accosts an elderly man - and Marie's father fails to recognise her. Silence; then a unison *O tu tu tu*, and a long diminuendo during which an atomic explosion cloud settles over all. It's powerful stuff.

Zimmermann uses a huge orchestra, more than any normal pit can hold: the percussion platoon, the piano, the harp, the organ and the organs have to be stationed somewhere else and piped in through loudspeakers. But he uses its full force only in those two scenes and in the preludes and interludes. The rest is intimate: conversations between two or three persons, accompanied by chamber music of delicacy and beauty, with ever-varied textures. The new Teldec recording - based on a Stuttgart production but studio-recorded with a near-accuracy of notes and balance hard to achieve in the theatre - reassured me that the music hadn't dated; Zimmermann was a good composer.

The City Opera performance conducted with commitment and conviction by Christopher Keene, has an even better cast. Lisa Saffer is a wonderful Marie - a new Ivoglin, sweet and pure and expressive high above the staff, in regions where her predecessors grew squeaky or shrill. Zimmermann writes abominably high (and low) for everyone, in "unvocal" lines filled with leaps. Saffer makes sense of them, "justifies" them. So does an

was replaced by a military gang-rape of Marie, through every office and in every position. One admired Saffer's acrobatic submissions and her ability to sing after so much activity, but wondered what it had to do with Zimmermann's more complicated and subtle intentions.

(Do producers think that adding onstage copulation automatically makes the music more exciting? We've had it lately in *Otello*, *Siegfried*, *Cavalleria*, *Traviata*, *Pigaro*, Barber's *Antony*. Mannes College's latest production, *Ship of Fools*, is one episode after another - even between a novice nun taking her vows before the altar, and the priest who administers them. The show was a public hit. Must opera now aspire to the estate of porn movies?)

John Conklin's set for *Die Soldaten* was an affair of movable benches and tables on a bare stage, with wrapped corpses hanging from the flies and a placard that said (in German, the language of the performance) "Marie is a good fuck." (Lenz's and Zimmermann's attractive, unfortunate heroine is surely no more than compromised in reputation - until the climactic scene with the gamekeeper.) The preludes and interludes, when all attention should be on what the orchestra is so powerfully saying, became accompaniment to toy-soldier pantomimes of saluting, goose-stepping, Hei Hitlering, moving the benches about. (The company had bought its costumes, cheaply, from the disbanded East German army.) Miss Levine had assigned similar robotic tasks to "characteristic" some of the principals - even Marie, swinging her legs to order to signal youthfulness, repeatedly reaching up and falling, like an automaton, through the flies.

Mixed feelings, then. An important opera notoriously difficult to perform, one that even the KNO hesitated to tackle - was brought to life. A cast was found for it vocally more accomplished, I'll venture, than any it has had before. The show ran smoothly. But the staging was coarse.

Andrew Porter



Barry Foster, Peter Howitt and Dorothy Tutin

## Party Time

ALMEIDA THEATRE

Harold Pinter's new play lasts about five minutes over the top of his last fling or, to refer to another (overworked) word in the Pinter vocabulary, his last something else.

Certainly *Party Time* has a touch of the valdettiole about it. When the final character, Jimmy, appears at the end, he seems to be saying farewell in the way of Prospero at the close of *The Tempest*. "Sometimes a door hangs, I hear voices, then it all stops. Everything stops. It all stops. It all closes. It closes down. It shuts. It all shuts. It shuts down. It shuts. I see nothing at any time any more. I sit sucking the dark." It's his dark, he says: it's the only thing he has, and he's going to go on sucking it.

So our rebels now are

ended. Who is Jimmy? The arch-rebel of the 1980s in John Osborne's *Look Back in Anger*? Nobody knows. In Pinter nobody knows anything, nor are they meant to. The big difference between Pinter young and Pinter now is that nobody laughs much any more. That is not because the Pinter style has changed, but because the audience has seen through it.

One or two lines in *Party Time* struck me as quite funny, just as there is at least one good joke in the even shorter play, *Mountain Language*, which precedes it: "Intellectual areas wobble the best." The audience doesn't laugh because it is embarrassed about how to react. Indeed the audience doesn't know, till it's told, when either piece ends.

*Party Time* is about a rather

grim party set in what is described as an elegant flat with an unseen military presence in the streets below. Holland Park under curfew. This play could not be anything but English. There is talk of a new sports club nearby. It sounds remarkably like a place in Hammersmith.

Nothing happens other than some rather desperate cocktail chatter. If there is a point, it is generational. Melissa, played by Dorothy Tutin, is 70. Various other characters are in the fifties, forties, thirties and twenties. Jimmy, when he arrives, is a young man. It is Jimmy who gives up and welcomes the dark.

*Mountain Language* was first performed at the National Theatre in 1983. I suppose that at the height of the Chilean

repression it might have been seen as having something to say about terror. It might even be taken as an individualistic view of Switzerland: South Africa without the blacks. But what else?

Pinter is very good at creating frissons. There is nearly always fear beneath the surface and sometimes on top. He is also good at recreating boredom. When his pieces fail to develop, however, the suspicion recurs that he is fascinated by violence and indeed boredom for its own sake. A line in *Party Time* comes awfully close to the mark: "You keep hearing all these things spread by pricks about pricks." Pinter directs himself.

Malcolm Rutherford

## Mozart bicentenary

ROYAL FESTIVAL HALL/BARBICAN

A mystery remains unsolved. Two months ago, when the South Bank was presenting its Mozart Now festival, there was a concert in which the soloist and conductor turned up for a performance of Mozart's late C Major Piano Concerto, but the trumpets and drums of the Orchestra of the Age of Enlightenment did not. Rumour had it they were still in the bar enjoying an extra pint and no other explanation has yet come to light.

The incident surfaced again this week, as the same concerto - but a different orchestra - came round at the South Bank on Wednesday. Unlike the previous one, which has been pursuing its Mozart bicentenary commemoration in an orderly, year-by-year survey of the composer's work, the South Bank has chosen to plan its activities around unconnected small groups of concerts, often arranged with a certain artist as their focus. This month it is Murray Perahia's turn.

He will be making three appearances: a concerto programme, a chamber-music evening and a solo recital. Wednesday was the concertos, for which he was joined by the Academy of St. Martin-in-the-Fields. There was no fuss about directing the orchestra from the keyboard. Perahia just left them to get on with it, which the

Academy did supremely well and with more spirit than when they accompanied him in the Beethoven concertos under the guidance of a conductor.

There were three concertos, subtly differentiated but each with a marvellously full range of expression. Perahia plays Mozart with the swift speeds and strong profile that we have come to expect in the late 20th century (no Dresden china fragility here) and makes no apologies for using a modern-day grand piano. There was a toughness about the playing which I found quite exhilarating, while other shades of nuance were always just at hand: the magic which he found in the opening of the F Major (K.413) concerto's slow movement was a marvellous example of what an inspired Mozartian can conjure from the simplest materials.

The F flat Concerto, K.482, had more than its usual challenge, while the martial pomp of the C Major, K.503, went with splendid élan alike on the part of soloist and orchestra. Trumpets and drums were definitely well in the picture this time.

Meanwhile, the Barbican's chronological survey has reached 1787. With a welcome nod in the direction of the chamber music, the programme on Tuesday was devoted to

the two most celebrated of the string quintets, which sounded surprisingly well in this large hall after my recent strictures regarding the acoustics.

The Takács Quartet is among the most cultivated of chamber groups active today, both in its sound and style. The players brought a nicely relaxed joviality to the C Major Quintet, K.515; but it was in the melancholy of the G Minor, K.516, that they offered their best work of soloists. The leader, Gábor Takács-Nagy, whose delicacy and wide range of expressive colours have not been heard to finer effect. György Pauk was the extra viola player, adding those sinister asides to the G Minor's brooding slow movement.

In between we had one of the sonatas for piano duet, which is music I have never previously heard brought into the public arena. Ronan O'Hara and Sarah Briggs were the stylish pair of soloists, leading us deftly into those unexpected corners where Mozart's mood turns dark and worrying. Essentially, though, this is music for the salon. How one longs for the return of the Wigmore Hall.

Richard Fairman

## INTERNATIONAL ARTS PREVIEW & EXHIBITIONS

The New York City Ballet opens its 95th New York season on Tuesday, with the annual opening night benefit (870 5585). The programme includes Peter Martins' *Ach*, with music by Michael Torke, which was premiered during the Spring 1991 season; Balanchine's *Who Cares?* with music by Gershwin; and a preview of a new Peter Martins ballet set to music by Bach. From next Wednesday, City Ballet gives two weeks of repertory performances, including works by Balanchine, Martins and Jerome Robbins. Balanchine's production of *The Nutcracker* will be presented daily except Monday from December 4 till January 5. During this season's 38 performances, virtually all the company's dancers will appear in the production, as well as two alternating casts of 50 children from the School of American Ballet. The City Ballet season runs till February 23, and includes a total of 23 Balanchine works, 14 by Robbins and 10 by Martins, as well as two by William Forsythe, Sean Lavery and Bart

Cook (870 5570). The Washington Opera opens its 1991-2 season tomorrow despite a long industrial dispute with its orchestra. The company says it will use keyboard accompaniment if the orchestra dispute is not resolved in time. The first production is Don Carlo, which receives seven performances till November 25. The conductor is Rafael Fruhbeck de Burgos, and the cast includes Glaszoun Aragall in the title role and Nicolai Ghilaurov as Philip (467 4600). Don Giovanni follows on November 16, conducted by Arnold Oestman. There are five other productions in the season, including the American premiere of a contemporary Chinese opera, *Savage Land*, by Jin Xiang (opening on January 16). The work, a blend of Chinese and Western music, was premiered in Peking in 1987, and will be performed in Washington by an all-Chinese cast, with English surtitles. Also in the US, the Moscow Virtuosi, with their director/violinist soloist Vladimir Spivakov, wind up their 15-concert tour with visits to Cleveland (tomorrow), Lexington (Sun), Fairfax near Washington (Nov 17), Princeton (Nov 18) and New York's Carnegie Hall (Nov 20).

### EXHIBITIONS GUIDE

BERLIN Brücke Museum Karl Schmidt-Rottluff (1884-1976): a comprehensive retrospective of watercolours by the German expressionist, with 140 works from all periods of his creative life, many of them being shown in

public for the first time. Ends Feb 23. Closed Mon. CHICAGO Art Institute Martin Puryear: 50 works by the American sculptor, who combines modern and non-Western traditions. Ends Jan 5. Also: *Art in the Age of the Machine*: 40 objects illustrating burial customs of ancient civilisations. Ends Feb 25. Also: *From Portofino to Seurat*: 61 recently acquired master drawings by Seurat, Delacroix, Delacroix, Monet and others. Ends Jan 5. Daily. FRANKFURT Städtel Velasquez and Goya: portraits of Philip IV and Charles III, two of the greatest masterpieces from the Prado. Ends Jan 12. Daily. LONDON Barbican Japan and Britain: an aesthetic dialogue 1850-1930, with works by Whistler, Mackintosh and others who contributed to the exchange of influences. Ends Jan 12. Daily. Hayward Gallery Toulouse-Lautrec: the most comprehensive exhibition of his work ever held in UK. Ends Jan 19. Daily. National Gallery The Queen's Pictures: nearly 100 paintings tracing the growth of the royal collection over 300 years. Ends Jan 19. Daily. Tate Gallery Gerhard Richter (b1932): the first major survey in Britain of one of Germany's most eminent living painters. Ends Jan 12. Also Anthony Caro (b1924):

new and recent work by the British sculptor. Plus Turner's Rivers of Europe. Ends Jan 26. Daily. Victoria and Albert Museum Visions of Japan: centrepiece of the Japan Festival in Britain. Ends Jan 5. Also: *Art in the Age of the Machine*: 40 objects illustrating burial customs of ancient civilisations. Ends Feb 25. Also: *From Portofino to Seurat*: 61 recently acquired master drawings by Seurat, Delacroix, Delacroix, Monet and others. Ends Jan 5. Daily. MADRID Museo Nacional Centro de Arte Reina Sofia André Breton (1896-1966): wide-ranging exhibition recreating the aesthetic world of one of the leading theorists of Surrealism. Ends Nov 30. Closed Tues. Museo del Prado Josep de Ribera: retrospective, drawn from the Prado's own collection, of the 17th century painter whose Spanish realism was softened by contact with the Carracci, Velasquez and the Venetians. Ends Dec 29. Closed Mon. Fundación Juan March Monet at Giverny: 20 oils dating from the period 1903-26, on loan from the Musée Marmottan in Paris. Ends Dec 22. Daily. MILAN Palazzo Reale From Goya to Picasso: Spanish art of the 19th century. Ends Dec 1. Daily, late closing Wed. NEW YORK Brooklyn Museum Objects of Myth and Memory: 250 native American objects acquired in the first years of this century. Ends Dec 29. Also: *Sigmar Polke*, tracing the German artist's output from 1963 to the present. Ends Jan 5. Closed Mon. Metropolitan Museum of Art American Watercolours: 150 masterpieces from the museum's own collection. Ends Dec 10. Also

a major Seurat exhibition and another devoted to his neo-impressionist followers. Ends Jan 12. Also French 19th century drawings: 30 recent acquisitions. Ends Dec 1. Also: *Renaissance Tapestries and Armour from Flanders, Germany and Italy*, on loan from the Patrimonio Nacional Madrid. Ends Jan 5. Closed Mon. PARIS Galerie d'Art St Honore Flemish landscapes of the 16th and 17th centuries: from the earliest of Peter Bruegel the Younger's country life scenes to the visionary mountain landscapes by Josep de Momper the Younger. Ends Dec 20. Closed Sat and Sun (267 rue St Honore). Galerie Michele Heyraud Terry Haass: geometric volumes in plexiglass, which enchant with their purity, their reflections and prisms. Ends Nov 30. Closed Sun and Mon (79 rue Quincampoix, next to Centre Pompidou). Grand Palais From Watteau to David: Les Amours des Dieux. 70 works from the school of 18th century painting, in which mythological themes offer a pretext for glorifying feminine nudity with pleasing sensuality. Ends Jan 6. Closed Tues, late closing Wed. Grand Palais Garicault: retrospective marking the 200th anniversary of artist's birth. Ends Jan 6. Closed Tues, late closing Wed. Grand Palais A Golden Age of Decorative Art: 350 works from the period 1814 to 1848. Ends Dec 30. Closed Tues, late closing Wed. Musée des Arts Décoratifs Dubuffet: the artist's personal collection of his own work, donated to the museum in 1967.

Ends March 29. Closed Mon and Tues. Musée de l'Orangerie des Tuilleries Derain: more than 60 works by one of the original Fauves, focussing on his early years and including a recording of the artist describing his formative influences. Ends Jan 20. Closed Tues. Musée d'Orsay Munch and France: the interaction between Munch and French art resulting from his visits to Paris between 1885 and 1898. Ends Jan 5. Closed Mon, late closing Thurs. ROME Palazzo Ruspoli Lucian Freud (b1922): first major Italian showing of one of Britain's most distinguished living artists, giving a vivid idea of how the painter's style has evolved - from the meticulous, static, almost caricatural early portraits, to the baroque flourishes of the later, more relaxed self-portraits and nudes. The sense of unease evoked in much of his work goes back to his German roots and puts him squarely in the Grosz and Otto Dix tradition. Ends Nov 17. Daily. Villa Medici Matisse: Themes and Variations. Nearly 100 works, including paintings, sculpture, collages and tapestries, lent by the Henri Matisse Museum in Nice. The title reflects an attempt to show how Matisse explored his favourite themes (female nudes and faces, still-lives of fruit and vegetables) in different techniques, from charcoal sketches to oil paintings and sculpture. The exhibition includes photographs and films of the artist at work. Ends Dec 29. Closed Mon. STOCKHOLM

Nationalmuseum Zorn and Sorolla: a presentation of one of Sweden's most beloved painters Anders Zorn (1860-1920) and his friend, the Spanish painter Joaquín Sorolla y Bastida (1863-1923). Ends Jan 6. Closed Mon. VENEZIA Kunsthäuser From Eisenstein to Tarkovsky: paintings and drawings by 11 film directors from Russia and Ukraine, showing how they used painting to express ideas which the Communists would have banned on film. Also: *From the Revolution to Perestroika: Soviet Art 1906-90* from the Ludwig Collection in Cologne. Ends Jan 6. Daily. WASHINGTON Hirshhorn Museum and Sculpture Garden Saint Clair Cemin: first solo US exhibition by the Brazilian-born sculptor. Ends Jan 19. Also: *Alfredo Jaar*, the Chilean-born artist whose work expresses social concerns via a fusion of sculpture and photography. Ends March 29. Daily. National Gallery of Art Albert Bierstadt: Art and Enterprise. The most comprehensive collection of work ever assembled of the epic American landscape painter of the 19th century. Ends Feb 17. Also: *Circa 1492: Art in the Age of Exploration*, with work by artists as diverse as Leonardo da Vinci, Shen Zhou, Islamic scribes and bronzecasters of Benin. Ends Jan 12. Daily. ZÜRICH Kunsthäuser Visionary Switzerland: From Nilsa von Flüe to Martin Disler. An expression of the Swiss creative identity in art, including work by artists as diverse as Adolpho Appia, and the Giacomettis. Ends Jan 28.



## FINANCIAL TIMES

NUMBER ONE SOUTH-WARK BRIDGE, LONDON SE1 9HL  
Telephone: 071-573 3000 Telex: 922186 Fax: 071-407 5700

Friday November 8 1991

## A new Third World order

THERE IS a grave risk in the preoccupation of the west's economic and financial policy-makers with the collapse of the Soviet empire. At a time when many are vulnerable, too little attention is being paid to the world's poorer countries. The cold war has ended but the Third World remains frozen out.

The obsession of the Group of Seven industrialised countries with the Soviet Union is based on a belief that it cannot stand by and let a nuclear superpower slide into financial chaos. Yet its ability to influence Soviet events is limited.

Despite this, G7 finance ministers spent most of their time at last month's meetings of the International Monetary Fund and World Bank locked in talks over the Soviet payments crisis. The main focus for discussing developing country issues were thus ignored.

Governments in east Europe and the Soviet Union are not the only ones to have perceived the failure of central planning and the autarkic model of economic development. Those in many Third World countries have reached the same conclusion.

At least 30 developing countries outside east Europe, have recently signed trade rules, either lowering tariffs or eliminating non-tariff barriers. Many are removing the government from commerce and relying more on markets; budgets have been brought under control and foreign investment liberalised.

In the long term, these changes will yield benefits in economic efficiency and hence in social well-being. In the shorter term, economic adjustment is hard medicine which creates social pressure on governments to reverse economic and trade reform, and to protect the reforms already made. This, the failure of market-oriented policies would not only threaten governments, but also democratic institutions.

## Market reforms

The western governments' rhetoric applauds market-oriented reform and free trade; their actions (or often their inaction) too often threaten their reversal. While basking in the glow of capitalism's victory in the east, the US and its allies are ignoring their vulner-

able front to the south.

As many developing countries cut tariffs, the developed world imposes more trade restraints. The Uruguay Round of trade liberalisation is threatened almost exclusively by rich country squabbles. Protection is if anything growing.

While many Third World countries bring budget deficits under control, the world's richest country swallows up world savings to fuel what appears to be a permanent budget deficit. Some other rich countries are, in proportion to their size, still more guilty.

## Increased aid

An increase in aid must be possible: \$550bn was spent on arms in 1989, and some of the peace dividend should be used to alleviate suffering in the poorest countries. Neither is there sound reason further to delay implementation of the Trócaire debt initiative to reduce by two-thirds the official debt of the poorest countries. Official debt relief should also be extended beyond Poland and Egypt to reforming middle-income countries for which heavy debts to foreign governments stand in the way of economic recovery.

There should also be a redoubling of economic reform efforts in the first world, where poor policy has widespread ripple effects. The hand of the IMF should be freed to make public its assessments of economic policy in its member countries; and to extend that policy not only in isolation but in the context of its effects on the world economy.

Most important of all, the west should have the vision to provide developing countries with continued incentives to further economic and trade reform, and to protect the reforms already made. This, the failure of market-oriented policies would not only threaten governments, but also democratic institutions.

## A leaky raft of charters

CHARTERS FOR the public services have been mushrooming since the launch of the Citizen's Charter in July. There has been the taxpayer's charter, a Scottish justice charter, a charter for employers, the patient's charter and a parent's charter - the last two in English, Welsh and Scottish versions. Still to come are charters for local government, social security claimants and job-seekers plus whatever charters Labour launches in a pre-election period.

There is a danger of charter fatigue. The success of Mr Major's Citizen's Charter depends on setting measurable targets for public services, monitoring progress and providing simple avenues of redress when service is not up to standard. Examination of the first tranche of charters suggests that there is still some distance to go before all three elements are achieved. Seven of the 10 points in the patient's charter, for example, merely restate existing entitlements. Some are less than remarkable, such as the right to be registered with a GP and to be referred to a consultant acceptable to the patient. The three new rights include a guarantee that admission for treatment will occur no more than two years after a consultant puts a patient on a waiting list. But there is no time limit on the delay before the patient sees a consultant in the first place, which can be over six months in parts of the UK.

## National standards

In addition to patient rights, the charter also sets national "standards" - in effect performance targets. For example, arrivals in accident departments should receive an immediate assessment of need. But these standards cannot be enforced by the user; the matter can merely be raised by the secretary of state in his annual review of a health authority's performance. And a patient on the waiting list for more than two years has to write to the NHS chief executive for redress. The simpler option of allowing such patients to go privately and send the bill to the health authority has presumably been ruled out on cost grounds.

## Worst features

More worrying are the proposals in the parent's charter for inspection of schools, a more robust function if the quality of education is to be improved. The existing inspection regime is too small to raise inspection rates to acceptable levels, and it is arguable that the schools have not covered themselves in glory in their past record of monitoring standards. But the concept of independent teams of freelance inspectors, selected and paid by the schools, seems likely to reproduce the worst features of the corporate audit system.

Much better would be the sort of arrangement which already exists in local government where the Audit Commission appoints auditors and is responsible for monitoring their standards. These auditors have responsibilities to the council which pays their fees. But there are public service responsibilities to report on anything untoward - free of the threat of losing the audit.

Ministers protest that these charters are first attempts, and that they will be revised from time to time. But they should not succumb to electoral short-termism by rushing out half-baked charters before a general election. The public will not believe it, particularly without the funds necessary to ensure that reasonable standards can be guaranteed. More important, a promising initiative to change the culture of vital public services so that they are more user-oriented will have been fatally compromised at birth.

The north-south divide is one of the few realities of economic life in Britain that were more deeply entrenched at the end of Mrs Thatcher's premiership than at the beginning. The divide has appeared to go into reverse over the past year - but appearances can be deceiving. The frontiers of prosperity may be becoming blurred; but regional economic discrepancies remain as stubborn as ever.

In sharp contrast to 10 years ago, the south of England has borne the brunt of the recession. It hit service-sector and construction industries before it touched manufacturing industry, while exporters have almost entirely escaped its effects.

Unemployment has risen more slowly in the north over the past year, defined here as the six British regions with above-average unemployment in the 1980s: north, Yorkshire and Humberside, West Midlands, north-west, Wales and Scotland. Unemployment actually fell in Scotland in September. This has raised hopes that the north-south divide is becoming a thing of the past.

Yet while the recession began in the south and the service sector, it has spread to all regions. "Since the beginning of the year confidence in the north has taken a nasty knock," says Mr Bob Tilmouth, chief executive of the Tyne and Wear Chamber of Commerce.

Moreover, the fall in manufacturing production has outpaced the fall in output of private-sector service industries since the middle of 1990. Even in the year to July 1990, before the recession proper began, manufacturing output grew more slowly than private services output. The big difference between this recession and 1980-81 is not that the service sector has been

## Ironically, the relative stagnation of growth in the service sector has brought temporary good fortune to the north

hit harder than manufacturing but that services have suffered at all.

The regional pattern of the recession reflects the unwinding of a southern-centred speculative boom. The asset price inflation of the late 1980s was concentrated in the south, as is shown by the rise in southern house prices relative to the UK average. Consequently, the impact of high interest rates on the spending of debt-burdened consumers has fallen more on the southern regions where spending and borrowing have been greater.

Regional fortunes are reflected in property prices. House prices have fallen by 13 per cent in the south-east since 1989, but have risen by 18 per cent in the north-west. The recession will not offset the growth in the north-south divide that has occurred over the past decade. Even in their depressed state, house prices in the south are still higher than in the north - on average, they remain 113 per cent of the UK average this year, down from 145 per cent in 1988.

Nor will the recession restore the north's share of total UK gross domestic product to its 1979 levels. Its share in total UK GDP fell from 47.4 per cent in 1979 to 45.7 per cent in 1989, and to 45.3 per cent in 1990.

The recession will probably restore the north's relative position to its 1985 level. But the four regions which constitute the south will still have gained 1.5 percentage points from the north since 1979. Britain's regional income divide is too stable and deep-seated to be reversed by one recession.

Yet the dispersion of regional incomes is less severe than in other developed countries. Mr Robert Barro and Mr Xavier Sala-i-Martin, economists at Harvard University, have shown that regional incomes per head

North-South UK economic disparities have grown over a decade despite the south's current plight, writes Edward Balls

## Recession cannot close the divide

are more equal in Britain than in the US, France, Germany or Italy. Indeed, they conclude, "the magnitude of the dispersion between the north and the south of the UK is trivial compared to that between north and south Italy".

But the British divide is unusual for two reasons: the regional pattern is stubborn and has tended to grow rather than narrow in recent decades. Only Italy has a similarly persistent regional income divide; but while southern Italy has been catching up with the north in every decade since the Second World War the British divide has grown wider. Income per head in the north of Britain was roughly equal to that of the south in 1950. By 1985, the north's income per head was 3 per cent below the British average, while the south's was 5 per cent higher.

The divide in large part reflects the long-standing decline of heavy manufacturing industry. The shift in demand away from manufacturing to service-sector employment accelerated in the 1980s, particularly in the 1980-81 recession. Manufacturing employment in Britain fell by 29 per cent between 1979 and June 1990, while service-sector employment grew by 17 per cent.

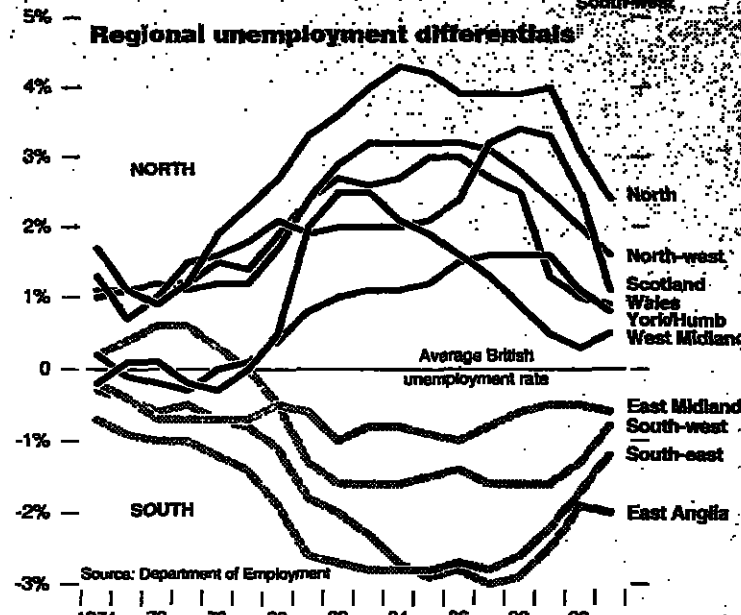
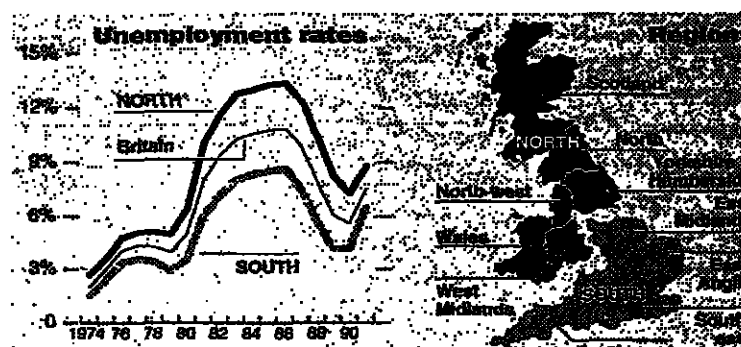
This structural change has affected the north more deeply than the south because of the importance of manufacturing to the region. Manufacturing accounted for 38.4 per cent of total employment in the north in 1979 compared with 27.5 per cent in the south. In metal manufacturing and chemicals - the hardest-hit industries, in which employment fell by 41 per cent between 1979 and 1989 - the north's share of employment was nearly twice that of the south. Its share in the most rapidly growing service industry - banking, insurance and finance - remains only half that of the south.

The north's disadvantage arises only in part because it has declining industries. Total employment grew 4.3 per cent in the south between 1979 and 1989 and fell by 8.5 per cent in the north. But 50 per cent of this difference in employment growth occurred because the more dynamic service and high-technology manufacturing industries grew more slowly in the north than in the south.

Ironically, this relative stagnation in service-sector growth has brought temporary good fortune to the north. For service-sector employment appears to have grown too rapidly in the late 1980s in the south, leading to a regionally unbalanced recession.

Business leaders also believe the north has suffered less because the northern manufacturing economy is leaner and fitter than 10 years ago. "The whole fabric of our manufacturing base has been turned upside down and put right," says Mr Neil Etherington, the northern deputy regional director of the Confederation of British Industry.

Mr Tilmouth agrees. "The north-east region has been transformed in both self-confidence and ability. These days, there is a much stronger sense of a growing economy than there ever has been in the past."



Share of total UK Gross Domestic Product Constant prices, excluding Northern Ireland		
	NORTH	SOUTH
1966	48.6%	51.4%
1974	48.0%	52.0%
1979	47.4%	52.6%
1985	45.7%	54.3%
1989	45.3%	54.7%
1990	45.9%	54.1%
1990*	45.6%	54.4%

\* Estimated figures

Even so, the relative advantage of the south in service-sector employment growth and the continued decline of manufacturing employment is expected to widen the regional divide over the next decade. Business

Strategies, a regional economic consultancy, forecasts slower economic growth in the north relative to the south over the next five years. The north's share in UK GDP is expected to drop to 45.6 per cent by 1996.

"The north-south generalisation hides an awful lot," says Mr Charles Burton, managing director of BSL. "In particular, the West Midlands and south Wales will benefit over the next few years as businesses continue to move out of the over-congested south-east." Mr Burton expects the west

Midland's share of total UK GDP to rise by 1995 while the Welsh share is forecast to remain stable.

One result of the growing divide in the 1980s has been much higher unemployment in the north than in the south, as the chart shows. The reason is the collapse of manufacturing industry in the north in 1980-81.

By 1985 the regional spread of unemployment rates was wider than at any time since the 1930s. The difference in unemployment rates between the north and the south increased from 1.4 percentage points in 1974 to 6 percentage points in 1985. The corollary of this fall in the relative demand for labour and rise in unemployment in the north was a fall in wages relative to the south for both manual

workers and non-manual workers. Unemployment has risen faster in the south than in the north in the current recession. Yet the average north-south gap for the first nine months of 1991 was 2.3 percentage points in 1991, higher than at any time in the 1970s.

To some extent the north-south unemployment divide is also an oversimplification. Unemployment rates tend to be higher in urban than in rural areas. Unemployment remains high in inner London boroughs such as Hackney, Islington and Tower Hamlets - and lower than the national average in rural northern districts such as Macclesfield in the north-west and Harrogate, Yorkshire. The concentration of high unemployment in the north is also a by-product of the decline in heavy manufacturing industry. This unemployment is largely concentrated among male, ex-manual workers. It is particularly high for workers with no educational qualifications, and among those aged 16-24, and over 45.

Among these groups joblessness was high in the late-1980s, even though demand for labour in the north had recovered to pre-1979 levels. By 1988, the level of vacancies in the north, and more importantly the level of vacancies for manual workers, was higher than in the late 1970s.

Yet the north's manual unemployment rate remained more than twice as high. Either the unemployed in the north were unwilling or unable to take the available jobs or employers were unwilling to hire the available unemployed. The answer is probably a combination of the two.

The manual jobs on offer were different from the jobs which disappeared in the 1980-81 recession. Among manual vacancies, those for skilled or craft workers never recovered after collapsing in the early 1980s. The available vacancies were predominantly for unskilled workers - mostly lower paid, part-time jobs in the service sector or possibly light manufacturing.

For many older, male, ex-heavy industrial manufacturing workers, it appears that the transition to light manufacturing or service employment was either not financially worthwhile or too difficult for them to make. For the young, unskilled unemployed the problem is harder to understand. Many have never been in work. This long-term unemployment seems to have bred despair and crime. Crime rates have grown faster in the north than in the south in the 1980s, while drug abuse has also risen. According to the Central Statistical Office, the number of notified cases of drug abuse rose by 360 per cent in the north between 1981 and 1988 compared with 93.5 per cent in the south.

Britain remains scarred by the effects of the 1980-81 recession and by the unemployment it has left in its wake. But unemployment differentials are only one manifestation of the north-south divide. Its growth has been an important component of the many other economic changes that have characterised the last decade. There is an important regional dimension to the decline of manufacturing industry, the growth of service-sector employment and the widening of income and wage inequality.

The house price inflation and economic over-heating of the past few years also had an important regional dimension and explain, to the north's relief, the southern bias of the recession. The north-south divide remains an integral part of the British political and economic structure. It is not going away.

*R Barro & X Sala-i-Martin: "Convergence across States and Regions", Brookings Papers on Economic Activity, 1:1991*  
*E Balls, L Katz & I Summers: "Britain Divided: Hysteresis and the Regional Dimension of Britain's Unemployment Problem", Harvard University 1991.*

## Dropping the co-pilot

It is hard to imagine GFA, the world's most successful aircraft leasing firm, without the reclusive founder Tony Ryan at the joystick. It isn't much easier either to imagine the company without Maurice Foley in the co-pilot's seat.

Hence the decision of Maurice Foley, the 51-year-old president, to bail out of his executive duties next year is bound to raise eyebrows, especially since it is unclear whether he will be replaced. Ryan and Foley are an unlikely couple. GFA's undoubted success in an area which has been a scrapyard for many other companies has a lot to do with Ryan's gut instinct. His ability to read the market for new and second-hand aircraft correctly is legendary.

The other half of the partnership is the more cerebral one. Foley is the public face and voice of GFA, and his ability to explain the group's strategy has reassured the more nervous investors as one airline after another ran into financial flak. They made a good combination.

Foley will stay on as deputy chairman, but his departure from the executive ranks can hardly fail to generate doubts about the depth of GFA's management at a time when the company is thinking of tapping the financial markets.

## Foxy

On top of the wrong type of snow and the wrong type of leaf, comes the wrong type of bunny. British Rail has now been accused of not just complicity but fox-like cunning over the mounting problem of rabbits breeding unchecked on railway land and raiding farm crops.

The charge is made by the trade paper Big Farm Weekly which claims BR is hedging a statutory duty to control

## OBSERVER

rabbits by insisting that farmers erect a wire fence territory can more easily fence rabbits out than BR can fence them in.

Although a farmer got £12,000 compensation in a recent case, the paper says, BR showed cunning by declining to defend itself and making an out-of-court settlement, thereby not setting a precedent. Even so, farmers do well to keep good evidence of crop damage because claims can be made at any time up to six years later.

## Wind power

Two of Britain's utility companies are coupling up to give a new meaning to the phrase "fundamental source of energy". They are East Midlands Electricity and Severn Trent Water whose plan is to harness waste gases released in the treatment of sewage.

Their new joint venture, called Biogas Generation, will use the methane produced in the process to generate electricity, also exploiting the heat output to make the sewage-treatment more efficient. It will start with two plants: one at Finham in Coventry with a capacity of 1 megawatt, the other at Wanlip in Leicester with 1.3MW.

## Royal Rozzers

Yet another nail has been hammered into the coffin of Argentine hopes eventually to reclaim sovereignty over the Falkland Islands in the South Atlantic. Britain's Queen Elizabeth II is to honour the Falklands' police force with the title "Royal" as of January 1992, to mark the islands' Heritage Year.

With only some 2,000 citizens to watch over, the Royal Falkland Islands Police Force



"I just bumped into the chancellor"

current strength 14 full timers and four reservists is hardly stretched. Its main activity is safeguarding the roads from drunk drivers, a serious hazard on the socially limited islands. But although the title is likely to be seen by the British, current owners of the islands, as largely honorific, such matters are viewed rather differently in Buenos Aires, where status and snob-values reign supreme. A solemn, if muted, murmur of Argentine diplomatic disapproval is likely to drift towards Whitehall.

## Missed chance

The sight of the US Senate blocking the reappointment of Comptroller of the Currency Bob Clarke for another five-year term raises an interesting thought. Perhaps the Bank of England should organise elections for the independent members of its board of banking supervision?

The board, which met 15 times last year, reviews all aspects of the central bank's

work relating to its responsibilities under the 1987 Banking Act. This week the Bank reappointed Nigel Robson and Harry Taylor, two senior bankers in their mid-60s, for another five years apiece. Taylor, an ex-president of Manufacturers Hanover, and Robson, who spent the bulk of his banking career at Arthurton Latham, may be well regarded by their peers. But the Bank has missed a golden opportunity to inject new blood into the board at a time when its supervisory role has come under criticism, particularly about its handling of the BCCI affair.

## Courting

Things have changed since one of Liverpool barrister John Kay's colleagues was accused of improper advertising because he was wearing his gown inside-out, with his name tag showing.

Now the legal profession is less stuffy about such matters. Kay and his fellow barristers in the Exchange Chambers group on Merseyside are courting custom by staging the legal equivalent of celebrity seminars. The first, held this week, drew over 100 solicitors to hear Sir John Steyn, presiding judge on the northern circuit, talk about commercial law.

Mind you, the group's marketing effort receives much help from the efficiency of Liverpool's two-year-old commercial court in which Steyn, soon to move to the Court of Appeal, has had an important part. Merseyside waiting lists have in some cases been cut to a quarter of those in London, winning much work from the capital.

## Canny

What is the difference between a kangaroo and a kangaroo? The first an Australian marsupial. The second is a Scotsman locked in a lavatory.

LONE RANGERS ARE GREAT IN THE MOVIES. BUT NOT IN A BANK.

Schroder Münchmeyer Hengst & Co  
Frankfurt - Hamburg - Berlin - Düsseldorf - München - Offenbach



The goalposts in the world's \$9bn personal computer business have shifted with a speed which has left the main players shaken and disorientated.

A grim certainty is now sinking in that the favourable conditions of the 1980s, in which the personal computer industry was born and flourished, will never return. It is forcing the leading companies to make strategic changes as quickly as corporate structure and culture will allow. For many, it may not be quick enough.

International Business Machines, the world's largest computer manufacturer and the market leader in personal computers, is setting the pace. Faced with a sharp decline in market share as far Eastern suppliers and others cut into its industry leadership with high-quality copies of its desktop machines, "Big Blue" this week forged a pioneering, 10-year agreement with Intel, a leading semiconductor company. The deal is to create a complete microcomputer on a single silicon chip. With this move, IBM is clearly signalling its intention to own and control tomorrow's personal computer industry.

Intel's microprocessors are used in close to 90 per cent of personal computers. The new single-chip microcomputer will be based on the most advanced member of this range.

Increasingly, manufacturing a personal computer involves little more than assembling microprocessor and memory on printed circuit boards in a suitable case. Disk drives, keyboards and displays are bought as standard components. The microprocessor maker, therefore, not only controls the capabilities of the machine but has the largest claim on the profits from the system.

Through its deal with Intel, IBM is tapping into the only source of real profitability in personal computer hardware and ensuring that competitors will have to follow its lead - the cost of designing and manufacturing a competitive microprocessor of the Intel device is likely to prove prohibitive for all but electronics companies with revenues of about \$200m a year.

IBM's latest initiative follows a remarkable bargain struck earlier this year with its arch rival, Apple Computer, which could give it leadership in the fast-growing workstation business, while helping Apple to a larger share of the corporate pc market.

Mr Aaron Goldberg, International Data Corporation's pc expert, sums up the alliance thus: "The Apple/IBM agreement is an excellent example of how the industry's internal

## New order forces the pace of change

Alan Cane and Louise Kehoe look at the shake-up in the world's personal computer industry

power structure will undergo fundamental change. This elemental change will bankrupt at least 10 major companies. IBM, however, with total revenues of more than \$200m last year, is probably the only computer company with the financial resources and marketing muscle successfully to undertake such mould-breaking initiatives.

The state of the personal computer business is better demonstrated by the plight of other large players. Compaq, for example, the US personal computer company which epitomised meteoric growth in the 1980s, has been forced to make sweeping changes in virtually every aspect of its business including pricing, distribution and customer support. Its plans were made public yesterday at the end of two weeks in which it reported its first quarterly loss. It also announced the loss of almost 25 per cent of its share price, the dismissal of Mr Rod Canion, its founder, president and chief executive, and the resignation of five other top executives.

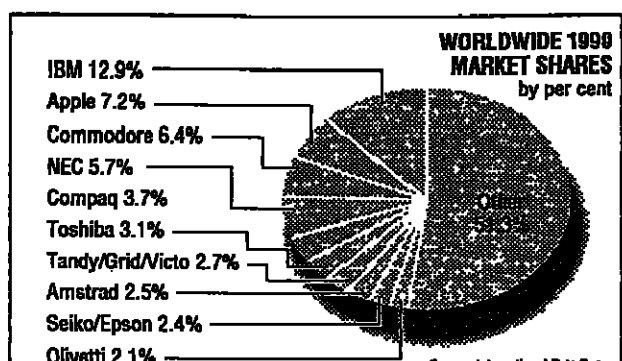
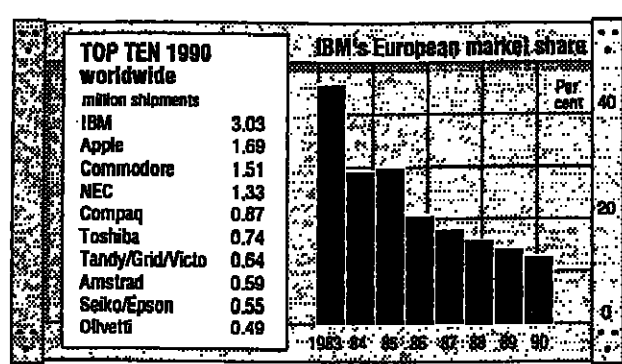
The reshaping of Compaq involves abandoning many principles on which the company built its success. It will no longer concentrate on the top end of the market, representing itself as a quality alternative to IBM, nor will it sell exclusively through dealers.

Instead it will seek cheaper ways of distributing its products including mail order, a technique used successfully by companies such as Dell Computers which compete on price and quality of support alone.

That the pc industry is in trouble is not in question. Why it should be in such a predicament is another matter. The problems of the traditional computer industry have been well rehearsed. Large manufacturers' profitability has been destroyed by the falling cost of technology leading to increased competition and moves among customers to systems composed of standard components from different manufacturers. All this has made the industry's conventional large, expensive direct sales forces a hopelessly uneconomic way of distributing small, low-cost computers.

What has happened to cause today's hiatus? Three things:

- A sharp fall in growth.
- Dramatic price declines.
- Customer resistance.



Source: International Data Corp.

Source: International Data Corp.

Source: International Data Corp.

Source: International Data Corp.

Source: International Data Corp.

Source: International Data Corp.

Source: International Data Corp.

Source: International Data Corp.

Source: International Data Corp.

Source: International Data Corp.

Source: International Data Corp.

Source: International Data Corp.

Source: International Data Corp.

Source: International Data Corp.

Source: International Data Corp.

cut 25 per cent off its notebook computers in the US; while Compaq, a leading Taiwanese maker, said it would sell a top-of-the-line machine for under \$2,000. A similar computer from IBM is listed at more than \$2,000.

Of just as much significance is the decline in brand loyalty. Customers no longer believe they are buying anything extra in quality or service by purchasing an IBM or Compaq computer rather than a Copan or a Dell. They are buying on price. The move to a commodity market stocked with generic products which are difficult to distinguish is virtually complete.

What are the consequences for personal computer makers of the new order?

First, they will have to find ways of taking cost out of the manufacturing process. Asian manufacturers combining low labour costs with highly automated assembly have an advantage here, as the Taiwanese group Copan illustrates.

Second, they will have to seek more economic ways of distributing products - such as retail chains selling "own brand" pcs, mail order like Dell or computer superstores.

Third, they will have to seek new ways of differentiating their products from their competitors - through marketing if not technology.

Last month's big US personal computer industry show, Comdex, was marked by an air of desperation as makers attempted to persuade customers, to little avail, that there were genuine differences between their products. Performance no longer counts because everybody is using the same sets of silicon chips.

There are new technologies in the wings which offer some possibility of differentiation - pen-based computers, for example, or multimedia systems combining video, graphics, sound and processing in one unit. The speed of technical change is so rapid, however, that success in any of these technologies is unlikely to give any one company an advantage for long.

Industry leaders aim, however, to expand the pc market by giving the personal computer a much broader appeal. "In the long term there are real growth opportunities in personal computers," says Mr James Cannavino, head of IBM's personal computer business. "We have only begun to scratch the surface."

Yet to reach a wider audience, he adds, "The personal computer has to compete with the television. We have to make kids want to turn on the computer rather than picking up the TV remote control."

## Joe Rogaly

## Bye-bye by-elections



By-elections normally do not mean anything very much in British politics. They are bad predictors of what will happen in subsequent general elections. They do, however, provide a weekend's headlines. They stimulate chatter. They tell you how disenchanted voters felt on the day. They may make a local difference. But beyond that they are mere grist for psephological speculation.

This is in complete contrast to the United States, where this week's victory of Mr Harris Wofford in a senatorial by-election in Pennsylvania could change the course of US politics. It might encourage the Democrats to put up a credible candidate to run against President Bush next year. If Mr Bush falls, which is admittedly unlikely, Mr Wofford will get a chapter to himself in the history books.

The only recent local election that has had a comparable effect in British politics took place in the House of Commons nearly a year ago, when the Conservative members of parliament threw out Mrs Margaret Thatcher and replaced her with Mr John Major. The FT's monthly average poll of polls, weighted for sample size, shows that this greatly improved the government's prospects, although not so far sufficiently to save it. During most of 1990 Labour had a double-figure lead over the Tories. It was 12.6 per cent in October 1990, but it fell to 4.9 per cent in November of that year. The Gulf war put the Major government in the lead, although that has dropped away. In October Labour's average lead was back to 4.3 per cent. That is the national picture, the one that counts.

Yet today's results at Langbaurgh, Kincardine & Deeside and Hemsworth are worth scrutinising for evidence of how well or badly the Conservative vote is holding up and, in the case of Kincardine, for indications of the degree to which voters have been willing to switch parties to combine behind the Liberal Democrats and thus defeat the Tories. The latter result also tells us something about

the mood in Scotland.

We knew the important answers to these questions before polling began yesterday. First, the Tories are unlikely to win seats in Scotland in the general election. They will be lucky to retain the ones they have. The Kincardine result makes no difference to that. Second, tactical voting is now the norm at by-elections, although not at general elections. Before Langbaurgh and Kincardine the Conservative party had lost all five of the seats it has had to defend since June 1987, two of them to the Liberal Democrats. Four of the results depended either entirely or in large part on ad hoc Lib-Lab combinations. Yet the Tories won in 1979, 1983 and 1987 precisely because tactical voting could not be worked out on a national scale.

**The outcome of the election will depend in large measure on who votes Liberal Democrat**

Thus the outcome of the next general election will depend in large measure on who votes Liberal Democrat. You can see this by plotting the changes in public mood. To lift a phrase from a previous editor of the FT, the most recent opinion polls have been going up and down like a yo-yo on heat. (The original reference was to the stock market, but it does as well for Gallup, Mori, NOP, Harris and co.)

This requires explanation. Since the early spring the Tories have remained steady at around 40 per cent. This is only three points or so below the level of support that put Mrs Thatcher in power and kept her there for 11 years. The yo-yo has risen and fallen as between the Liberal Democrats and Labour. To win next year Mr John Major needs a double dollop of good fortune. The level of Conservative support must rise - and the Liberal vote must also rise.

The arithmetic works if the extra support for the Liberals comes from Labour, as appears to have been the case

during the past few months.

In the 10 opinion polls published since the end of September the gap between the two leading parties has fluctuated between +7 per cent for Labour and +1 per cent for the Conservatives. The Conservative score has not moved much - between 39 per cent and 42 per cent. But Labour has oscillated between 36.9 per cent (perhaps a freak) and 46 per cent, while the Liberal Democrats have swung between 12 per cent and 17 per cent. Not surprisingly, the Conservatives regard Liberal Democrat advances at Labour's expense (although not at their own) as manna.

Wobbling? Sure I am wobbling. For most of the past four years the consistent assumption in this space has been that Labour could not win an overall majority. It requires too great a turnaround from the June 1987 result to achieve that. This still seems true. Where there is doubt is over the quite separate proposition that the Conservatives will retain an overall majority of sorts. The best that can be said about that today is that the game is still on. The score is unpredictable. If there is a hung parliament, circumstance would favour Labour.

Against that, the government is beginning to fight back quite well. It still has a chance of finessing the political fallout from the intergovernmental conferences on European monetary, economic and political union at Maastricht. Polling scores indicate that some people are beginning to believe that the Tories will not privatise the health service. The chancellor says he will spend more of the taxpayers' money on the voters' favourites, like the NHS, rail transport, and education. He still has a budget up his sleeve; whatever the constraints on his overall fiscal stance, there are sure to be a few goodies in it. US interest rates are coming down; perhaps ours may follow.

By next May people may come to believe that there really are good times around the corner. Then everyone will have forgotten today's by-elections. We have a long winter to get through before we can discern whether or not Mr Neil Kinnock is to be prime minister next summer.

## LETTERS

### BT: getting the measure of Europe's biggest non-oil profit generator

From Mr Ewan Davis.

Sir, Malcolm Argent (Letters, November 6) is justified in asserting that we should not judge whether BT earns excess profits by making naive return comparisons across companies and across countries.

Some of the problems he raises are corrected in research from the London Business School which has recently been published in the Business Strategy Review.

This ranks world companies by their total operating profit, but only after making a deduction for the total capital employed, equivalent to the locally prevailing government bond rate times that capital.

The residual operating profit measured by the LBS could be considered a return over and above that which is necessary to reward investors for the opportunity cost of their capital. This measure can be supported as a good means of comparing firms with very different levels of capital intensity, and LBS produced results for about 2,000 firms using accounting data for as much of the 1980s as was available.

Under this measure, BT comes out as Europe's biggest non-oil generator of profits. If we scale profit by sales, it comes out as by far the most profitable company of its size in the world.

Of course there are "smaller" companies most notably Glaxo - that outperform BT. If Ortel believes that BT has some grounds for earning a lot (such as exceptional efficiency or ownership of a patent on the world's best-selling drug) it may wish to sustain BT's returns.

Nevertheless, with profits of 170 per cent of sales on the LBS measure, BT ranks highly against both the US local telephone monopolies (eg Southwestern Bell with 12 per cent) and the long distance carriers (eg MCI with a mere 5.1 per cent). It also ranks highly against the UK overall average of 6.8 per cent and the US overall average of 5.8 per cent. American phone companies are taking an interest in the UK.

The LBS method is better than the traditional return to capital which hides the economic rents of capital inten-

sive firms. While there are detailed criticisms of the method, BT is still highly profitable under every assumption that we could reasonably make. It also provides results which are more reliable than Mr Argent's preferred measure, retail prices.

The only piece of encouragement for BT in the LBS study is that it is outperformed by Cable and Wireless and Rascal Telecom.

There is clearly room for argument over the conclusions to be drawn from all of this about telecommunications regulation in Hong Kong and the UK.

Ewan Davis, research fellow, London Business School, Sussex Place, Regent's Park, London NW1

Dr Chris Doyle.

Sir, Your account of BT's profitability (November 1), suggests that a tightening of regulation is the remedy for curbing BT's purported excess profits. The choice of sample companies demonstrates that BT "is making profits which are considerably above the average", but no justification is put forward to explain the choice of companies. Malcolm Argent's letter highlighted this and suggested it might be more prudent to analyse BT's tariff structure and quality record.

### External trade responsibility

From Mr Charles Smedley.

Sir, Samuel Brittan (Economic Viewpoint, October 31) says that the powers and tasks of the centre of a "United Europe" should be limited to external trade and currency. Given the performance of the EC as a whole in the Gatt negotiations and the protectionist policies and sentiments of most individual member countries, it would seem to me that external trade should not be dealt with at the centre, but by each sovereign state.

To be trapped in a protectionist bloc would be against Britain's, and other nations' interests. Charles Smedley, 5 Routh Road, London SW18 3SW

To do this one could compare BT's tariffs with the kind of tariff structures that would be needed for companies similar to BT, like France Telecom and Deutsche Bundespost, to earn similar returns to BT. This approach, however, would also be flawed because it focuses only on private returns and omits returns to all of society's resources. A more complete account requires a social cost-benefit analysis of BT's performance, taking account of arbitrary depreciation rules and taxation. Such a study would identify more satisfactorily the variables affecting BT's profits, especially if BT were to publish current cost accounts.

Advocating a "tightening of the price cap" or "forcing a one-off price cut" would undoubtedly affect private rates of return as conventionally measured but it may well have adverse consequences for entry and therefore on social rates of return in the long run. Nevertheless, your analysis demonstrates that policy prescriptions for regulating telecoms can only carry weight if they are derived from analysis making use of accurate accounting data and BT is in a position to publish such data.

Chris Doyle, Department of Applied Economics, University of Cambridge

### Salaries and quarterly bills

From Mr David Tomkins.

Sir, Your report ("Labour threat to bosses' pay in utilities", November 4) Mr Gordon Brown as demanding legislation to cut prices in gas, water, electricity and telecom utilities where boardroom salary increases are "unacceptable". I have no idea whether or not the recent round of salary increases to the various company chairmen are merited or not, but even if the entire board of each organisation gave their services for free, I doubt that there would be any significant reduction in my quarterly bills.

David Tomkins, 69 York Gardens, Wallingford, Surrey KT12 3EN

### Chancellor's statement fails on pollution resource needs

From Mr Simon Hughes MP.

Sir, The Autumn Statement by the chancellor, Mr Norman Lamont, failed to pick up on an important aspect of government spending highlighted in your report of October 21 headed "Lack of resources could delay environment plans".

The article quoted Mr John Hobson, the environment department's director of pollution control, who had stated in an internal report, MINIS 12 that the rapidly increasing pressures on his department meant that "substantial additional resources" would be needed in order to meet pollution abatement commitments.

This report was the subject of an angry riposte from Mr Michael Heseltine, the secretary of state (Letters, October 30), but the Autumn Statement yesterday failed to provide the substantial additional resources Mr Hobson had said were essential.

The government's sweet talk is proving to be merely humbug, and implementation of the Environmental Protection Act is being put under strain.

The Ministerial Information System (MINIS) introduced by Mr Heseltine himself in 1980 was designed, in his own words, to "Set out... resource needs. It seems to have gone unheeded in this instance."

If any departmental budget needs long-term planning then it is surely the Environment Department. The concept of inter-generational equity - once endorsed by Mrs Thatcher after a "conversion" to environmental politics - demands that resources are committed not just with the next election in mind but with the next generation's needs and resources taken account of.

The government is failing to supply the foresight necessary for our natural environment. Simon Hughes, House of Commons, Westminster, London SW1A 0AA

Fax service

LETTERS may be typed on 01-875 3800.

They should be clearly typed and not handwritten. Please set out machine for the reader.

**BEHIND CLOSED DOORS.**

THE STORY OF BCCI FROM BIRTH TO SHUTDOWN IN SEVEN ENTHRALLING EPISODES EACH DAY IN THE FT STARTING THIS SATURDAY.

The single biggest downfall in the history of world banking happened on July 5th this year. BCCI was shut down.

The story began in late September 1972. It's a story that would have made great fiction. BUT IT IS FACT.

"Behind Closed Doors" is the first comprehensive account of BCCI's downfall. It is the result of three months of intensive investigation by Financial Times journalists and penetrates deep into the history of BCCI, its creators and its culture, its crimes and its ultimate shutdown.

It identifies the driving forces that engineered the biggest frauds in financial history and pinpoints the occasions when telltale signs of these frauds presented themselves - but nobody chose to act on them.

It catalogues the crucial meetings behind the closed doors of BCCI and outside amongst the gathering clan of auditors and regulators.

The story unfolds in seven enthralling episodes.

Sat. Nov 9. **Episode 1.** The greatest fraud in history.  
Mon. Nov 11. **Episode 2.** "This bank would bribe God".  
Tue. Nov 12. **Episode 3.** The \$1bn hole in the heart.  
Wed. Nov 13. **Episode 4.** Bank of Crooks and Cocaine Intl.  
Thur. Nov 14. **Episode 5.** At the court of the Sheikh.  
Fri. Nov 15. **Episode 6.** Watchdogs who failed to bark.  
Sat. Nov 16. **Episode 7.** The final hours.

Beginning this Saturday in the Weekend FT the episodes will run daily throughout next week. **No FT...**







**NEWPORT**  
COLUMN

to the factor

**IMI**  
for building products, drinks dispense, fluid power, special engineering, refined and wrought metals.  
IMI plc, Birmingham, England.

**IVECO**  
*Ford*  
**TRUCK**  
BRITAIN'S INTERNATIONAL TRUCK MANUFACTURER

**INSIDE**  
**Akers hints at upturn in IBM profits**

Mr John Akers, chairman of International Business Machines, yesterday provided the first clue of a recovery for the US computer group. "The worst is behind us," he said. "We believe this fourth quarter will be the strongest for us for the year." Last month, IBM reported an 85 per cent plunge in the third quarter profits. Page 25; Personal computers shake-up, Page 19

**Receivers for Turfitt**  
Receivers were yesterday appointed to Turfitt, the financially troubled UK construction and property group, after it failed to persuade banks to continue to support the company. It is the latest casualty of the speculative UK property boom of the late 1980s. Page 27

**Salomon gets back to basics**  
Mr Warren Buffett (left), the new chairman of Salomon Brothers, attacked bonuses paid to senior staff of the former regime. This attempt to make a clean break with the past has meant that some aggressive and highly-paid stock traders are now counting their days in the firm. Patrick Harverson looks at the moves to get Salomon back to doing what it does best - bond trading and arbitrage. Page 23

**Fiat tries to break new ground**  
Fiat's announcement this week of a three-way joint venture in the troubled construction equipment industry illustrates the growing need for co-operation in an industry that boasts a truly byzantine network of international marketing, distribution and ownership links. Page 24

**London plans Big Bang 2**  
Next month, the London Stock Exchange will unveil its master strategy for the future development of its markets. The plan will be the biggest shake-up since Big Bang in 1986. One feature of it will be an attempt to enhance the SEAQ international system. Page 26

**Gloom and doom in Asia**  
Warnings of doom - almost on a biblical scale - are contained in the first detailed survey of the impact of the 'greenhouse' effect on southeast Asia. The report concludes that countries must start exploring responses to these rapidly changing circumstances. Page 28

**Piet looks for £12m**  
Piet Petroleum, the small UK oil exploration company, announced a £12m (£21m) rights issue to continue its search for oil both in the UK and overseas. The company also said it will be listed in full on the London Stock Exchange next week. Page 27

**Havas shows 13% increase**  
Havas, the French communications group which recently forecast a fall in earnings for the year, posted a 13 per cent increase in revenue to FF19bn (\$3.4bn) for the first three quarters of 1991. Page 24

**Leeds advances 11%**  
Leeds Permanent, the fifth largest building society, boosted pre-tax profits by 11 per cent to £190m (\$336m) in the year to September 30 1991 from £171m despite record provisions against loan losses. Page 27

**Market Statistics**

Base lending rates	36	London traded options	28
Benchmark Govt bonds	25	London traded futures	26
FT-100 index	26	Managed fund services	30-36
FT 100 bond index	25	Money markets	36
Financial futures	36	New int bond issues	26
Foreign exchanges	36	World commodity prices	28
London recent issues	26	World stock market indices	27
London share service	30-31	UK dividends announced	27

**Companies in this issue**

Holmings	24	Kawasaki Steel	25
Allied-Lyons	27	Kitty Little	27
Amrel	23	Leeds Permanent	27
Anglo-Scandinavian	27	Low (Wm)	27
Appleby Westward	27	MMT Computing	27
Automated Security	27	Mitsubishi Estate	28
BMW	23	Mitsubishi Materials	23
BRAC	23	News Corp	23
Branco	23	OK Bazaars	23
Brent Walker	27	Onyx	23
Burtonwood Brewery	27	Petroleum	27
Deere	24	Poly Pack Int'l	27
Fenner	24	Rauma	24
Fiat	24	Saga Petroleum	27
Foster's Brewing	27	Scottish Cities Inv	27
Geers Gross	27	Sims Food	27
Hanson	27	Sony Music Entmt	26
Havas	24	St James's Place	25
Hitachi	24	Sumitomo Chemical	25
IBM	23	Turfitt	27
John Fairfax	27	Westbury	27
KLM	24	Williams (John) Inds	27
		Yorkdyke	27

**Chief price changes yesterday**

FRANKFURT (DM)		PARIS (FF)	
Rhone	830 + 14	Schneider	691 + 18
Airbus	985 + 35	Spa Bely	430 + 17
Alcatel	266.5 + 14	Elf	700 - 23
Canal	127 - 7	Orly Lyon	315.5 - 14
Deutsche	1142 - 23	Orly Lyon	315.5 - 14
Electric	1142 - 23	Orly Lyon	315.5 - 14
NEW YORK (\$)		TOKYO (Yen)	
Rhone	95 1/2 + 3	Daimler	1100 + 104
IBM	28 1/4 + 1 1/2	GM	820 + 70
Toyota	28 1/4 + 1 1/2	GM	820 + 70
United	48 1/4 + 1 1/2	Toyota	970 + 100
Walt Disney	18 1/4 + 1 1/2	Alcoa	2900 - 210
Walt Disney	18 1/4 + 1 1/2	Alcoa	2900 - 210

**London (Pence)**

Shell	100 + 8	Westbury	117 + 5
BP	100 + 8	Westbury	117 + 5
BP	100 + 8	Westbury	117 + 5
BP	100 + 8	Westbury	117 + 5
BP	100 + 8	Westbury	117 + 5

**Komatsu buys 10% stake in Italy's FAI**

By Haig Simonian in Milan and Steven Butler in Tokyo

KOMATSU, the Japanese construction equipment company, has acquired a 10 per cent stake in FAI, Italy's second biggest construction equipment maker, in an effort to strengthen ties between the two companies. The deal follows the disclosure of advanced talks between Fiat, Hitachi of Japan and Deere of the US aimed at establishing a new joint venture for earth-moving equipment in Europe, the Middle East and Africa. Komatsu is the world's second-biggest maker of construction and earth-moving machinery, behind Caterpillar of the US. It is already active in European markets, and has a manufacturing presence in the north-east of England, as well as in Italy, Germany and Norway. FAI, based near Verona in northern Italy, employs about 750 people and produces more than 4,000 units a year. The company, with sales of £190bn (\$155m) in 1990, is privately owned and controlled by the founding Bettanin family. FAI has produced Komatsu mini hydraulic excavators under licence since the two companies signed a manufacturing and sales agreement in 1988. The machines, produced under both the Komatsu and FAI brands, are sold through both companies' sales networks. The Italian group also makes backhoe loaders for Komatsu for sale in Europe and Japan. Komatsu said the equity link with FAI would give it a more solid production base for its mini-hydraulic excavators in Europe. Annual production under the agreement with FAI is expected to reach 2,000 units next year. Although small, the latest deal highlights the continuing search for collaborative links and rationalisation among the world's construction equipment makers in the face of rising costs and decreasing demand due to recession. World sales, excluding Japan, of the six main types of earth-moving machinery fell to 163,700 units at the end of 1989 against 195,300 a decade earlier. No terms have been disclosed for the Komatsu-FAI link, which could be the first step towards a closer relationship between the two companies. "The long-run conclusion would be that Komatsu will take a growing role in running the company," said Mr David Phillips, of the Corporate Intelligence Group. FAI is said to be unusual among family-owned companies in its willingness to enter into joint ventures, as in its 1988 deal with Komatsu, and strong interest in markets outside Italy. "This is a very effective way for a foreign company to gain a strong marketing presence in Italy, an exceptionally difficult market for foreign manufacturers," he added. In Japan, Komatsu said it would continue its efforts to form ties with European manufacturers. Three-way venture, Page 24

**BP warns of further squeeze on profits**

By Deborah Hargreaves in London

BRITISH Petroleum, the UK-based international oil group, should see a squeeze in fourth quarter results in spite of an improvement of about \$2 a barrel in the oil price, Mr David Simon, chief operating officer and deputy chairman, said yesterday. The company's UK refining business and the chemicals division, which made its first loss for about 10 years in the third quarter, should continue to depress overall performance. The company yesterday reported a 25 per cent increase in third quarter income to £129m (\$221.9m), on a replacement cost basis which strips out the effects of oil stock gains and losses. But stock-holding losses of \$54m saw a drop in historical cost profit of more than 80 per cent to £156m. "The economic cycle is bearing down on us in a way it didn't at the half-year," Mr Simon said, "but there is an improvement at the operating level". BP's net cash outflow in the first nine months of £1.2bn, slightly unsettled the City of London. The debt was increased partly to fund the acquisition of Spain's Petromed. "The company's debt-to-equity ratio now stands at 75 per cent. Details, Page 27; Lex, Page 20

**Foley to quit executive role at GPA next year**

By Roland Rudd in London

GUINNESS Peat Aviation, the world's largest aircraft leasing company, is to lose its president, Mr Maurice Foley, only months after the group hopes to go public next summer. GPA, which yesterday announced a 12 per cent fall in after-tax profits to £123.4m from £140.3m, said Mr Foley would relinquish his executive role in October 1992. The group hopes to go public in June or July 1992. Mr Foley will remain with the company in a non-executive role as joint deputy chairman with Sir John Harvey-Jones, the former chairman of KCL. Mr Foley said: "I took a view some time ago that I only wanted to serve 10 years. I have not been running the company on a day-to-day basis." Mr Foley said it would be wrong to assume GPA would appoint a new president. Analysts said Mr Foley's decision to step down in the run-up to the flotation was "unfortunate" and suggested the group should find a replacement. GPA plans to give more publicity to Mr James King, chief executive of GPA Leasing, and Mr Colin Barrington, chief executive of GPA Capital, which sells the lease income to investors. Mr Foley said he was pleased with the company's ability to make 90 per cent of last year's profits in the worst environment the group had ever experienced. "The industry has been very depressed this year. However, the evidence from the last quarter is that we are on line for a very good recovery," he said. GPA, with aircraft manufacturers, forecasts an increase in world air traffic growth next year of between 5 and 8 per cent. The group plans a bond issue to raise at least \$250m in the US in December. Its preliminary filing with the Securities and Exchange Commission shows that lease margins and revenue from aircraft sales have decreased. The Form F-1 registration document said GPA's success will depend on its ability to lease or sell aircraft soon after delivery. It adds that the time between delivery and subsequent leasing has recently increased. However, the group's advisers said SEC documents often painted a pessimistic picture of the business and the industry in which it operated. GPA's earnings per share slipped to \$1.05 from \$1.18. The dividend is held at 30 cents. Lex, Page 20

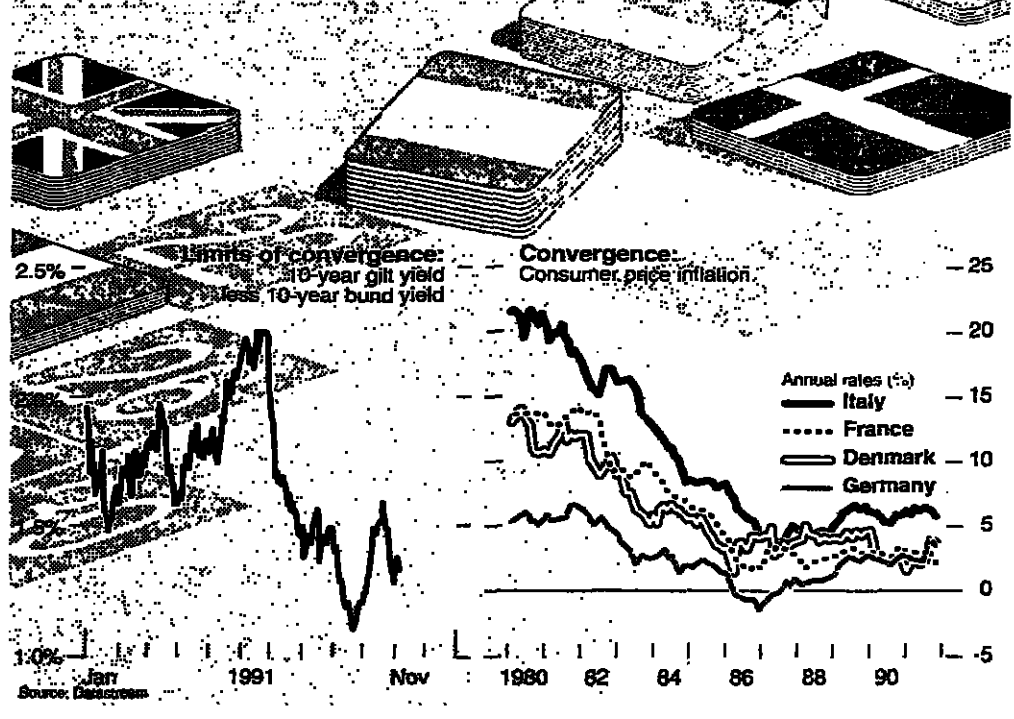
**Reuters to begin Dealing 2000 trials**

By Andrew Bolger

REUTERS Holdings, the financial information and news company, is about to start trials of the long-delayed second phase of Dealing 2000, its automated trading system for foreign exchange. Reuters shares rose by 23p to 855p in London after the announcement of the tests by 30 banks in London and New York, which will begin in January. Last year Reuters postponed the second phase of Dealing 2000 because of technical problems. The company yesterday declined to give a starting date for the system, which enables foreign exchange traders to complete transactions on-screen. However, it said if live trials went well, the launch could follow within weeks. Analysts believe the success of Dealing 2000 could be crucial for the growth of Reuters, which has been curbed by the retrenchment sweeping banks and brokers in the world's financial centres. The group will initially charge \$25 for each transaction on Dealing 2000 on top of its traditional rental income. Reuters also hopes to generate revenue from Globex, which will provide screen-based trading of futures and options. Globex is being created jointly by Reuters with the Chicago Board of Trade and the Chicago Mercantile Exchange and it will also begin trials in January, with a projected but unconfirmed launch next summer. Reuters also announced a management reorganisation, which will increase the number of area units responsible for generating revenue and profits from three to five. Previously the company was divided between Europe, America

Investment strategies based on the "convergence" of European bond markets have been the height of fashion this year. But, like all good fashions, the theory already has its detractors. The idea of convergence is simple: with European exchange rates locked into the European monetary system, inflation and interest rates in all countries in the system should fall to the level of the strongest currency - currently the D-Mark. As inflation and interest rates come down, bond yields will also fall, which means rising bond prices. Hence believers in convergence have been buying Italian, Spanish, Portuguese and UK government bonds this year - the higher the yield, the better. Portugal is not even a member of the ERM, although it is expected to join next year. But with Portuguese bond yields at 15 per cent earlier this year, even net of withholding tax, the scope for convergence is enormous. If yields fall towards the 8 per cent level of Germany, holders of Portuguese bonds will make a handsome capital gain. The search for converging bond markets has spread even beyond the current boundaries of the European Community. For example, the Swedish government bond market became a candidate for convergence when the krona was informally linked to the Ecu in May. Last month saw the launch of the first Eurobond denominated in Icelandic kronur, anticipating the link of the currency to the Ecu next year. "We were into convergence two years ago and we are still into it," said Mr John Heskett, director of Baring Asset Management, which has \$7.5bn under management. "We have not lost confidence in the basic premise that there is value to be had in the higher-yielding European bond markets." Hence the firm has built a portfolio of French, Spanish, Swedish and UK government bonds, and holdings of Ecu bonds. However, some proponents of the theory are now questioning the limits of convergence, not least because it has been interrupted by periods of quite violent correction in market prices. For example, when sterling joined the European exchange rate mechanism, UK government bonds were yielding 2.2 per cent more than German government bonds. By the end of September this differential had fallen to 1.5 per cent. This classic example of bond market convergence was largely driven by overseas buyers of sterling bonds. In the first six months of the year, overseas investors bought \$2.5bn (\$80n) of UK government bonds - at a time when UK institutional investors were net sellers of gilts. However, since the end of September, convergence has been reversed. The yield spread between gilts and German bonds has widened back to 1.8 per cent and now stands at 1.4 per cent. The pat-

**Simon London examines the latest fashion for European bond investors**  
**Investors find the limit of convergence**



tern has been followed in Italian and Spanish government bonds. "There have been setbacks, although we see this as a retrenchment rather than a fundamental change of direction," commented Mr Ian Donald, fund manager at Lazard Investors. "Even so, a lot of investors have seen good profits from convergence over the past years and have now gone back to basics." There are specific reasons for the setback in each market. But there is a risk of a correction if market convergence proceeds faster than the convergence of the real economies of Europe. "We've not lost faith in convergence in the longer term because it is based on a sound theory," commented Mr Matthew Williams, portfolio manager with Commercial Union, which has £14bn under management. "But you need a good reason to be in some of the more esoteric markets because they suffer from illiquidity and higher dealing costs. There are fewer good reasons to be in them now than a year ago." CU's holdings of Spanish and Italian bonds, built up during 1990, were sold three months ago. The sentiment is echoed by Mr Mark Turner, managing director of Scudder, Stevens & Clark, the US investment firm with \$2bn devoted to international bonds. "The risk-reward ratio has started to look a little different now," he said. "Convergence in markets like France and Denmark is played out. Elsewhere political risk has to be taken into account - the gilts market is one example." Scudder has liquidated holdings of French and Danish bonds, switching into the Scandinavian markets, where convergence with the "core" European economies is at an earlier stage, and the German bond market, where low prices are seen as a buying opportunity. "The long-term argument in favour of bond market convergence has been to a degree, a self-fulfilling investment strategy: cross-border flows have pushed up bond prices, supported high-yielding currencies and created pressure for lower interest rates. Once investors lose faith, the case for rapid convergence starts to look a little less clear cut. central bankers will not be disabused if retrenchment strategies based on convergence are pursued with less vigour. Massive cross-border flows into high-yielding bond markets have been a cause for concern. The Spanish authorities, for example, stopped any overseas borrowers from issuing peseta (matador) bonds last summer because the flow of money into the country pushed the peseta to the top of its permitted range within the ERM. Mr Mario Rubio, governor of the Bank of Spain, halted all issues of matador bonds rather than cut interest rates simply to ease the pressure on the other European currencies. Earlier this year the Portuguese government followed suit, halting overseas buying of most categories of government bonds to curb "inflows of speculative money" which were distorting the domestic economy. This underlines that bond market convergence has been, to a degree, a self-fulfilling investment strategy: cross-border flows have pushed up bond prices, supported high-yielding currencies and created pressure for lower interest rates. Once investors lose faith, the case for rapid convergence starts to look a little less clear cut. Moreover, governments and

**"WHERE ON EARTH CAN WE GET A BETTER CHOICE OF PREMISES?"**

Look no further. Thousands of square feet of purpose-built commercial, industrial and distribution space are at your disposal in the Black Country.

We are acquiring 1,000 acres of land, 200 of which have already been made available for housing, industrial or commercial development. Private investment firmly committed already amounts to more than £350 million.

The Black Country also has a skilled workforce, access to four major motorways and InterCity rail links.

So if you're wondering "where on earth is there a suitable building?", now you know exactly where.

**BLACK COUNTRY DEVELOPMENT CORPORATION**

Please address enquiries to: Linda Clement, Black Country Development Corporation, Black Country House, Rounds Green Road, Oldbury, West Midlands B69 2DG. Tel: 021-511 2000. Fax: 021-544 5710 / 021-552 0490



## THE MAXWELL EMPIRE

# The businesses and assets are a personal expression of the newspaper tycoon's interests and energies

## Public interest in repayment of private debt

THE MOST pressing financial questions in the Maxwell empire lie in the private side, which has net debt of about £750m, in addition to the £1.7bn in the publicly-listed Maxwell Communication Corporation and Mirror Group Newspapers.

The problem in judging which private businesses will be sold, and how much they might fetch is that they were such a personal expression of Mr Maxwell's interests and energy - from football to off-shore finance to newspapers in Eastern Europe and Kenya.

The most valuable assets within the private side are the 51 per cent stake in MGN, worth £216m yesterday, and the 88 per cent stake owned by the Maxwell family, the Maxwell Foundation and Maxwell companies in MCC, worth £325m.

In particular, the past few days have seen City speculation about whether the controlling stake in the MGN would be sold off to pay down private company debt. Mr Ian Maxwell, now chairman of MGN, said yesterday: "We are not going to be taken over or sold off."

After MGN and MCC, the most valuable business is AGB International, the market research business which Mr Robert Maxwell bought for £134m in September 1988. Best known for its measurement of European television audiences, AGB holds the main British Audience Research Bureau contract for UK television audience sampling.

AGB's US operation, NFO Research, was sold last month to a management buy-out for £24.6m. AGB's Asian busi-

nesses were also sold recently for an undisclosed sum.

AGB is a subsidiary of Robert Maxwell Group, the private company which is also the parent of MGN. AGB showed a £2m operating loss, before about £10m of rationalisation costs in its accounts for the second half of 1990. The loss followed a £24m operating profit for the previous 18 months, on turnover of £207m.

Prospective buyers might include other publishers, although the need for perceived impartiality in AGB's data rules out many candidates.

A more difficult strategic question may be the future of the overseas newspapers investments, many collected recently. They were a source of great pleasure to Mr Maxwell, but not so far a source of great profits.

The greatest risk - and the greatest potential value - lies in the New York Daily News which Mr Maxwell saved from the brink of closure in March this year.

He was paid \$60m by The Tribune Company, the Chicago-based publisher, to take the paper off its hands, after a stalemate between Tribune and the newspaper's unions had more than halved circulation to less than 300,000.

Robert Maxwell Group is believed to have spent about \$80m - a net \$20m investment - in restructuring and in the job cuts agreed with the unions. But future cash outflow is expected to be far less, and the Daily News' management intends it to generate cash in 1992. Circulation is now back to 800,000.



Kevin (left) and Ian, the sons faced with having to sell parts of the family's private business interests

Until the dust settles from the Maxwell assault on the Daily News' cost structure, and a clear monthly positive cash flow can be forecast, potential buyers might be scarce, particularly as the paper was so recently facing closure.

However, if the Maxwell family have hopes of doing for the paper's profits what Mr Robert Maxwell did for the MGN, they might well want to sell it.

Similarly, the Maxwell empire's newspapers in Israel, Germany, and Hungary could be much more valuable a few years from now.

In Israel, the Maxwell companies own 82 per cent of the Ma'ariv-Modiin publishing house which publishes Ma'ariv, a daily newspaper with a circulation of about 155,000.

In Hungary, they own 50.1 per cent and have management control of Magyar Hirlap and

Eesti Hirlap, daily morning and evening newspapers with circulations of 80,000 and 90,000.

Neither Israel nor Hungary are expected to be profitable until next year, but with majority stakes, the Maxwell interests have access to their cashflow if that happens.

The newspaper concern, that will continue to demand injections of cash is the 50:50 joint venture with Gruner & Jahr, the German media concern. The venture publishes the Berliner Zeitung, a daily paper to about 300,000 Berliners, and seven magazines within eastern Germany.

The commercial potential of this collection, although hard to estimate, is likely to be greater than that of The European, the newspaper Mr Maxwell created to express his passion for Europe.

Mr Ian Maxwell, now chair-

man and editor-in-chief, has said that making the newspaper into a success would be a fitting memorial to his father's vision. It had an audited circulation of 226,000 in the second half of 1990.

Making losses recently, and a small gain on Robert Maxwell Group's cashflow, the paper is expected by its executives to start generating a small amount of net cash during 1992.

There are also a number of aviation assets. In December 1990 Robert Maxwell Group had 72 per cent of British International Helicopters, a helicopter operation supplying the North Sea oil industry.

The helicopter fleet, which cost £47.8m, had a book value of £18.7m at December 1990 and consisted of five Aerospatiale 19 Sikorsky and three Westland helicopters. BIF made an

operating profit of £800,000 in 1990. Société Générale, the French bank, had a mortgage against at least some of these assets in July 1990.

VIP Marine & Aviation, a subsidiary of Headington Group, another private Maxwell holding company, showed in its accounts £3.8m of aircraft assets in July 1989, and the purchase of £13.4m of aircraft assets in the following year. Société Générale had a mortgage dating back to 1987 against a Gulfstream II aircraft.

The accounts also showed assets of £9.5m in a motor yacht or yachts, only slightly depreciated, and a yacht berth costing £200,000. It is not clear whether the yacht was the Lady Ghislaine, where Robert Maxwell died.

Brownwen Maddox

## US purchases mortgage MCC's future

THE SHAPE and future problems of Maxwell Communication Corporation were set in concrete in a single week almost exactly three years ago.

In a double bound Mr Robert Maxwell leapt over all the barriers that had been thwarting his ambitions to become a major publisher in the US. On October 30 1988 he agreed to pay Dun & Bradstreet \$750m (£436m) for the Official Airline Guide and by November 4 he acquired Macmillan, the US publisher, for more than \$2.6bn.

Mr Maxwell could scarcely contain his glee. "The market is stunned," he said before going on to declare himself, improbably, "as light as the wind".

The talk of lightness was Maxwell's colourful way of dressing up necessity in strategic clothes. To pay for OAG and Macmillan he was taking on some \$3bn of debt and selling his printing interests to become a pure publisher.

Many convolutions of policy and strategy later Mr Kevin Maxwell, who went to the US to run Macmillan and who is now chairman of Maxwell Communication Corporation following his father's death, is having to wrestle with the events of that wild week of spending three years ago.

Over the past months, according to rumours in the marketplace, large chunks of MCC have been potentially on the market to anyone who would pay the right price as the debt pressure, particularly in the private sections of the Maxwell empire, intensified.

Three small deals have already been done and the company hopes that there are only two more disposals to go. The first potential deal was confirmed yesterday with the signing of a letter of intent with Fukutake Publishing, Japan's largest educational publisher, for the sale of MCC's shares in Berlitz International, the language training and travel publishing company.

A second deal which is close to fruition is the sale of Que, Macmillan's computer book publishing venture, to Paramount in a deal estimated to be worth \$150m.

Mr Kevin Maxwell is clearly trying to draw a line under the disposals and stop the destabilising process of hawking half the company round the world.

But analysts think the disposals might have to continue.

Recent asset sales will have raised about \$825m but MCC faces a \$750m loan payment in October 1992, and a further \$1.28bn payment in October 1994.

The trading performance of the remaining businesses, such as Macmillan, might be strong enough to carry the debt. "There are a lot of good businesses there but they just paid far too much for them," Mr Neil Blackley, media analyst at stockbrokers James Capel said yesterday.

As the MCC stock price plunged yesterday to 74p from its 121p suspension price of Tuesday, he feared that the Tor Sale sign might have to go up outside other businesses.

In the year to March 1991 MCC had pre-tax profits of £145.5m, compared with £172.3m, on turnover down from £1.94bn to \$396.9m.

Information services and

Mr Kevin Maxwell is having to wrestle with the events of that wild week of spending three years ago

electronic publishing generated sales of £38.7m and operating profits of \$84.5m. Educational publishing had operating profits of £28.9m on sales of £233m, language tuition £27.7m on sales of £153.9m and general and consumer publishing £23.5m on £111m sales.

MCC issued a statement yesterday emphasising that its portfolio of "major international publishing and information services businesses" were among the leaders in their fields and that the board viewed their prospects "with great confidence".

There was more than a hint yesterday of a further change of policy at MCC. In July it announced it was planning to demerge its US interests as the best way of enhancing shareholder value. Yesterday the company admitted that as a result of the planned disposals "the proposals regarding the demerger of the group's US operations are now less likely to proceed".

Raymond Snoddy

## Accident insurance may be invalid, warns Lloyd's

CLAIMS UNDER a £20m personal accident insurance policy taken out on behalf of Mr Robert Maxwell by the Mirror Newspaper Group may not be valid, according to a leading underwriter at the Lloyd's of London insurance market.

"If he died from a heart attack there will be no claim," said a leading executive at the Lloyd's insurance market in London.

The policy, which covers accidental death, would come into effect if it were found that Mr Maxwell had met his death

by drowning or another accident.

Willis Corroon, the insurance and reinsurance brokers, placed the policy in London. Lloyd's syndicates, led by non-name syndicate 789, wrote \$11.8m of the cover, with London companies writing the remaining \$8.5m.

If the claim were paid it would be one of the biggest ever to hit the personal accident market in London and would trigger a number of reinsurance policies.

Richard Lapper

## Typical Cap'n Bob to the last

PIECING TOGETHER Mr Robert Maxwell's last few days alive involves picking through a welter of theory and suspicion which surrounds his death on Tuesday morning. What emerges is a picture of Cap'n Bob at his normal, blustering best, though burdened by what he thought was a bad chest cold.

On Saturday he took himself off on a tour of Funchal in Madeira - a happy, private adventure - but by Monday night was complaining loudly to the crew of his motor yacht in Tenerife for not having any *langostinos* on board for dinner.

Mr Maxwell had been under great pressure in the last weeks of his life, especially following renewed allegations that his relations with Israel may have extended to assisting in that country's efforts to acquire nuclear arms.

Mr Finch Hazzell, the British consul in Santa Cruz, said after a two-hour visit on the yacht that the Maxwell family had told him that the publisher had been suffering from an acute pulmonary oedema.

This is a massive build-up of fluid on the lungs which doctors say can develop quickly and which puts great pressure on both heart and lungs. Mr Maxwell only had one functioning lung.

But Mr Maxwell seems to have thought he had a cold. After completing some business affairs in the UK last week he flew to Gibraltar to set out for a cruise, alone, off the north-eastern Atlantic islands of Madeira and the Canaries. He left Gibraltar on Tuesday morning, hoping the sea air would do him good.

The extravagance of the voyage seems to be typical of a man who enjoyed his riches. A Gibraltar business jet which flew him to Funchal, in case he felt like getting off in Madeira.

There is little indication that Mr Maxwell sensed the seriousness of his condition. At Funchal he swam off the boat - thus worsening the pressure on his lungs - and seemed to take pleasure in touring the town as a relative unknown while his expensive toys awaited his bidding. He popped into a local bar for a few beers and told an enquiring local reporter he was on holiday.

By the end of the long rush to Tenerife, it is evident that his condition had begun to worsen along with three quick beers. During this meal, managers at the hotel say he appeared distracted and agitated. He tried and failed to speak to the boat on a two-way radio and then forgot his jacket on the way out at about 9.30pm. They say he was struggling for breath as he tried to put it on over his large frame.

The boat, and the Maxwell family aircraft in the south of Tenerife the following morning and while Mr Rankin told harbour authorities in Santa Cruz he would sail directly south, he appears to have been overruled and told to sail around Gran Canaria.

No one, it seems, will ever know exactly how he died. The only official description of events is a deposition from Mr Angus Rankin, the yacht's captain, still lying yesterday on the desk of Lt Juan Montero Gonzalez, chief of the small maritime authority office in Los Cristianos in southern Tenerife, the closest harbour to the waiting Gulfstream jet. The boat arrived off Los Cristianos at 9.45am on Tuesday. Mr Maxwell had last been seen when the boat

was five miles off the south coast of Gran Canaria at 4.55am. Some 20 minutes later he had rung the bridge to ask for the air conditioning in his cabin to be turned off. The deposition said the crew tried to wake their boss at 11.10am to prepare him to leave the boat. A crewman finally came ashore to report him missing at 12.30pm.

But like many versions of the story, this one seems flawed. Employees of a local ferry service said yesterday they saw the Lady Ghislaine moored in Los Cristianos Bay at 7.00am when they arrived for work and that one tender from the boat had come ashore at about 9.30am. Copies of the ship's log are to be handed to the British consul for transmission to the UK.

But that does not necessarily mean anyone is hiding anything. The fact that Mr Maxwell was found floating naked in the water suggests he had left his cabin in the early hours of the morning desperate to find somewhere comfortable to breathe after failing to get any relief from his air conditioning. The yacht's railings are low and he could easily have fallen forward in collapse and toppled into the smooth, cool Atlantic.

The family of Mr Robert Maxwell yesterday arranged to have his remains flown to Israel for burial, the British consulate said.

The preliminary report by Spanish coroners found that Mr Maxwell died of natural causes and fell off his yacht on Tuesday. But there were conflicting reports over whether Mr Maxwell's family accepted the finding.

Mr Maxwell's widow, Elizabeth, daughter Ghislaine and son Philip were expected to accompany the body to Jerusalem aboard a chartered aircraft. The funeral is reportedly set for Sunday afternoon in the Jewish cemetery on the Mount of Olives in Jerusalem.

Peter Bruce

## Hardly a ripple as the news reaches Gibraltar

GIBRALTAR has become an important piece in the complex jigsaw of the Maxwell business empire but Mr Robert Maxwell's financial activities have scarcely caused a ripple in the British colony, writes Jimmy Burns in Gibraltar.

Yesterday the local Gibraltar Chronicle newspaper led with the front page headline "Ooh, aren't the spies friendly?" Joshua's quote from comedian Frankie Howard who is in town to do a television show.

A report that Mr Maxwell had used "Gibraltar companies for many of his transactions" was contained in one paragraph on an inside page.

Yet shortly before Mr Maxwell floated Mirror Group Newspapers in May, his family's holding companies were reshuffled. A majority interest, in but not control, of Headington Investments, the main holding company, was given to tiers of Gibraltar-registered companies and trusts, largely supplanting Liechtenstein trusts.

The address of some of the Gibraltar companies is that of the JA Hassan Partnership, the prominent local law firm that set up and runs them. The firm's four floors of offices with their wall-to-wall red carpets and leather furniture, looks like a scene from LA Law.

The offices contrast with the outside seclusion of Gibraltar's streets but they are a reminder that there is a lot of money which has been made, and continues to be made, in the financial sector.

Sir Joshua Hassan, a former Prime Minister of Gibraltar, is less an active partner in the firm than a figurehead. Although he is known to take in personal friends and politi-

cal allies as clients, there is no evidence to suggest that these included Mr Maxwell. Although Captain Bob appears to have been naturally drawn to a traditionally Jewish firm.

The understated driving force at Hassan partners and a key figure in the Maxwell trusts is Mr James Levy.

Mr Levy, a Jewish nephew, advised on the setting up of Barlow Clowes International, the off-shore arm of the investment group which collapsed in 1988 with losses of more than £130m.

He was charged in October 1989 with two counts of conspiring with others to produce or make use of false or misleading documents, and with fraudulent trading contrary to the 1985 Companies Act.

Hassan put its reputation squarely behind Mr Levy by mounting a strong public defence of him. It was rewarded when all the charges were dropped last year.

Mr Levy, a slight, intense man in his early 40s, has established a personal reputation as the leading legal adviser on off-shore finance in Gibraltar.

He said after the Barlow Clowes collapse that he had no idea that the £100m fund was invested in its Gibraltar fund was missing.

When asked whether the opulent lifestyle of Mr Peter Clowes and his associates should have warned him that all was not well, he retorted that most businessmen who used Gibraltar's off-shore financial centre possessed large yachts.

Not surprisingly, given its strong position in Gibraltar,



James Levy, a key figure in the Maxwell trusts, and Hassan Partners' sumptuous offices

Hassan has been involved tangentially in other international financial scandals to touch Gibraltar. For instance, the firm acted as adviser to trusts in Gibraltar which were used as part of a network of off-shore vehicles to siphon money from the Lloyd's insurance market in the early 1980s.

Mr Levy is understood to have suffered both financially and professionally as a result of the Barlow Clowes affairs: he lost clients, spent a lot of money on his own defence and spent, to quote one friend, "a

year in complete pandemonium".

He seems to have recovered, although he retains a deep suspicion of the press.

For Gibraltar's law firms, the setting up of off-shore trusts and the services and the complex structures which these might sometimes involve are accepted as routine work.

Said one leading lawyer, "the operation of a group of companies which are in-house to the firm forms part of our standard armory. In Gibraltar lawyers are not as departmentalised as

in the UK. We are used to doing everything".

After the drawing up of a trust deed - the ultimate beneficiary of which does not have to be disclosed under local law - the client has his pick of a variety of services which go beyond the offering of advice on loopholes in tax legislation.

Services include the registration of a nominee company, and the provision of shareholders and directors, often as pawns of a complex corporate strategy formulated thousands of miles away from Gibraltar.

The average bill which Gibraltar lawyers charge for their "package" - estimated at between £450 and £1,000 a year - may not on the surface seem a huge recompense. But the larger firms in Gibraltar multiply their earnings by providing similar services to hundreds of companies: in Gibraltar there are more companies than inhabitants.

Moreover, the actual work involved for the firm is not usually great. The directors are rarely required to hold board meetings, the shareholders do not press them to do so, and the overall strategy is, as one lawyer put it, "firmly client-led". The legal firms are in effect often little more than convenient post bags. They receive instructions from others but rarely meet face-to-face with the ultimate beneficiary.

Privately those close to Hassan appear determined to play down the importance of the Gibraltar connection in the Maxwell empire. They abide by Gibraltar law in refusing to say who the ultimate beneficiary is.

The three women named as directors of the principal Maxwell trust, InterEuropean Trust - Maryanne Ryan, Vanessa Fa and Barbara Murphy - were all working in the corporate management administrative offices of Hassan Partners when the trust was set up.

Only Ryan and Fa still work in Gibraltar for the firm. Murphy has left for "personal reasons" and now lives in the British Virgin Islands.

Additional reporting by Richard Waters in London

## READ ME!



Everyday the world's media pour out vital facts, figures and comment. How can you possibly read it all to find what you need? FT PROFILE is an online service which enables you to search through thousands of publications to find information quickly and easily.

**FT PROFILE**  
BUSINESS INFORMATION

To find out more, call FT PROFILE on 0932 76444

FT PROFILE is part of the Financial Times Group



## INTERNATIONAL COMPANIES AND FINANCE

## News Corp profit surges 315% in opening quarter

By Kevin Brown in Sydney

NEWS Corporation, Mr Rupert Murdoch's media group, yesterday announced a 315 per cent increase in net profits to A\$107.5m (US\$84.3m) for the first quarter to September 30, in spite of a 4 per cent fall in sales revenue to A\$2.7bn.

The result, which compares with a profit of A\$25.9m in the corresponding period of last year, indicates that the group is making rapid progress towards full recovery from the debt crisis which hit it last year.

It is also likely to ensure the success of an equity offering of approximately US\$450m being prepared by News Corp to help reduce debt. The group is also raising US\$350m in long-term debt and recently announced a placement of exchangeable preference shares to raise US\$175m and the flotation of 55 per cent of its Australian magazine and printing interests to raise A\$602m.

News Corp's shares rose to a

22-month high of A\$15.50 on the Australian Stock Exchange before the announcement. The shares stood at A\$3.30 before the completion of a US\$7.6bn refinancing earlier this year.

The group said net profits would have been higher but for losses of A\$39.8m incurred through its equity accounted interests in British Sky Broadcasting, the UK satellite television operator, Ansett Transport Industries, the Australian aviation and leasing group, and Super Zeitung, a newly-launched newspaper in eastern Germany.

However, News Corp said Ansett's traffic levels improved towards the end of the quarter, and SSAYB had increased its reach from 1.6m homes to 2.4m. The group booked a profit of A\$165,000 against equity accounted investments in last year's first quarter.

At the operating level, profits increased from A\$55.5m to A\$292.2m, as a result of higher

earnings from Twentieth Century Fox Film in the US, and a turn-around of nearly A\$50m in the UK, caused by better margins at the group's five newspapers and the decision to equity account Sky's operating losses.

The improved pre-tax profit also included profits on the sale of nine US magazines and foreign exchange gains of about A\$7m.

On a geographical basis, the group said its improved film earnings helped increase US operating profits by 3 per cent to A\$265.2m, in spite of flat results from Fox Broadcasting and the Harper Collins publishing division.

In the UK, operating profit was A\$2.5m, compared with a loss of A\$19m in last year's first quarter. Australian margins were boosted by cost-cutting and the closure or merger of several newspapers, but operating profits fell from A\$90.8m to A\$89.7m.

## IBM chief predicts good fourth quarter

By Louise Kehoe in San Francisco

MR JOHN AKERS, chairman of International Business Machines, during a visit to Tokyo yesterday, said: "The worst is behind us." It was the first hint of a recovery for the computer giant in a year clouded by dismal profit performance.

"Our performance bottomed out during the summer and is showing signs of improvement," he said. "We believe this fourth quarter will be the strongest for us for the year."

The entire computer industry had suffered profit declines, over the past year, "This year the [industry] growth rate will perhaps be zero - or 1, 2 or 3 per cent," he said. Last month, IBM reported an 85 per cent plunge in the third-quarter profits. Simultaneously in the US, IBM officials were inaugurating a new 10-year pact with Intel, the leading supplier of microprocessor chips, intended to pick up the pace in the sluggish PC market.

Mr James Cammarino, head of IBM's personal computer business, said: "We believe that there are great opportunities for long-term growth in the personal computer market." This was despite the current market slowdown.

IBM and Intel plan to accelerate the rapid development of personal computer chip technology to enable new functions to be added to the personal computer, giving it a much broader appeal among consumers as well as office users.

For IBM, which is facing intense competition from low-priced compatible personal computers, the partnership with Intel is an opportunity to win a competitive advantage by combining its own semiconductor expertise with that of Intel.

The companies will join forces on a series of projects over the next 10 years intended to integrate computer functions on to a single silicon chip. The devices will be based on Intel's latest microprocessors, beginning with the 486, currently Intel's most powerful microprocessor, and continuing with subsequent generations of Intel devices.

Intel and IBM will share ownership of the jointly-developed technology. IBM will have the right to manufacture the chips for its own use and Intel will manufacture and market the devices to its other customers in the personal computer industry.

## Strong CS blamed for Brascan fall

By Robert Gibbins in Montreal

BRASCAN, the main financial services, processes and consumer products arm of the Peter and Edward Brownman interests, of Toronto, blamed low commodity prices and the high Canadian dollar for a 57 per cent fall in third-quarter profit to C\$3.5m.

After preferred dividends, the quarter showed a loss of 5 cents a share. It included a \$12.5m special gain on the sale of Brascan's 29 per cent interest in Cleveland's M.A. Hanna. Revenues were \$2.3bn against \$2.5bn.

A year earlier, Brascan reported profit of \$27.5m, or 19 cents a share.

Nine months' net profit was \$24.9m, but after preferred dividends there was a loss of 3 cents a share.

A year earlier, Brascan's profit was \$124.6m, or \$1.09 a share. Revenues were flat at \$7.1bn.

The company said that although lower interest rates would help, it did not expect a return to satisfactory profitability until commodity prices improved and the Canadian dollar declined.

It controls Noranda, Canada's largest mining, metals and forest products group, and two upstream oil companies.

## Salomon breaks with the past

Patrick Harverson on a power shift at the US securities house

THE new management at Salomon Brothers has wasted little time in distancing itself from the firm's former chairman, who resigned in August over the bond market scandal.

Last week, Mr Warren Buffett, the chairman, launched a blistering attack on the excessive bonuses the Gutfreund regime paid out to senior staff. Now Mr Deryck Maughan, the chief operating officer, has assembled a management team to lead the firm over the next few years that represents a clean break from the past.

The composition of the new nine-man executive committee shows how power has shifted at Salomon. It heavily favours the bond department, the big money generating machine at the firm, and shows a marked bias against the two areas of Salomon that have performed badly in recent years - equities and investment banking.

The chief loser in the management shake-up is Mr Stanley Shokron, one of Wall

Street's best-known traders. As head of Salomon's equities trading department, Mr Shokron was famed for taking big trading risks with large blocks of stock. His aggressive style fitted in perfectly with the methods of the old management, but has looked increasingly out of place at the Buffett-led Salomon.

Mr Shokron must have known his days were numbered last month when he was ordered to dump two huge stock positions which the new management felt were not in keeping with Salomon's new style of business. The forced sale left the firm with a loss of almost \$100m, and Mr Shokron with a red face.

He is not leaving Salomon just yet. Mr Shokron will stay on until the end of the year so he can collect his share of the \$130m bonus pool Mr Gutfreund established for senior executives. He will be replaced as head of equities by his number two, Mr Bruce Hackett, who specialised in selling stocks to customers not trad-



Deryck Maughan: team biased towards bonds

ing them on the market. The changes in the department suggest that Salomon will devote less energy to its equities business and concentrate more on what it does best, bond trading and arbitrage.

The other notable absentee from Mr Maughan's new team is Mr Jay Higgins, Mr Higgins was head of investment bank-

ing until late last year, when he was replaced by Mr Maughan, who was brought back from Tokyo to take over the department. Mr Higgins' demotion could hasten his departure from the firm, and indicates that Salomon may be putting its investment banking ambitions on hold for the moment.

The most interesting newcomer on the Maughan team is Mr Lawrence Hillbrand, the bond arbitrage expert. He was at the centre of a controversy earlier this year when Salomon paid him \$23m in salary and bonuses for 1990. The appearance of Mr Hillbrand at the firm's top table might be embarrassing for Mr Buffett, who has been a fierce critic of multi-million dollar payouts on Wall Street.

The fact that the new executive committee is very much Mr Maughan's creation has also increased speculation that the British-born chief operating officer will take over as chairman when Mr Buffett leaves.

## Fairfax suffers A\$376m net loss

By Kevin Brown

JOHN FAIRFAX, the Australian newspaper group which is about to be sold by its bankers, yesterday announced a net loss of A\$376m (US\$294.8m) after abnormal items in the year to June, compared with a loss of A\$58m in the previous year.

Fairfax said the increased loss was caused by the effects of recession on advertising revenue and the weight of interest costs on debts of about A\$1.3bn - the legacy of a failed management buy-out in 1987.

The group, which publishes the Sydney Morning Herald, The Age, in Melbourne, the Australian Financial Review, and other newspapers and magazines, was put into receivership by its bankers last December after failing to meet

interest costs.

Fairfax said revenue dipped 13.1 per cent to A\$706m from A\$815m, reflecting the effects of recession. Operating profits before interest and tax fell 37.5 per cent to A\$122m from A\$195m.

The net loss followed an increase in net interest charges to A\$226m from A\$205m, and an abnormal loss of A\$215m against an abnormal profit of A\$14m in the earlier period. The abnormal loss included A\$71m in borrowing costs written off after the company was put into receivership, losses relating to interest rate swaps of A\$54m and a write-off of A\$34m against goodwill.

The result suggests Fairfax will struggle to meet forecasts for operating earnings of about

A\$140m for the current year, although circulation figures for all three major newspapers were said to be good.

The receiver appointed by the banks is expected to decide soon whether to float the group or sell it to one of three consortia which have made offers of about A\$1.5bn.

The three bidders are Touring, led by Mr Kerry Packer, the Australian media proprietor, and Mr Conrad Black, proprietor of the UK Daily Telegraph group; a consortium led by Mr Tony O'Reilly, the Irish newspaper owner who is also chairman of Heinz, the US food group; and Australian Independent Newspapers, an Australian group backed by domestic financial institutions.

## Weak half at Mitsubishi Materials

By Steven Butler in Tokyo

MITSUBISHI Materials, the metals, ceramics and cement company formerly known as Mitsubishi Metals, yesterday reported a 72 per cent decline in pre-tax profits for the six months to the end of September, during a period in which its business is heavily influenced by special factors.

The half-year period was the first to reflect the merger of Mitsubishi Mining and Cement into the company, with a resultant boost to both sales and operating profits.

Gross sales, including cement and ceramics for the first time, rose from Y355.8bn to Y394.2bn, while operating profits rose from Y18.8bn to Y20.7bn. The addition of the new business, however, masked a steep underlying decline in Mitsubishi's metals business.

The value of metals sales dropped by 32 per cent to Y150.5bn, reflecting the decline in prices, especially copper. The volume of gold sales were also off sharply from 57,818 kg to 37,919 kg.

The company's aluminium can business was up smartly, with sales rising from Y98.9bn to Y43.6bn. Sales of hardened tools and new materials products were also firm.

Non-operating losses, including a 70 per cent rise in interest expenses to Y13.1bn, reduced operating profits by a net Y7.1bn, compared with Y4.9bn last year. Net extraordinary losses of Y2.8bn, including asset disposals and factory relocation expenses, compared with an extraordinary gain last year of Y23.4bn.

The results were further adversely affected by a rise in the tax charge from Y4.4bn to Y6bn, causing net earnings to fall by 86 per cent to Y4.8bn. Earnings per share were off by 91 per cent to Y4.66.

Mitsubishi is paying an interim of Y3 a share out of a projected full-year dividend of Y7, unchanged from last year.

## Japanese real estate company slides 21%

By Emiko Terazono in Tokyo

MITSUBISHI Estate, the Japanese real estate company, reported a 21 per cent decline in unconsolidated pre-tax profits to Y36.8bn (US\$281.9m) for the first six months to September.

Japanese real estate companies face a squeeze in profits because of the sluggish real estate market and tighter funding conditions.

Mitsubishi blamed the decline in profits on a 15.9 per cent fall in overall sales to Y140.1bn because of consumers refraining from real estate purchases on expectations of a further fall in prices. After-tax profits fell 13.7 per cent to Y18.8bn.

Sales at the company's real estate division, accounting for 15.1 per cent of total sales, plummeted 59.8 per cent to Y21.1bn. However, sales of Mitsubishi's leasing division grew

6.9 per cent to Y99.8bn. Interest receipts fell 60.7 per cent to Y3bn because of a decline in interest rates on its deposits.

However, interest payments grew 28.6 per cent to Y23.4bn on a sharp increase in loans.

Mitsubishi plans to spend Y200bn in investments this financial year, but said its cash position was tight because of the finance ministry's restrictions on real estate-related lending by banks.

The company raised Y30bn in straight bonds in the domestic and Euro markets. Its long-term loans rose 46.3 per cent to Y141.8bn, and short-term loans increased by 17.4 per cent to Y220.3bn.

For the full year, Mitsubishi said that it expected real estate sales to pick up, and forecast a 0.1 per cent rise in pre-tax profit to Y30bn, a 14 per cent rise in sales to Y360bn.

## Omron registers 26% decline at pre-tax level

By Steven Butler

OMRON, the control equipment manufacturer, yesterday reported a 26 per cent drop in pre-tax profits to Y9.37bn in the six months to the end of September.

Most of Omron's product lines showed steady growth in sales, with gross turnover rising 6.3 per cent to Y190.4bn during the period. However, a high level of research and development and depreciation spending brought operating profits down by 38 per cent to Y7.8bn.

The company's sales have been relatively protected from the downturn experienced by some capital equipment makers because Omron's main products are used in labour-saving investments where many Japanese companies are concentrating resources.

Sales of control equipment rose from Y118.5bn to Y126bn. Sales of electronic funds transfer systems also showed a healthy 13.5 per cent growth to Y30.5bn. Health-care and medical equipment and office automation systems each posted modest gains, while sales of traffic control systems fell by 18 per cent to Y3bn.

The relatively steep fall in operating profits was partially compensated for by increased investment earnings. Net non-operating profits rose from Y509m to Y1.1bn.

Extraordinary losses, however, also rose from Y163m to Y1.1bn.

Net after-tax earnings fell from Y7.73bn to Y6.47bn, while earnings per share fell from Y35.54 to Y28.01. The interim dividend was unchanged at Y6.5 per share.

## Hint of end to Foster's boardroom row

By Kevin Brown

SHARES IN Foster's Brewing rose after indications that a battle between Mr Nobby Clark, chairman, and Mr John Elliott, the former chairman and chief executive, may be resolved before next week's annual meeting.

The shares rose 4 cents to close at A\$1.80 on the Australian Stock Exchange yesterday after Mr Elliott issued a statement saying discussions with Mr Clark were "progressing well".

Mr Elliott said he had "no wish to return to the company in any executive capacity", and would not seek the chairmanship of the group "in any cir-

cumstances". The statement eased market fears that Mr Elliott might attempt to replace Mr Peter Bartels as Foster's chief executive, possibly with the intention of selling some of the group's core brewing assets, which include Carlin and Foster's in Australia, Courage and Watney in the UK, and half of Molson in Canada.

However, Mr Elliott gave no assurances of support for Foster's existing board structure, which he earlier indicated could be overturned in a vote at the annual meeting. He said his principal complaint against the board was that "little has

been done to remedy the identifiable weaknesses" in the group's direction, its operating performance and the composition of the board.

International Brewing Holdings (IBH), the private company controlled by Mr Elliott which owns 38 per cent of Foster's, had not yet decided whether to vote for the existing board structure, the statement said.

IBH was angered by the board's decision to pay no dividend for 1990-91, and has pressed for faster progress to restore the group's finances after losses of A\$1.3bn (US\$1.02bn) in 1989-90 and

A\$43m last year. Mr Clark and three other independent directors say IBH is bound by a 1990 agreement to back independent control of the board, and have threatened to resign unless they get Mr Elliott's support.

Most observers think IBH would win sufficient shareholder support to defeat the existing board at the annual meeting if Mr Elliott decides to force the issue.

IBH depends on dividends from Foster's to pay interest on debts of A\$2.4bn acquired to finance the purchase of its Foster's shares, which are worth about A\$1.5bn at yesterday's closing share price.

## BMW expects record result for current year

By Christopher Parkes in Bonn

BMW, the quality German car maker, is expecting a record result for 1991. Sales, profits and production should all hit new peaks, according to Mr Eberhard von Kuenheim, chief executive.

The driving force behind the advance is the new 3-Series, which accounts for 50 per cent of total daily production of 2,600 cars. But Mr von Kuenheim suggested, the picture would change next year as domestic demand continued to weaken.

Even so, he was not concerned. After the "extraordinary figures of 1991" which followed a nine-year period of continuous growth, weakening

demand in 1992 was not dramatic. With its order books full, the company would be comfortable "sailing in peaceful waters for a while".

Mr von Kuenheim was reporting results for the first 10 months of the year, which showed turnover up 9.3 per cent at DM24.3bn (\$14.3bn) and production of cars 5 per cent higher and output of motor cycles up 12 per cent to almost 30,000.

For the full year, he said he expected sales of DM30bn last time, as vehicle production rose to between 540,000 and 550,000 from 520,000 last year.

## Jump in interest bill pegs back OK Bazaars

By Philip Gawth in Johannesburg

CONTINUED economic recession, inflation and socio-political unrest combined to ensure that OK Bazaars, the supermarket chain in the South African Breweries (SAB) group, only showed a marginal first-half profit gain.

Turnover rose 10 per cent to R2.44bn (\$714.34m). Although operating income was 25 per cent up at R47.5m, a 59 per cent jump in the interest bill hit attributable profits, which were up by only 1 per cent to R4.93m.

The improved operating performance was the product of far less shrinkage, well-controlled expenses and increased

finance charges earned. Earnings per share were 1 per cent higher at 71.5 cents, while the dividend was maintained at 37 cents a share. The directors do not expect any improvement in the trading environment.

A decline in consumer spending at Amrel, the clothing, furniture and footwear retailer in the SAB group, saw first-half turnover drop by 3 per cent to R482.6m with attributable earnings down by 29.7 per cent to R5.4m. Earnings per share dropped to 59 cents from 84 cents, and the dividend was cut to 19 cents from 28 cents.

**Montreal Trustco Inc.**  
(Incorporated under the laws of Canada)

**Y6,000,000,000**  
Floating Rate Debentures  
Due 1994

Notice is hereby given that the Rate of Interest for the Interest Period from 8th November, 1991 to 8th May, 1992 will be 6.35% per annum. Interest payable on 8th May, 1992 will amount to \$3,166,301 per \$100,000,000 principal amount of the Notes.

Agent Bank  
The Long-Term Credit Bank of Japan, Limited  
Tokyo

**US \$100,000,000**  
**Continental Cablevision, Inc.**  
Senior Subordinated Floating Rate Debentures due 2004

In accordance with the provisions of the Debentures, notice is hereby given that for the interest period November 8, 1991 to February 10, 1992 the Debentures will carry an interest rate of 8 1/4% per annum.

Interest payable on the relevant interest payment date February 10, 1992 will amount to US \$2,137.88 per US \$100,000 Debenture.

Agent Bank:  
Banque Paribas Luxembourg  
Société Anonyme

**Carrefour**

**SALES, TAXES INCLUDED AS OF OCTOBER 31, 1991**

	Oct. 1991 (in FF millions)	% Oct. 91/ Oct. 90	First nine months ended Oct. 31, 1991 (in FF millions)	% cumulative Oct. 91/ Oct. 90
Group sales*	10,768	51.5	87,523	31.5
France	7,613	57.0	60,222	31.1

\* Including the sales of Monclaur and Euromerci groups.

Excluding Monclaur and Euromerci turnover, sales of Carrefour in France increased by 10.1 % on October 90 and 8.7 % on a cumulative basis. Group sales increased by 19.1 % on October 90 and 16 % on cumulative basis.

During October, three stores were opened: Roux (Province of Tarragona) in Spain, Campinas in Brazil and Tien Mou (Taipei) in Taiwan.

Prices, the Spanish subsidiary of Carrefour, was introduced to the Madrid Stock Exchange as of October 10, 1991.

At October 31, 1991, the share price of Princes was 1,450 Pesetas and its market capitalization amounted to 13.2 billion French Francs.

**REDEMPTION NOTICE**

**DANSK NATURGAS**  
(Incorporated with limited liability in Denmark)

**US\$50,000,000**  
9 per cent. Guaranteed Notes due 1991

Unconditionally guaranteed as to payment of redemption amount and interest by

**The Kingdom of Denmark**

In accordance with Clause 5(a) of the Terms and Conditions of the Notes Value 13th November, 1991, the Redemption amount per US\$100,000 Note will be US\$74,028.03.

**The Industrial Bank of Japan, Ltd.**  
Agent Bank  
**IBJ**

**\$700,000,000**

**SUMITOMO BANK INTERNATIONAL FINANCE N.V.**

**Guaranteed Floating Rate Notes due 2000**

Guaranteed on a Subordinated Basis as to Payment of Principal and Interest by

**The Sumitomo Bank, Limited**

In accordance with the Description of Notes and Guarantee, notice is hereby given that the rate of interest for the three months from 8th November, 1991 to 10th February, 1992 has been fixed at 5 1/4% per cent per annum and that the coupon amount payable on Coupon No. 6 on 10th February, 1992 will be US\$141.98 per note of US\$10,000, US\$1,419.79 per note of US\$100,000 and US\$14,197.92 per note of US\$1,000,000.

**The Sumitomo Bank, Limited**

**SOUTHEAST BANKING CORPORATION**  
(Incorporated in Florida, U.S.A.)

**US\$75,000,000**  
Floating rate subordinated capital notes, due 1997

For the six months 8 November, 1991 to 8 May, 1992 the notes will carry an interest rate of 5 1/4 % per cent per annum. Interest due on 8 May, 1992 will amount to US\$268.55 per US\$100,000 note.

Agent: Morgan Guaranty Trust Company

**JPMorgan**

**BARCLAYS**

**BARCLAYS OVERSEAS INVESTMENT COMPANY B.V.**

**U.S.\$600,000,000**  
Junior Guaranteed Undated Floating Rate Notes

Notice is hereby given that the Rate of Interest for the Interest Period from 8th November, 1991 to 8th May, 1992 is 5.4375 per cent per annum and that on 8th May, 1992 the amount of interest payable in respect of each U.S.\$5,000 principal amount of the Notes will be U.S.\$137.45 and in respect of each U.S.\$50,000 principal amount of the Notes will be U.S.\$1,374.50.

**Barclays de Zeevoet Wadd Limited**  
Agent Bank



## INTERNATIONAL COMPANIES AND FINANCE

## KLM advances to Fl 193m in second quarter

By Ronald van de Krol in Amsterdam

KLM Royal Dutch Airlines said that its net profit surged nearly five-fold in the second quarter of 1991-92, due in part to extensive cost-cutting efforts and a reshuffling of its network of routes and scheduled services.

Net profit in the second quarter, which covers the months July to September, jumped to Fl 192.5m (\$104m) from Fl 42.7m a year earlier. The result extends the sharply higher trend seen in the first quarter and puts the Dutch national carrier on course for what it described as a "modestly positive result" for the full year after losses of Fl 630m in 1990-1991.

The figures exceeded analysts' expectations, and KLM's shares rose on the Amsterdam bourse to close up Fl 1.20 at Fl 38.20. The company's shares have been firm following confirmation in mid-October that KLM is discussing possible forms of co-operation with British Airways. Yesterday, a company spokesman declined to comment on the progress of the talks.

KLM, which launched a cost-cutting drive in late 1990 to bring its operating expenses in line with Asian competitors,

said staff productivity was up 8.3 per cent in the latest quarter compared with the same period last year. However, per-unit costs were still edging upwards as a result of higher fuel costs, depreciation and interest expenses.

In the latest quarter, operating revenues were up 20 per cent at Fl 2.16bn. "As in the previous quarter, this can be attributed mainly to higher yields in local currencies, more favourable exchange rates and revenue increases achieved through adjustments to the route network," KLM said. The strong rise easily outstripped a 12 per cent increase in operating expenses to Fl 1.92bn.

The first-time consolidation of Transavia, the Dutch charter airline in which KLM doubled its stake to 80 per cent in July, boosted both revenues and costs by around 5 per cent. Overall, KLM made a net profit of Fl 328.4m in the first half, compared with Fl 84.1m a year earlier. The company said that airlines tend to make a loss during the winter season, but forecast that it would produce a modest full-year profit. Last year's steep losses were heavily influenced by restructuring provisions.

## Havas rises 13%

By Alice Rawsthorn in Paris

HAVAS, the French communications group which recently forecast a fall in earnings for 1991, has reported a 13 per cent increase in revenue to FF19.9bn (\$3.3bn) from FF17.6bn for the first three quarters of the year.

The increase reflects a strong performance from Havas International interests. The group, a leader in the European poster industry and recently involved in the merger between Eurocom and RSCG, two of France's largest advertising agencies, experienced slower growth in its domestic market.

Havas has recently expanded its international interests. These activities, which repre-

sented 27 per cent of consolidated sales in the first nine months, showed growth of 47 per cent, compared with an increase of just over 4 per cent in France.

Media was the strongest division with a 15 per cent increase in revenue to FF11.46bn from FF9.95bn. Revenue from posters rose by 5 per cent to FF2.25bn from FF2.04bn and from tourism to FF5.13bn against FF4.51bn.

The third-quarter results did not include information on profits. However, Havas, which recently announced a fall in first-half net profits to FF665m from FF694m, said the pattern of trading had not changed in the second half.

## Saga lifts nine-month profits to Nkr727m

By Karen Fossli in Oslo

SAGA PETROLEUM, Norway's biggest independent oil producer, yesterday reported a rise in nine-month profits, before extraordinary items, to Nkr727m (\$113m) from Nkr606m in last year's corresponding period.

The group warned, however, that it may charge a loss to fourth-quarter accounts on its 12.4 per cent stake in Elkem, the troubled Norwegian light metals producer.

"The accounts have not been charged with any loss in connection with our shares in Elkem. This question will be considered at year-end closing of the accounts," Saga said.

Group operating profit in the nine-month period increased to Nkr1,020m from Nkr742m last year but operating costs increased to Nkr2.17bn from Nkr1.77bn.

Saga said that total production of oil, gas and condensate had increased to 18.6m barrels of oil equivalent from 15.5m last year. Crude oil comprised an estimated 89 per cent of total production which helped to boost sales of petroleum products to Nkr2.43bn from Nkr1.88bn.

Saga's profits had been affected by a Nkr145m unrealised currency loss which had been charged against third-quarter accounts, however.

Saga forecast that it would sell 50m barrels of oil in 1991, compared with sales of 44.8m in the first three quarters of this year.

## Finns propose new shipyard

By Enrique Tessleri in Helsinki

RAUMA and Høllmings, two Finnish shipbuilders, and the Finnish state yesterday signed a letter of intent to form a new shipbuilding company which will become operational in January 1992.

The new shipyard will have a share capital of FM384m. Its net sales are forecast to reach FM1.5bn (\$376m) in 1992. Rauma and Høllmings' orders now are around FM2bn.

## BTR increases Hawker bid to £1.55bn

By Andrew Baxter in London

BTR, the UK industrial conglomerate, yesterday surprised financial institutions by raising its offer for Hawker Siddeley, the struggling UK engineering group, from £1.4bn (\$2.4bn) to £1.55bn.

Hawker promptly rejected the new terms and vowed to continue fighting for its independence. Shares in BTR fell 20p to 369p at yesterday's close in London after the company announced a final offer of 113 new BTR shares and £201.55 cash for every 100 Hawker shares. The fall in the BTR share price reduced the value of the new offer from 760p per Hawker share early yesterday to 737.4p, or about £1.51bn. Hawker's shares closed in London yesterday at 739p, up 11p, after touching 750p.

Investors and analysts expressed surprise that the conglomerate had felt it needed to raise an offer that many had considered generous.

"BTR might have risked not sweetening the bid, but they've played very safe," said one analyst. "They simply cannot afford to fail," following recent unsuccessful bids for Pilkington, the UK glass group, and Norton, the US abrasives concern. Last night, BTR advisers suggested that the new offer, whose cash value is 3.6 per cent above that of the previous bid, was motivated by a wish to end any remaining uncertainty over its final terms earlier than the November 12 deadline for raising the bid. They claimed the Hawker defence

document issued on Tuesday, and in particular the engineering group's pledge to increase its final dividend by 30 per cent, had "seemed foolhardy" to the City and needed a prompt reply.

As with BTR's previous offer, Hawker shareholders would also receive the 10p per share interim dividend announced by the engineering group on September 15.

The final offer is designed to give both the bidder and Hawker shareholders increased flexibility.

Hawker shareholders can receive all or a greater proportion of their consideration in cash at 375p per new BTR share, or all or a greater proportion in new shares at one new share for every 375p in cash.

And under UK takeover rules, the final offer will allow BTR to buy up to 29.9 per cent of Hawker on the open market up to November 26 when the bid ends, compared with 10 per cent previously.

At the close of business on Wednesday, BTR held 6.8 per cent of Hawker. Full acceptance by Hawker shareholders of the additional cash elections in the offer would involve the bidder in paying out £677m in cash, compared with £578m in the original shares and cash bid, but BTR said yesterday the extra £99m was well within the financial tolerances foreseen before the bid was launched.

Lex, Page 20  
Market report, Page 40

## A venture planned to make the earth move

Andrew Baxter on the potential behind the three-way construction equipment link-up

THERE is little doubt about what is driving this week's announcement by Fiat of Italy, Japan's Hitachi Construction Machinery and Deere of the US of a potential three-way joint venture in the recession-hit construction equipment industry.

In an increasingly global business "you have to be big to survive," as Fiat put it on Wednesday. And if you are not big in any of the three markets that make up Europe, North America and Japan - you need a partner that is.

A more intriguing question is where the signing of a memorandum of understanding between the three companies may eventually lead. So far, the companies have agreed merely to explore "possible means of co-operation for the manufacture and distribution of a broad range of construction machinery primarily in Europe, Africa and the Middle East."

This could produce, perhaps by next year, a joint venture majority-controlled by Fiat, which would contribute all its earthmoving equipment businesses - and, crucially, its European distribution network and production capacity. The two minority partners would contribute their product and manufacturing technology.

Significantly, Mr Riccardo Ruggeri, head of Fiat's agricultural and earthmoving equipment arm, did not exclude the possibility of closer links between the three companies

in the more distant future. Observers believe one logical result would be a merger, whether of the European businesses or worldwide, to form a powerhouse in the industry.

But Mr David Phillips, head of the Corporate Intelligence Group's Off-Highway Research Division, believes any merger would be five to 10 years away. "The three companies are feeling their way in terms of joint production and distribution - and management culture, an area which is often ignored."

In any case, with Fiat in the driving seat, a cautious long-term strategy is likely. The Italian group has learnt from bitter experience that joint ventures in the construction equipment industry can go badly wrong. Six years of wrangling with Allis Chalmers of the US over the running of the two companies' partnership ended in 1985 with the Italian group taking full control.

Not surprisingly, therefore, a three-way link-up as now contemplated is unheard of in the industry, even in the limited form mapped out this week. Fortunately, though, a series of bilateral agreements developed over the past six years has given all three companies increasing knowledge of each others' strengths and weaknesses.

A year after the dissolution of the Allis-Chalmers joint venture, the fully-owned Fiat subsidiary Fiatallis and Hitachi joined forces in a manufactur-

ing venture to raise both companies' presence in the fast-growing European hydraulic excavator market.

The deal has been one of the successes of co-operation in the industry, giving Fiatallis access to Hitachi's much more modern range of excavators, and the Japanese company a

series of agreements over the past six years has given all three companies increasing knowledge of each others' strengths and weaknesses

vital European presence at a time when imports of Japanese hydraulic excavators to Europe were a significant trade issue. A unified Fiat-Hitachi distribution network cemented the relationship.

Then, in 1987, a mirror-image deal saw Deere and Hitachi setting up a joint manufacturing operation in North America to make hydraulic excavators. In 1988, Fiatallis and Deere signed an agreement to produce a range of modified Deere backhoe loaders at Fiatallis' Lecce plant in Italy. The deal,

which also covered crawler dozers and crawler loaders, was aimed at giving both companies an effective presence in the European backhoe loader market.

This week's news might seem like an obvious consequence of these two-way deals, but in an industry which

boasts a truly Byzantine network of international marketing, distribution and ownership links, things are rarely that simple.

For Fiatallis and Fiat-Hitachi are now part of NH Geotech, the \$5bn-turnover company formed earlier this year from the worldwide agricultural and construction equipment businesses of Fiat and Ford Motor, and which is 80 per cent owned by Fiat.

With Fiat in control of both NH Geotech and the potential construction equipment ven-

ture, a neat resolution of a complex situation is taking shape, bringing critical mass and strategic focus to the Italian group's earthmoving and agricultural equipment businesses.

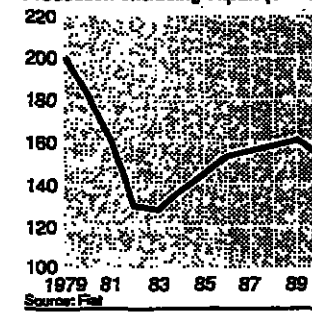
The construction equipment businesses in NH Geotech - all the Fiat companies and the more limited Ford New Holland range - will be injected into the new venture. This leaves NH Geotech to concentrate on what was originally its primary task - the creation, partly through manufacturing rationalisation, of a much stronger world player in agricultural equipment.

The potential construction equipment joint venture will require less manufacturing rationalisation, but like NH Geotech will retain its current brands and dealer networks, including Ford New Holland. The strategy aims to sidestep the pain of cutting into dealer networks and disturbing traditional customer loyalties.

Although much remains to be settled, the potential joint venture would start with the existing Fiat-related product range and develop new products with the benefit of Deere and Hitachi's technology. All the main earthmoving products are likely to be included, raising the prospect for Hitachi of a broader European presence and more outlets for its non-excavator products.

## World Earthmoving equipment

Production excluding Japan (000's)



NEW ISSUE

This announcement appears as a matter of record only.

November, 1991



## Hosiden Corporation

U.S.\$100,000,000

4 1/4 per cent. Guaranteed Bonds 1995

with

Warrants

to subscribe for shares of common stock of Hosiden Corporation

unconditionally and irrevocably guaranteed by

The Fuji Bank, Limited

ISSUE PRICE 100 PER CENT.

Daiwa Europe Limited

Fuji International Finance PLC

Yamaichi International (Europe) Limited

Sanwa International plc

Wako International (Europe) Limited

Yasuda Trust Europe Limited

Barclays de Zoete Wedd Limited

Cazenove &amp; Co.

Crédit Lyonnais Securities

Daito Securities Europe Limited

Deutsche Bank Capital Markets Limited

Robert Fleming &amp; Co. Limited

Kleinwort Benson Limited

Merrill Lynch International Limited

Mitsui Taiyo Kobe International Limited

Salomon Brothers International Limited

J. Henry Schroder Wagg &amp; Co. Limited

Sumitomo Finance International Limited

UBS Phillips &amp; Drew Securities Limited

Universal (U.K.) Limited

S.G. Warburg Securities

VOLKSWAGEN AG  
WolfsburgThird call to exchange ordinary shares  
- Security identification number 766 400 -

The ordinary shares in our company now bear only the renewal coupon, so that new dividend coupon sheets must be issued. In view of the fact that the Annual Meeting of Stockholders held on July 4, 1985 voted to change the company's name from "Volkswagenwerk Aktiengesellschaft" to "Volkswagen Aktiengesellschaft", the coupon sheet will not be renewed and the ordinary share certificates that have now become incorrect are instead to be exchanged in accordance with Section 73 of the German Corporation Act.

We therefore request our stockholders to present the ordinary share certificates bearing the company name "Volkswagenwerk Aktiengesellschaft", with the renewal coupon, during normal business hours at a branch of one of the credit institutions listed below during the period

September 16 to December 17, 1991 inclusive

so that they may be exchanged for new ordinary shares bearing the company name "Volkswagen Aktiengesellschaft".

The exchange agents in Germany are as follows:

Deutsche Bank AG, Dresdner Bank AG, Commerzbank AG, Berliner Commerzbank AG, Bayerische Hypotheken- und Wechsel-Bank AG, Bayerische Landesbank Girozentrale, Bayerische Vereinsbank AG, Berliner Bank AG, Berliner Handels- und Frankfurter Bank, BfG Bank AG, Deutsche Girozentrale - Deutsche Kommunalbank, DG Bank Deutsche Genossenschaftsbank, Hessische Landesbank - Girozentrale - Merck, Finck & Co., B. Metzler seel. Sohn & Co. KGaA, Norddeutsche Landesbank Girozentrale, Sal. Oppenheim jr. & Cie. KGaA, M.M. Warburg-Brinckmann, Wirtz & Co., Westdeutsche Landesbank Girozentrale, Westfalenbank AG, Commerz-Credit-Bank AG Europartner, Deutsche Bank Saar AG, Vereins- und Westbank AG.

The exchange agents abroad are as follows:

In Belgium: Banque Bruxelles Lambert S.A., Générale de Banque S.A., Kredietbank N.V.

In France: Société Générale

In Great Britain: S.G. Warburg & Co. Ltd.

In Italy: Banca Commerciale Italiana

In Japan: The Mitsui Taiyo Kobe Bank, Ltd., Sumitomo Bank, Ltd.

In Luxembourg: Banque Internationale à Luxembourg S.A.

In the Netherlands: Algemene Bank Nederland N.V.

In Austria: Bank für Arbeit und Wirtschaft AG, Creditanstalt-Bankverein, Girozentrale und Bank der österreichischen Sparkassen AG, Österreichische Länderbank AG, Raiffeisen Zentralbank Österreich AG, Schoeller & Co. Bankaktiengesellschaft

In Switzerland: Schweizerische Bankgesellschaft, Schweizerische Kreditanstalt, Schweizerischer Bankverein

In Spain: Banco Bilbao Vizcaya S.A.

Once the ordinary share certificates handed in, together with the renewal coupon, have been examined to establish that they are in order, new ordinary shares bearing the company name "Volkswagen Aktiengesellschaft" and the date of issue "April 1991" will be issued, accompanied by a dividend coupon sheet containing dividend coupons nos. 31-50 and a renewal coupon. Certificates for one share (DM 50), global share certificates for 10 shares (DM 500) and 50 shares (DM 2,500), and multiple share certificates for 2,000 shares (DM 100,000) are available. If shares are held in custody by a credit institution, the exchange will be effected without special instructions from the depositor; in this case the stockholder need take no action.

The new share certificates will be made available to stockholders free of commission and charges. The depositary banks are requested to contact one of the above-named exchange agents with regard to refunding of the client commission for share certificates held in separate safe custody or jacket custody/actually exchanged certificates. There is no client commission in the case of shares held in giro-transferable collective custody, as these shares will be exchanged without the participation of the depositary banks and the depositors do not need to be notified.

The newly issued ordinary share certificates will be deliverable on all German stock exchanges from September 16, 1991 onwards alongside the old share certificates. The now incorrect ordinary share certificates bearing the company name "Volkswagenwerk Aktiengesellschaft" will cease to be deliverable as of October 16, 1991.

Old incorrect ordinary share certificates of our company which have not been presented by December 17, 1991 will be cancelled in accordance with Section 73 of the German Corporation Act. The necessary authorization has been granted by the Wolfsburg District Court.

Wolfsburg, November 1991

The Board of Management







## INTERNATIONAL CAPITAL MARKETS

European Bourse Reform: London prepares a blueprint aimed at refining operating structures and market practices

## Making sure SEAQ stays at the centre of cross-border share trading



WITHIN the next two months, the London Stock Exchange will reveal a master plan for the future structure of its markets. The move will rekindle the debate within Europe over how best to trade the shares of internationally-known companies. It will also reopen controversy over the structure of the UK's domestic stock market, where retail investors and smaller companies have felt for some time that their interests have been disregarded by an exchange more interested in trading international shares than domestic stocks.

The blueprint for a new trading strategy will mark the biggest break with the past since London's Big Bang reforms five years ago. These removed the stockbrokers' cartel and introduced a new, automated price quotation system which allowed the stock market to leave the trading floor. The next step: extensive refinements to market structure and

trading practice, aimed at taking London beyond the rudimentary markets introduced at Big Bang.

The most significant move will be an attempt to enhance London's SEAQ international system, aimed at reinforcing its position as Europe's cross-border wholesale share market. The system has changed little since it was launched in 1985. A rudimentary price display mechanism, SEAQI was never meant to be more than a stop-gap to support the growing telephone market in London international shares. That telephone market is now as big as London's domestic share market, and extensive changes will be announced next month.

Three changes to SEAQI are planned.

First, the London exchange says it intends to end the distinction under which all UK stocks are traded on one market while international stocks are traded on another. Mr Andrew Hugh Smith, chairman, revealed this in a speech in London last week when he declared: "ICI will be traded alongside Bayer and Hoechst,

and BP and Shell alongside Petrofina."

Behind this change lies an attempt to resolve the nagging issue of transparency in the London markets. On the domestic UK market, details of large trades are published 90 minutes after they take place, while smaller ones are published immediately. On the international market, however, trades are not published until the following day.

The issue of transparency has presented the exchange with its most difficult political battles in recent years. The UK's anti-trust agency, the Office of Fair Trading, has been concerned that delays in publication favour strong market-making firms at the expense of weaker ones. Investment regulators are troubled over the damage done to investor protection by the delays. And a number of European financial centres have used the transparency issue as a stick with which to beat London in their continuing battle over common European investment rules.

The exchange hopes that creating a single, wholesale market for both UK and non-UK stocks will silence its critics by allowing two different standards of investor protection to develop. The wholesale market would remain as opaque as London's current international share market, reflecting the fact that professional investors prefer lightly regulated markets. The success of London's much longer established Euronext market provides a model towards which the exchange appears to be working. On the other hand, the domestic market (used by retail investors) would be subjected to far stricter rules.

The precise details of the rules are still the subject of negotiation with regulators and remain dependent on the EC's Investment Services Directive.

The second planned change will be to throw SEAQI open to non-UK securities firms and (if they can be tempted to participate) foreign bourses. This signals a renewed attempt by the London exchange to create a European wholesale market

with the participation of other exchanges, having failed in a similar attempt last year. Five of the 56 market-makers on SEAQI already quote prices from trading rooms outside the UK, increasing that number would make the market truly international.

To draw others in, London is offering to allow outsiders a say in how the rules and regulations of the wholesale market are set. This may not be enough, however: foreign exchanges which choose to participate are likely to demand equal ownership and governance of the market. Mr Peter Hogarth, the exchange's managing director in charge of trading strategy, describes these negotiations as "a very tricky area, but adds: "We believe they will want to play, because it is in their interests to play."

The third change will be a reworking of the infrastructure supporting the market. SEAQI acts simply as an electronic notice board. Mr Hogarth says extensive improvements are planned, including the provision of trade reporting and

confirmation arrangements, and links into national settlement systems. Recent suggestions by a group of international fund managers in London that they may develop their own trade confirmation system suggest that such developments are long overdue.

The UK's domestic stock market is also due for a shake-up. The system of competing market-makers introduced at the time of Big Bang has proved unsuitable to many stocks. Market-makers have found it hard to make a living while the spreads between the buying and selling prices of many shares have widened sharply (the difference between buying and selling prices for less liquid company averages over 10 per cent).

The exchange's answer, which will also be formally announced by the end of the next two months, is to concentrate trading by granting a franchise in each company's shares to a particular market-maker. These so-called "matching principals"

would then match buy and sell orders, as well as acting as market-makers. It would be up to investors whether to buy or sell immediately at a principal's quoted prices and pay the spread, or wait until a matching order emerges and deal without a spread.

Not all stocks on the domestic market are likely to be traded this way. Some will be considered too illiquid, and for these a simple electronic "notice board" on which traders would be able to advertise buy or sell orders. Also, many stocks on the domestic market are likely to be considered liquid enough to support a competing market-maker system. A matching-order system could also be developed.

Much will depend on the rebuilding of the exchange's technological base, on which many of these changes depend. The exchange hopes that, by building more flexible systems, it will be able to switch trading practices more easily - for instance, should it decide to adopt order-matching.

Meanwhile, London continues to struggle with a far more difficult technological problem - the automation of settlement arrangements. Last month's further delay to the new settlement system, Taurus (it is now planned for April 1993), means London will have to live with an outdated, paper-based system. Perhaps more damagingly, it will have to live with the 1 per cent turnover tax, or stamp duty, which the government has said will only go when Taurus is launched.

It is ironic that, as London moves to consolidate its hold on international share trading in Europe, its own domestic market arrangements could be lagging so far behind the main competing financial centres in continental Europe.

This article completes our series on securities reform. Earlier articles were: France (September 26), Netherlands (October 4), Italy (October 9), Germany (October 11), Sweden (October 17), Spain (October 23) and Belgium (October 25).

Richard Waters

## Listing for Sony Music

By Eniko Terazono in Tokyo

SONY MUSIC Entertainment, the software arm of the Japanese electronics group, is to raise \$940m through an issue of new equity.

The company, which will be listed on the second section of the Tokyo exchange, will issue 18m new shares - the largest made by a new listing. Sony Music Entertainment stock fetched a price of ¥6,800 a share at an auction held this week.

Domestic brokers were enthusiastic, noting prospects for the software business had attracted investors. Sony Music said there had been some worries due to the sluggishness of the market, but added the issue had been popular "because we are the first company in the entertainment software industry to be listed."

For the current year, the company is forecasting pre-tax profits of ¥13.3bn on sales of ¥86.3bn.

However, some analysts were concerned over the

amount of new paper on the market and were sceptical that the issue's popularity would last. Business prospects for the Sony group are weak and earnings of its parent company have been hit by the over-supply in the electronics market.

Sony has also recently announced a cut in capital spending for the next business year.

Usually if investors were bullish about the listing, Sony's stock would rise in tandem," said Mr Craig Chudler, equity analyst at brokers UBS Phillips & Drew. However, Sony's stock price has been sluggish since July and the issue fell to a year's low of ¥5,000 on the Tokyo Stock Exchange yesterday.

Mr Chudler added that: "Investors with whom Sony Music Entertainment's stocks have been placed, are probably selling Sony stocks to maintain the exposure to the group at the same levels."

## Belgium launches Y50bn issue

By Simon London

BELGIUM took advantage of healthy international demand for yen bonds yesterday, launching a Y50bn seven-year Eurobond.

Lead managed by Daiwa Europe, the bonds carry a coupon of 6 per cent and were priced to yield 6.06 per cent, 14 basis points less than Japanese government bonds of comparable maturity. Participants reported strong demand across Europe, especially from UK institutional investors.

Following Wednesday's ¼ point cut in US interest rates, Japan is the next leading economy where an easing of monetary conditions is anticipated. From a fixed reoffer price of 98.85, the bonds traded up to 99.20.

At the other end of the credit quality spectrum, Banco de

Galicia y Buenos Aires, Argentina's second largest private commercial bank, came with a debut \$75m issue - priced to yield a full 6 per cent more than US Treasury securities. The deal will be paid down through its life and the bonds have an average life of 1.8 years. Lead managed by Chase Investment Bank, the deal drew a good response from established buyers of high-yield Latin American paper, including US off-shore accounts and continental European retail investors.

Petrobras, the Brazilian state-backed oil company, also tapped demand for short-dated institutional investors, launching a one-year deal via Credit Suisse First Boston. The bonds carry a coupon of 10 per cent and were priced to yield 5 per cent more than US Treasury paper.

Participants in both deals reported steady buying. Although some institutional buyers have been discouraged by recent falls in Latin Ameri-

can debt prices in the secondary market.

Banque Nationale de Paris launched a \$75m five-year issue lead managed by Deutsche bank Capital Markets. Participants reported slow sales following a 1 point drop in domestic bond prices overnight following the release of unemployment data. The deal traded at less than 2 per cent bid, a discount equivalent to full fees.

Prudential Funding, the financing arm of the US insurer, raised \$350m over four years, in a deal lead managed by Wood Gundy. The deal carries a 8 ¼ per cent coupon, among the lowest coupons ever in the Euro-Canadian dollar sector. Indeed, participants noted that coupons are now almost down to the level of D-Mark bonds. Against this, prospects for the currency remain bright and government bond yields are around 170 basis points higher than US Treasury bonds.

Overseas investors continue to be positive about the im-

## NEW INTERNATIONAL BOND ISSUES

Borrower	Amount in \$	Coupon %	Price	Maturity	Fees	Book runner
BRITISH AIRWAYS	150	10	98.80	1992	1/2	CSFB
BRITISH AIRWAYS	75	10	98.80	1994	1/2	CSFB
BRITISH AIRWAYS	75	10	100	2008	3 1/2	Chase Investment Bank
BRITISH AIRWAYS	25m	zero	38.87	2002	20bp	CCF
BRITISH AIRWAYS	150	8 1/2	101.275	1996	1 1/2	Wood Gundy
BRITISH AIRWAYS	75	9 1/2	101.85	1998	2 1/4	Deutsche Bank Capital Markets
BRITISH AIRWAYS	175	(0)	100	1996	-	Bayerische Vereinsbank
BRITISH AIRWAYS	40	4 1/2	100	1995	-	Wirtzschke & Privatbank
BRITISH AIRWAYS	300	8 1/2	101 1/4	2001	1 1/4	Paribas Nederland
BRITISH AIRWAYS	50bn	6	98.65	1998	30/150p	Daiwa Europe
BRITISH AIRWAYS	50bn	6.5	101 1/4	1999	1 1/4	Daiwa Europe
BRITISH AIRWAYS	10bn	6.4	101 1/4	1997	1 1/4	Yamashita Int.
BRITISH AIRWAYS	10bn	6.4	101 1/4	1997	1 1/4	Daiwa Europe
BRITISH AIRWAYS	10bn	6.4	101 1/4	2000	2 1/4	Nikko Europe

date prospects for the French bond market which prompted Electricite de France to make its first Euro-French franc issue since 1986. The company launched a FF2bn nominal zero coupon bond issue, raising around FF800m at an issue price of 98.87.

Lead managed by Credit Commercial de France, the 11-year bonds yield just 17 basis points more than French government bonds. A straight issue by the same borrower would yield around 40 basis points more than government paper.

## LONDON MARKET STATISTICS

## FT-ACTUARIES SHARE INDICES

The Financial Times Ltd 1991. Compiled by the Financial Times Ltd in conjunction with the Institute of Actuaries and the Faculty of Actuaries

EQUITY GROUPS & SUB-SECTIONS	Thursday November 7 1991		Wednesday 6		Tuesday 5		Monday 4		Year ago (approx)	
	Index	Day's Change	Index	Day's Change	Index	Day's Change	Index	Day's Change	Index	Day's Change
1 CAPITAL GOODS (33)	812.44	-0.2	812.44	-0.2	812.44	-0.2	812.44	-0.2	812.44	-0.2
2 BUILDING MATERIALS (23)	880.81	-0.1	880.81	-0.1	880.81	-0.1	880.81	-0.1	880.81	-0.1
3 CONTRACTING, CONSTRUCTION (30)	1074.70	+0.4	1074.70	+0.4	1074.70	+0.4	1074.70	+0.4	1074.70	+0.4
4 ELECTRICALS (11)	2511.77	+1.1	2511.77	+1.1	2511.77	+1.1	2511.77	+1.1	2511.77	+1.1
5 ELECTRONICS (25)	1726.12	+0.7	1726.12	+0.7	1726.12	+0.7	1726.12	+0.7	1726.12	+0.7
6 ENGINEERING, AUTOMOTIVE (38)	487.87	+0.5	487.87	+0.5	487.87	+0.5	487.87	+0.5	487.87	+0.5
7 ENGINEERING-GENERAL (43)	487.87	+0.5	487.87	+0.5	487.87	+0.5	487.87	+0.5	487.87	+0.5
8 METALS AND METAL FORMING (9)	426.09	-0.3	426.09	-0.3	426.09	-0.3	426.09	-0.3	426.09	-0.3
9 MOTORS (12)	338.14	+0.5	338.14	+0.5	338.14	+0.5	338.14	+0.5	338.14	+0.5
10 OTHER INDUSTRIAL MATERIALS (20)	1571.78	-1.3	1571.78	-1.3	1571.78	-1.3	1571.78	-1.3	1571.78	-1.3
11 CONSUMER GROUP (19)	1578.00	+0.2	1578.00	+0.2	1578.00	+0.2	1578.00	+0.2	1578.00	+0.2
12 BREWERS AND DISTILLERS (22)	1957.06	+0.4	1957.06	+0.4	1957.06	+0.4	1957.06	+0.4	1957.06	+0.4
13 FOOD MANUFACTURING (19)	1199.96	+0.3	1199.96	+0.3	1199.96	+0.3	1199.96	+0.3	1199.96	+0.3
14 FOOD RETAILING (17)	2291.96	-0.4	2291.96	-0.4	2291.96	-0.4	2291.96	-0.4	2291.96	-0.4
15 HEALTH AND HOUSEHOLD (43)	4019.61	+0.2	4019.61	+0.2	4019.61	+0.2	4019.61	+0.2	4019.61	+0.2
16 HOTELS AND LEISURE (24)	1340.99	+0.3	1340.99	+0.3	1340.99	+0.3	1340.99	+0.3	1340.99	+0.3
17 MEDIA (26)	1481.39	-1.1	1481.39	-1.1	1481.39	-1.1	1481.39	-1.1	1481.39	-1.1
18 PACKAGING, PAPER & PRINTING (17)	765.67	+0.3	765.67	+0.3	765.67	+0.3	765.67	+0.3	765.67	+0.3
19 STORES (32)	1037.98	+0.4	1037.98	+0.4	1037.98	+0.4	1037.98	+0.4	1037.98	+0.4
20 TEXTILES (13)	1468.61	+0.1	1468.61	+0.1	1468.61	+0.1	1468.61	+0.1	1468.61	+0.1
21 OTHER GROUPS (116)	1236.36	+0.4	1236.36	+0.4	1236.36	+0.4	1236.36	+0.4	1236.36	+0.4
22 BUSINESS SERVICES (12)	1391.67	+0.5	1391.67	+0.5	1391.67	+0.5	1391.67	+0.5	1391.67	+0.5
23 CHEMICALS (21)	1406.28	-0.2	1406.28	-0.2	1406.28	-0.2	1406.28	-0.2	1406.28	-0.2
24 CONSUMER SERVICES (11)	1468.61	+0.1	1468.61	+0.1	1468.61	+0.1	1468.61	+0.1	1468.61	+0.1
25 TRANSPORT (13)	2314.88	-0.8	2314.88	-0.8	2314.88	-0.8	2314.88	-0.8	2314.88	-0.8
26 TELEPHONE (16)	1208.34	+0.3	1208.34	+0.3	1208.34	+0.3	1208.34	+0.3	1208.34	+0.3
27 TELEPHONE NETWORKS (4)	1466.11	+0.7	1466.11	+0.7	1466.11	+0.7	1466.11	+0.7	1466.11	+0.7
28 WATER (10)	2295.22	+0.1	2295.22	+0.1	2295.22	+0.1	2295.22	+0.1	2295.22	+0.1
29 MISCELLANEOUS (23)	1835.41	+0.5	1835.41	+0.5	1835.41	+0.5	1835.41	+0.5	1835.41	+0.5
30 INDUSTRIAL GROUP (483)	1279.29	+0.2	1279.29	+0.2	1279.29	+0.2	1279.29	+0.2	1279.29	+0.2
31 OIL & GAS (19)	2374.15	-0.5	2374.15	-0.5	2374.15	-0.5	2374.15	-0.5	2374.15	-0.5
32 50 SHARE INDEX (300)	1373.81	-0.1	1373.81	-0.1	1373.81	-0.1	1373.81	-0.1	1373.81	-0.1
33 FINANCIAL GROUP (90)	765.96	+0.5	765.96	+0.5	765.96	+0.5	765.96	+0.5	765.96	+0.5
34 BANKS (9)	881.91	+0.5	881.91	+0.5	881.91	+0.5	881.91	+0.5	881.91	+0.5
35 INSURANCE (LIFE) (7)	563.80	+1.1	563.80	+1.1	563.80	+1.1	563.80	+1.1	563.80	+1.1
36 INSURANCE (COMPOSITE) (6)	567.17	+0.1	567.17	+0.1	567.17	+0.1	567.17	+0.1	567.17	+0.1
37 INSURANCE (BROKERS) (9)	1103.33	-0.5	1103.33	-0.5	1103.33	-0.5	1103.33	-0.5	1103.33	-0.5
38 MERCHANT BANKS (7)	482.86	+0.3	482.86	+0.3	482.86	+0.3	482.86	+0.3	482.86	+0.3
39 PROPERTY (35)	1468.61	+0.5	1468.61	+0.5	1468.61	+0.5	1468.61	+0.5	1468.61	+0.5
40 OTHER FINANCIAL (17)	2291.96	-0.3	2291.96	-0.3	2291.96	-0.3	2291.96	-0.3	2291.96	-0.3
41 INVESTMENT TRUSTS (70)	1210.61	+0.3	1210.61	+0.3	1210.61	+0.3	1210.61	+0.3	1210.61	+0.3
42 ALL-SHARE INDEX (660)	1228.08	-0.2	1228.08	-0.2	1228.08	-0.2	1228.08	-0.2	1228.08	-0.2
FT-SE 100 SHARE INDEX	2538.01	+0.8	2538.01	+0.8	2538.01	+0.8	2538.01	+0.8	2538.01	+0.8

FIXED INTEREST					AVERAGE GROSS REDEMPTION YIELDS			Thu Nov 7	Wed Nov 6	Year ago (approx.)
PRICE INDICES	Thu Nov 7	Day's change %	Wed Nov 6	Accrued interest ad adj to date	British Government	Low Coupons	5 years.....	8.50	8.54	10.42
					2 Medium <th>15 years.....</th> <td>8.49</td> <td>8.49</td> <td>10.86</td>	15 years.....	8.49	8.49	10.86	
					3 (0%-7 1/2%) <th>20 years.....</th> <td>9.49</td> <td>9.49</td> <td>10.88</td>	20 years.....	9.49	9.49	10.88	
					4 Medium <th>15 years.....</th> <td>9.69</td> <td>9.71</td> <td>11.41</td>	15 years.....	9.69	9.71	11.41	
					5 Medium <th>15 years.....</th> <td>9.63</td> <td>9.63</td> <td>11.29</td>	15 years.....	9.63	9.63	11.29	
					6 (8%-10 1/2%) <th>20 years.....</th> <td>9.59</td> <td>9.59</td> <td>11.22</td>	20 years.....	9.59	9.59	11.22	
					7 High <th>5 years.....</th> <td>9.90</td> <td>9.92</td> <td>11.51</td>	5 years.....	9.90	9.92	11.51	
					8 Coupons <th>15 years.....</th> <td>9.73</td> <td>9.73</td> <td>11.48</td>	15 years.....	9.73	9.73	11.48	
					9 (11 1/2%) <th>20 years.....</th> <td>9.64</td> <td>9.65</td> <td>11.47</td>	20 years.....	9.64	9.65	11.47	
					10 Irredeemables <td></td> <td>9.69</td> <td>9.70</td> <td>10.99</td>		9.69	9.70	10.99	
Index-Linked					Index-Linked					
					11 Inflation rate 5%	Up to 5 yrs.	3.83	3.86	3.62	
					12 Inflation rate 5%	Over 5 yrs.	4.23	4.24	4.27	
					13 Inflation rate 10%	Up to 5 yrs.	3.23	3.26	2.43	
					14 Inflation rate 10%	Over 5 yrs.	4.06	4.07	4.09	
					15 Rate & Loans	5 years.....	11.34	11.41	13.35	
						15 years.....	11.15	11.14	12.88	
							10.98	10.92	12.50	

FT-SE 100 INDEX: 2538.01; 9 am 2536.4; 10 am 2542.1; 11 am 2548.0; Noon 2544.7; 1 pm 2544.4; 2 pm 2543.7; 3 pm 2541.6; 4 pm 2540.3; 5 pm 2538.01. High and low record, base dates, values and constituent changes are published daily. A list of constituents is available from the Publishers, The Financial Times, Number One, Southwark Bridge, London SE1 1NL. The FT-ACTUARIES SHARE INDICES SERVICE covers a range of electronic and paper-based products relating to these indices. These are available by subscription from FINSTAT, Box 200, 42-47 Market Lane, London EC3N 1DY. Tel 071-702-0991.

## RISES AND FALLS YESTERDAY

British Funds	Rises	Falls	Same
Corporations, Dominion and Foreign Bonds	1	4	13
Equities	263	204	1,018
Financial and Property	117	85	257
Oils	16	21	55
Plantations	0	0	10
Others	24	39	65
Totals	507	411	1,632

## LONDON RECENT ISSUES

ES		1991		Stock	Closing Price	Yr	Net Div	Times Paid	P/E Ratio
Latest	1990	High	Low						
Date	Date								
2/9	2/9	188	188	Adams & Hanson	196	2/4	W10.0	5.8	3.3
2/16	2/16	200	200	Edgar & Manning Wrecks	200	1/4			
2/23	2/23	45	45	Edgar & Manning Wrecks	45	1/4			
3/2	3/2	65	65	Edgar & Manning Wrecks	65	1/4			
3/9	3/9	104	104	Edgar & Manning Wrecks	104	1/4			
3/16	3/16	105	105	Edgar & Manning Wrecks	105	1/4			
3/23	3/23	105	105	Edgar & Manning Wrecks	105	1/4			
3/30	3/30	105	105	Edgar & Manning Wrecks	105	1/4			
4/6	4/6	105	105	Edgar & Manning Wrecks	105	1/4			
4/13	4/13	105	105	Edgar & Manning Wrecks	105	1/4			
4/20	4/20	105	105	Edgar & Manning Wrecks	105	1/4			
4/27	4/27	105	105	Edgar & Manning Wrecks	105	1/4			
5/4	5/4	105	105	Edgar & Manning Wrecks	105	1/4			
5/11	5/11	105	105	Edgar & Manning Wrecks	105	1/4			
5/18	5/18	105	105	Edgar & Manning Wrecks	105	1/4			
5/25	5/25	105	105	Edgar & Manning Wrecks	105	1/4			
6/1	6/1	105	105	Edgar & Manning Wrecks	105	1/4			
6/8	6/8	105	105	Edgar & Manning Wrecks	105	1/4			
6/15	6/15	105	105	Edgar & Manning Wrecks	105	1/4			
6/22	6/22	105	105	Edgar & Manning Wrecks	105	1/4			
6/29	6/29	105	105	Edgar & Manning Wrecks	105	1/4			
7/6	7/6	105	105	Edgar & Manning Wrecks	105	1/4			
7/13	7/13	105	105	Edgar & Manning Wrecks	105	1/4			
7/20	7/20	105	105	Edgar & Manning Wrecks	105	1/4			
7/27	7/27	105	105	Edgar & Manning Wrecks	105	1/4			
8/3	8/3	105	105	Edgar & Manning Wrecks	105	1/4			
8/10	8/10	105	105	Edgar & Manning Wrecks	105	1/4			
8/17	8/17	105	105	Edgar & Manning Wrecks	105	1/4			
8/24	8/24	105	105	Edgar & Manning Wrecks	105	1/4			
8/31	8/31	105	105	Edgar & Manning Wrecks	105	1/4			
9/7	9/7	105	105	Edgar & Manning Wrecks	105	1/4			
9/14	9/14	105	105	Edgar & Manning Wrecks	105	1/4			
9/21	9/21	105	105	Edgar & Manning Wrecks	105	1/4			
9/28	9/28	105	105	Edgar & Manning Wrecks	105	1/4			
10/5	10/5	105	105	Edgar & Manning Wrecks	105	1/4			
10/12	10/12	105	105	Edgar & Manning Wrecks	105	1/4			
10/19	10/19	105	105	Edgar & Manning Wrecks	105	1/4			
10/26	10/26	105	105	Edgar & Manning Wrecks	105	1/4			
11/2	11/2	105	105	Edgar & Manning Wrecks	105	1/4			
11/9	11/9	105	105	Edgar & Manning Wrecks	105	1/4			
11/16	11/16	105	105	Edgar & Manning Wrecks	105	1/4			
11/23	11/23	105	105	Edgar & Manning Wrecks	105	1/4			
11/30	11/30	105	105	Edgar & Manning Wrecks	105	1/4			
12/7	12/7	105	105	Edgar & Manning Wrecks	105	1/4			
12/14	12/14	105	105	Edgar & Manning Wrecks	105	1/4			
12/21	12/21	105	105	Edgar & Manning Wrecks	105	1/4			
12/28	12/28	105	105	Edgar & Manning Wrecks	105	1/4			
1/4	1/4	105	105	Edgar & Manning Wrecks	105	1/4			
1/11	1/11	105	105	Edgar & Manning Wrecks	105	1/4			
1/18	1/18	105	105	Edgar & Manning Wrecks	105	1/4			
1/25	1/25	105	105	Edgar & Manning Wrecks	105	1/4			
2/1	2/1	105	105	Edgar & Manning Wrecks	105	1/4			
2/8	2/8	105	105	Edgar & Manning Wrecks	105	1/4			
2/15	2/15	105	105	Edgar & Manning Wrecks	105	1/4			
2/22	2/22	105	105	Edgar & Manning Wrecks	105	1/4			
2/29	2/29	105	105	Edgar & Manning Wrecks	105	1/4			
3/6	3/6	105	105	Edgar & Manning Wrecks	105	1/4			
3/13	3/13	105	105	Edgar & Manning Wrecks	105	1/4			
3/20	3/20	105	105	Edgar & Manning Wrecks	105	1/4			
3/27	3/27	105	105	Edgar & Manning Wrecks	105	1/4			
4/3	4/3	105	105	Edgar & Manning Wrecks	105	1/4			
4/10	4/10	105	105	Edgar & Manning Wrecks	105	1/4			
4/17	4/17	105	105	Edgar & Manning Wrecks	105	1/4			
4/24	4/24	105	105	Edgar & Manning Wrecks	105	1/4			
5/1	5/1	105	105	Edgar & Manning Wrecks	105	1/4			
5/8	5/8	105	105	Edgar & Manning Wrecks	105	1/4			
5/15	5/15	105	105	Edgar & Manning Wrecks	105	1/4			
5/22	5/22	105	105	Edgar & Manning Wrecks	105	1/4			
5/29	5/29	105	105	Edgar & Manning Wrecks	105	1/4			
6/5	6/5	105	105	Edgar & Manning Wrecks	105	1/4			
6/12	6/12	105	105	Edgar & Manning Wrecks	105	1/4			
6/19	6/19	105	105	Edgar & Manning Wrecks	105	1/4			
6/26	6/26	105	105	Edgar & Manning Wrecks	105	1/4			
7/3	7/3	105	105	Edgar & Manning Wrecks	105	1/4			
7/10	7/10	105	105	Edgar & Manning Wrecks	105	1/4			
7/17	7/17	105	105	Edgar & Manning Wrecks	105	1/4			
7/24	7/24	105	105	Edgar & Manning Wrecks	105	1/4			
7/31	7/31	105	105	Edgar & Manning Wrecks	105	1/4			
8/7	8/7	105	105	Edgar & Manning Wrecks	105	1/4			
8/14	8/14	105	105	Edgar & Manning Wrecks	105	1/4			
8/21	8/21	105	105	Edgar & Manning Wrecks	105	1/4			
8/28	8/28	105	105	Edgar & Manning Wrecks	105	1/4			
9/4	9/4	105	105	Edgar & Manning Wrecks	105	1/4			
9/11	9/11	105	105	Edgar & Manning Wrecks	105	1/4			
9/18	9/18	105	105	Edgar & Manning Wrecks	105	1/4			
9/25	9/25	105	105	Edgar & Manning Wrecks	105	1/4			
10/2	10/2	105	105	Edgar & Manning Wrecks	105	1/4			
10/9	10/9	105	105	Edgar & Manning Wrecks	105	1/4			
10/16	10/16	105	105	Edgar & Manning Wrecks	105	1/4			
10/23	10/23	105	105	Edgar & Manning Wrecks	105	1/4			
10/30	10/30	105	105	Edgar & Manning Wrecks	105	1/4			
11/6	11/6	105	105	Edgar & Manning Wrecks	105	1/4			
11/13	11/13	105	105	Edgar & Manning Wrecks	105	1/4			
11/20	11/20	105	105	Edgar & Manning Wrecks	105	1/4			
11/27	11/27	105	105	Edgar & Manning Wrecks	105	1/4			
12/4	12/4	105	105	Edgar & Manning Wrecks	105	1/4			
12/11	12/11	105	105	Edgar & Manning Wrecks	105	1/4			
12/18	12/18	105	105	Edgar & Manning Wrecks	105	1/4			
12/25	12/25	105	105	Edgar & Manning Wrecks	105	1/4			
1/1	1/1	105	105	Edgar & Manning Wrecks	105	1/4			
1/8	1/8	105	105	Edgar & Manning Wrecks	105	1/4			
1/15	1/15	105	105	Edgar & Manning Wrecks	105	1/4			
1/22	1/22	105	105	Edgar & Manning Wrecks	105	1/4			
1/29	1/29	105	105	Edgar & Manning Wrecks	105	1/4			
2/5	2/5	105	105	Edgar & Manning Wrecks	105	1/4			
2/12	2/12	105	105	Edgar & Manning Wrecks	105	1/4			
2/19	2/19	105	105	Edgar & Manning Wrecks	105	1/4			
2/26	2/26	105	105	Edgar & Manning Wrecks	105	1/4			
3/5	3/5	105	105	Edgar & Manning Wrecks	105	1/4			
3/12	3/12	105	105	Edgar & Manning Wrecks	105	1/4			
3/19	3/19	105	105	Edgar & Manning Wrecks	105	1/4			
3/26	3/26	105	105	Edgar & Manning Wrecks	105	1/4			
4/2	4/2	105	105	Edgar & Manning Wrecks	105	1/4			
4/9	4/9	105	105	Edgar & Manning Wrecks	105	1/4			
4/16	4/16	105	105	Edgar & Manning Wrecks	105	1/4			
4/23	4/23	105	105	Edgar & Manning Wrecks	105	1/4			
4/30	4/30	105	105	Edgar & Manning Wrecks	105	1/4			
5/7	5/7	105	105	Edgar & Manning Wrecks	105	1/4			
5/14	5/14	105	105	Edgar & Manning Wrecks	105	1/4			
5/21	5/21	105	105	Edgar & Manning Wrecks	105	1/4			
5/28	5/28	105	105	Edgar & Manning Wrecks	105	1/4			
6/4	6/4	105	105	Edgar & Manning Wrecks	105	1/4			
6/11	6/11	105	105	Edgar & Manning Wrecks	105	1/4			
6/18	6/18	105	105	Edgar & Manning Wrecks	105	1/4			
6/25	6/25	105	105	Edgar & Manning Wrecks	105	1/4			
7/2	7/2	105	105	Edgar & Manning Wrecks	105	1/4			
7/9	7/9	105	105	Edgar & Manning Wrecks	105	1/4			
7/16	7/16	105	105	Edgar & Manning Wrecks	105	1/4			
7/23	7/23	105	105	Edgar & Manning Wrecks	105	1/4			
7/30	7/30	105	105	Edgar & Manning Wrecks	105	1/4			
8/6	8/6	105	105	Edgar & Manning Wrecks	105	1/4			
8/13	8/13	105	105	Edgar & Manning Wrecks	105	1/4			
8/20	8/20	105	105	Edgar & Manning Wrecks	105	1/4			
8/27	8/27	105	105	Edgar & Manning Wrecks	105	1/4			
9/3	9/3	105	105	Edgar & Manning Wrecks	105	1/4			
9/10	9/10	105	105	Edgar & Manning Wrecks	105	1/4			
9/17	9/17	105	105	Edgar & Manning Wrecks	105	1/4			
9/24	9/24	105	105	Edgar & Manning Wrecks	105	1/4			
10/1	10/1	105	105	Edgar & Manning Wrecks	105	1/4			
10/8	10/8	105	105	Edgar & Manning Wrecks	105	1/4			
10/15	10/15	105	105	Edgar & Manning Wrecks	105	1/4			
10/22	10/22	105	105	Edgar & Manning Wrecks	105	1/4			
10/29	10/29	105	105	Edgar & Manning Wrecks	105	1/4			
11/5	11/5	105	105	Edgar & Manning Wrecks	105	1/4			
11/12	11/12	105	105	Edgar & Manning Wrecks	105	1/4			
11/19	11/19	105	105	Edgar & Manning Wrecks	105	1/4			
11/26	11/26	105	105	Edgar & Manning Wrecks	105	1/4			
12/3	12/3	105	105	Edgar & Manning Wrecks	105	1/4			
12/10	12/10	105	105	Edgar & Manning Wrecks	105	1/4			
12/17	12/17	105	105	Edgar & Manning Wrecks	105	1/4			
12/24	12/24	105	105	Edgar & Manning Wrecks	105	1/4			
12/31	12/31	105	105	Edgar & Manning Wrecks	105	1/4			



## UK COMPANY NEWS

## Banks call in receivers at Turriff

By Andrew Taylor, Construction Correspondent

RECEIVERS were yesterday appointed to Turriff Corporation, the construction and property group, after it failed to persuade banks to continue their support.

It joins the growing ranks of British developers and contractors which have been brought down by investing in speculative developments at the height of the property market during the late 1980s.

Since then property prices have fallen leaving companies holding costly developments for which they have been struggling to find purchasers.

Shares in the Midlands-based group were suspended at 27p yesterday shortly before Mr John Wyatt, chief executive, informed the group's 750 staff that banks were appointing receivers.

Mr Wyatt last week revealed the group was dependent on loan facilities which were being reviewed on a daily basis.

The decision to appoint as receivers Mr David Lovett and Mr John Talbot, of accountants Arthur Andersen, followed a meeting between the banks and Turriff executives yesterday morning.

The announcement of a further failure, particularly of such a well known contractor, may increase the pessimism in the construction sector.

Turriff, which last week announced pre-tax profits of £44,000 for the six months to the end of June, disclosed bank borrowings of £7.5m. In addition it has hire purchase arrangements of £3m and has previously disclosed that it is responsible for £4.26m of off-balance sheet borrowings.

This would take total debt to £14.5m before other borrowings and trade creditors, compared with shareholders funds of £9.76m in the 1990 annual accounts. Last year the group made a loss of a little less than £1m compared with a pre-tax profit of £5.82m in 1989.

Last year's losses were struck after provisions of £2.08m of which £1.65m was to cover potential losses against eight of the group's joint venture property developments

lowed a meeting between the banks and Turriff executives yesterday morning.

The announcement of a further failure, particularly of such a well known contractor, may increase the pessimism in the construction sector.

Turriff, which last week announced pre-tax profits of £44,000 for the six months to the end of June, disclosed bank borrowings of £7.5m. In addition it has hire purchase arrangements of £3m and has previously disclosed that it is responsible for £4.26m of off-balance sheet borrowings.

This would take total debt to £14.5m before other borrowings and trade creditors, compared with shareholders funds of £9.76m in the 1990 annual accounts. Last year the group made a loss of a little less than £1m compared with a pre-tax profit of £5.82m in 1989.

Last year's losses were struck after provisions of £2.08m of which £1.65m was to cover potential losses against eight of the group's joint venture property developments



John Wyatt: group had been dependent on loan facilities

and £430,000 against the group's housing operations which are based in south east England.

Turriff had planned to concentrate on construction plant hire and its traditional contracting business.

## Sims Food rises 28% and calls for £13.5m

By Michio Nakamoto

SIMS FOOD GROUP, bolstered by a strong performance in the first half, is raising £13.5m through a rights issue for the expansion and improvement of its facilities to meet growing demand for factory packaged meat.

The cash call came at the same time as reporting pre-tax profits in the six months to September 30 ahead by 28 per cent to £3.35m (£2.61m) on turnover up 16 per cent to £117.3m (£101.4m).

The supplier of fresh meat to multiple retailers and the frozen food division is issuing 4.94m shares on a one-for-five basis, priced at 28p. Yesterday the shares closed down 4p at 34p.

Capital spending for the past three years has totalled £20m. A further £14.5m is expected to be spent during the next two years, of which £11m will go towards increasing capacity. The remainder will be used for improving existing facilities.

During the first half of the year the main engine for growth had been the increase in supermarket demand for factory-packaged meat, Mr David Brady, finance director, said. The catering department, on the other hand, continued to suffer from the drop in discretionary spend.

Earnings per share rose to 9p (6.5p) and an increased interim dividend of 3p (2.64p) is being paid.

## FTC makes 'routine' request to Hanson over Beazer interest

By Nikhail Tait in New York

HANSON, the UK-based conglomerate which is acquiring Beazer, the construction company, said yesterday that the Federal Trade Commission, the US anti-trust watchdog, had asked for further information on aspects of the proposed merger.

It said that the request - which it termed "routine" - related to cement and aggregate interests in California. Beazer holds a 50 per cent interest in Cencal, an importer of cement into Northern California, and Cencal's market share, in the area concerned, was put at around six per cent.

Beazer, meanwhile, was a much bigger player in the Californian cement market through its Kaiser Cement operation.

In London, Mr Martin Taylor, deputy chairman of Hanson, said the company's comparable market share at more than 30 per cent, and said it was one of the three largest producers there.

Hanson added that it had offered to invest the Cencal interest if that was requested by the FTC.

The business had sales last year of £13.8m and incurred a net loss of £1.7m.

Kaiser Cement produced sales of around £5.5m a year of 12m of its aggregate sales were made to Kaiser Sand and Gravel, a subsidiary of Beazer.

He had asked the OFT to ensure there was a commitment to sell the brewery, together with several hundred pubs, as a going concern to a management buy-out team or to another viable bidder.

"Without that commitment, Cameron's beer will disappear from the 800 pubs in its tied estate and from many other free houses," he said. "Tetleys and Carlsberg Lager will further dominate the marketplace."

"The deal might be suitable for Beazer's shareholders; but it would be in conflict with the government's legislation, which was intended to prevent greater concentration in the beer industry. It would be bad news for competition, consumer choice, and future beer prices."

● Bass, the UK's leading brewer, yesterday announced the sale of 29 pubs, mainly in Huddersfield, Doncaster and York, to The Pub Partnership, an independent, privately-owned pub retailer. The price was not disclosed.

Bass, which has to dispose of about 2,700 pubs to comply with government legislation, has now sold, or contracted to sell, 1,530 pubs.

## Leeds Permanent 11% rise to £190m despite provisions

By David Barchard

PRE-TAX PROFITS at Leeds Permanent, the fifth largest building society, rose by 11 per cent to £190.2m in the year to September 30 1991 from £171.3m in 1990 despite record provisions against loan losses.

The society made a £44.3m charge for bad debts, up from £19.8m a year ago, and wrote off a further £13.5m of interest on possessed houses. This is the first time that Leeds Permanent has written off interest.

Leeds Permanent's robust performance in a year when the housing market has been severely depressed surprised the markets. Analysts warned that it might be an exceptionally strong set of figures for the industry which other large societies may not be able to match.

Mr Mike Blackburn, chief executive, said that he was delighted with the increase which had been achieved in the face of aggressive competition and in a stagnant market. All the society's subsidiaries had returned a profit for the first

time since he became Leeds Permanent chief executive three years ago.

During the year, Leeds Permanent lent £2.8m, up from £2.5m in 1990. Fixed and capped rate mortgages totalled £1.2m. Mr Blackburn said that he believed these types of mortgage had helped keep the market alive during the year.

Retail savings held by the society rose from £11bn to £12bn, but the society raised 20 per cent of its funding on the wholesale money markets. In June Leeds took advantage of a change in the law to issue £75m of permanent interest bearing shares, the first society to raise capital in this way.

The society's cost income ratio fell from 46.27 per cent a year ago to 43.17 per cent, despite a slight increase in staff numbers.

Property Leeds, the 106-branch estate agency arm of the society, moved back into the black with a profit of £50,000 after two years of losses.

## Fenner profits down 54% but dividend hold cheers City

By Andrew Baxter

FENNER, the Hull-based power transmission, industrial conveyor belts and distribution company, is maintaining its final dividend despite a 54 per cent fall in pre-tax profits from £16.1m to £7.44m in the year ended August 31.

The profits were in line with City expectations and with the group's first-half performance, and reflected a continuing recession that had led demand in many of Fenner's principal market areas extremely depressed.

But the final dividend of 5.1p, giving an unchanged total for the year of 8.5p, cheered the City, and the shares rose 11p to 115p. Earnings per share slumped from 22.32p to 5.47p.

Mr Peter Barker, chairman, expressed confidence for an improved overall performance in the coming year, and said: "We detect a slight improvement in business confidence."

Nevertheless there has not, as yet, been any significant improvement in UK demand levels.

Turnover for the year fell from £215.2m to £203.7m, but the year-on-year volume decrease was about 15 per cent, stripping out the effect of acquisitions.

Mr Barker said Fenner had been able to maintain its dividend because of its strict financial controls. Lower stock levels reduced working capital by 9 per cent, leading to a 22m reduction in borrowing.

After a £6.3m (£3.19m) extraordinary charge, largely reflecting the closure of the Scottish engineering plant, there was an attributable loss of £3.99m (profit £6.34m).

● COMMENT As a barometer, albeit medium-sized, of UK manufacturing industry, Fenner inevitably hit

stormy weather in a fiscal year that more or less matched the depths of the recession. There were downturns elsewhere too, notably in Australasia and Europe, but the overseas performance overall was creditable - a 15 per cent profit decline against 80 per cent in the UK, which accounts for about 40 per cent of business.

At home, a real recovery in demand to match current signs of confidence might just catch the last few months of 1991-92, but overall the combination of cost-cutting and tight cash management last year, plus help from an acquisition, lends credibility to Mr Barker's hopes for an improved performance. The City heaved a sigh of relief over the maintained dividend, but the shares still trail their 1991 peak of 143p - not yet, perhaps, the ideal level from which to boost UK capacity usage through acquisition.

## Oil's advance offsets chemical fall at BP

By Deborah Hargreaves

A STRONG performance in British Petroleum's core oil business offset the downturn in chemicals in the third quarter. The chemicals division incurred losses of £20m, compared with profits of £20m last time.

Mr David Simon, chief operating officer, said worldwide demand was low and the business was at the bottom of its cycle. An upturn would depend on a general improvement in the world economy.

"There is a lot of new plant coming on stream worldwide when demand is very low and margins are under extreme pressure," he said.

Third-quarter profits for the exploration and production operations rose to £377m

(£291m) on a replacement cost basis. This figure rises to £425m (£341m) when development profits are included. The division managed to improve its income by cutting costs which should save about £100m (£58.1m) by the end of the year. It also plans to trim £250m - equivalent to 50 cents a barrel - off its costs by the end of 1992.

BP is hoping to add 400m barrels of oil a year to its reserves, Mr Simon said. It will maintain production next year as it brings a large new field in the North Sea and developments in the Gulf of Mexico and Papua New Guinea on stream.

Refining and marketing saw a squeeze in margins in the third quarter, particu-

larly in the UK, which pushed replacement cost profits down to £190m (£248m) in the same period last year.

The company was hit by a higher tax charge at a rate of 57 per cent which was about 18 points higher than normal due to several one-off charges. The City was disappointed with the results which were below general expectations and shares slipped 5p to 35p.

Oil output was up in the third quarter at an average of 1.5bn barrels a day compared with 1.2bn b/d in the third quarter 1990.

Earnings per share dropped to 2.9p (5.6p) and BP left its dividend unchanged at 4.5p a share.

## ASH moves to reduce debt

By Richard Gourley

Automated Security Holdings, the rapidly-growing security and loss prevention company, yesterday announced its proposed plan to sell lease receivables to cut balance sheet debt.

The group has placed £12m of receivables and was expecting to place a further £2m in the "next few weeks".

Mr Tom Buffett, the chairman, said the group was close to selling most of the rest of its finance leases, which would bring balance sheet debt close to zero, from £106m at the end of 1990.

The lease receivable sales follow the group's 28m convertible bond issue in May.

"We aim to have no finance leases on our books; they are not understood and are cash consumptive," said Mr Buffett. Yesterday the shares rose 10p to 124p.

## Benlox listing goes

Benlox, the investment facility company which launched an abortive bid for Storehouse in 1987, has lost its Stock Exchange share listing.

The Exchange cancelled after what the company called "protracted negotiations". The shares had been suspended since April 1990 and the company had not published accounts for two years.

## Pict Petroleum calls for £12m

By Deborah Hargreaves

PICT PETROLEUM, the small UK oil exploration company, announced a £12m rights issue yesterday in order to continue its search for oil both in the UK and overseas. The company also said it would be listed in full on the London Stock Exchange on November 14.

Mr John Lander, managing director, said the cash from the rights issue would be extremely important in funding exploration in a bid to prevent Pict's production from dropping off in the latter part of the decade.

Pict currently produces 2,800

barrels of oil a day (b/d) but this will start to decline in the next two years until its Scott field in the North Sea comes on stream in 1994 when output will rise to more than 5,000 b/d.

Scott output will start to tail off by the end of the decade and to maintain production at 5,000 b/d and more, the company is embarking on an ambitious exploration programme.

As well as significant drilling in the North Sea, Pict is exploring for oil in Tunisia, Vietnam and France. It is also negotiating licences in Syria and Italy which it hopes to

have in place by the end of the year.

The company is looking to expand into the near-east and Middle East and one other European country, but two-thirds of its expenditure will be concentrated in the UK.

The cash call is a 2-for-5 issue at 84p per share to raise £11.83m. Pict's major shareholder, Amerasia Hess, which owns 48 per cent of the company, has said it will subscribe in full.

Pict's profits doubled in the first six months of the year to £4.53m (£2.3m).

## Jupiter Tyndall deputy chief dies

By Michio Nakamoto

Jupiter Tyndall, the investment management and banking group recently formed through the merger of Jupiter Tarbutt Merlin Holdings and Tyndall Holdings, yesterday announced the death of its deputy chairman, Mr Derek Childs, 59.

Mr Childs was one of the founders of Jupiter Tyndall's green funds which invest in environmentally sound companies. He was head of a team looking after Merlin International Green Investment Trust, the only listed green fund.

## Scottish Cities wins Anglo-Scandinavian

By Philip Coggan, Personal Finance Editor

SCOTTISH CITIES Investment Trust yesterday claimed victory in the £18m bid battle for Anglo-Scandinavian Investment Trust and has declared the offer unconditional.

Victory came despite a proposal from Anglo-Scandinavian to pay cash at 100 per cent of the trust's formula asset value (FAV) or to offer shares in a new split capital trust. FAV is essentially net asset value minus the winding up costs.

The Scottish Cities offer was 90.25 per cent of the FAV in shares and 82 per cent in cash.

Scottish Cities said yesterday that it had received acceptances representing 38.6 per cent, and that it already owned 12.2 per cent. The bulk of the acceptances is due to have been for the shares offer.

Scottish Cities is part of the Finsbury group of companies, built up by the late Sir Walter Salomon, founder of the Rea Brothers merchant bank. Success in the bid will trigger a restructuring of Scottish Cities, with Anglo-Scandinavian's holding being cancelled and the voting structure simplified.

As of September 30, net asset value was 95p per share compared with 78.5p a year ago and with 91.7p at the end of March. The 5.2 per cent increase over the six-month period compared adversely with the FT All Share Index return of 6.1 per cent.

The interim dividend is again 1.5p.

## St James's Place lower after pay-out

ST JAMES'S Place Capital, the investment trust run by Lord Jacob Rothschild, has reported pre-tax profits of £5.4m for the six months ended September 30, against £9.2m in the corresponding period.

However, the company pointed out that the two periods were not comparable because roughly half the group's assets were distributed to shareholders in the form of units in Bishopsgate Unit Trust in August 1990.

As of September 30, net asset value was 95p per share compared with 78.5p a year ago and with 91.7p at the end of March. The 5.2 per cent increase over the six-month period compared adversely with the FT All Share Index return of 6.1 per cent.

The interim dividend is again 1.5p.

## John Williams Inds shares suspended

The shares of John Williams Industries were suspended yesterday at the company's request pending clarification of its financial position. The suspension price of 3/4p was 1p higher than the shares' low point for the year.

The company's share price has fallen steadily since reaching 67p in April 1990. This year it has not been higher than 9p. In its last reported accounts South Wales-based Williams, which has interests in prop-

erty, packaging and motor distribution, incurred losses of £951,000 for the year to the end of September, against profits of £27,000.

It has yet to release its figures for the six months to March 31.

There have been a number of changes on the board following the sale of John Williams Foundries to management in September last year.

In July this year Mr DL Watkins became non-executive chairman and Mr Russell Davis and Mr Robert Palmer became joint chief executives. At the same time Mr Brian Brownhill resigned as executive chairman and Mr Brynmor Jones left the board.

## 28% profit fall at Appleby Westward

Appleby Westward, which supplies Spar and VG retailers, saw its pre-tax profit fall by 28 per cent in the half year to September 6, although turnover improved by 5 per cent.

The profit came to £85,000 (£119m) on sales of £40.8m (£38.8m). Earnings fell to 10.1p (13.6p) and the interim dividend is again 3p.

## Westbury reverses into £1.14m loss

Westbury, the Cheltenham based building group, incurred a pre-tax loss of £1.14m in the six months ended August 31, against a pre-tax profit of £5.1m previously, as turnover fell from £36.7m to £35.8m.

Earlier this year the group raised £20.7m in a one-for-three rights issue. The pro-

## NEWS DIGEST

ceded had been used to reduce net borrowings from £55m at the end of February to £25.2m at the end of August.

Gearing was cut from just over 50 per cent to 23 per cent. The group has been trading in the black since the end of August.

The interim dividend is maintained at 3.25p on the increased capital. Losses per share were 2.01p (earnings 6.37p).

## Kitty Little in loss and passes dividend

Kitty Little, the USM-quoted maker of environmental fragrances and cosmetic bags and marketer of self-selection reading glasses, fell into losses in the six months to July 31.

At the pre-tax level, losses emerged at £25,000 (surplus turnover of £2.05m (£2.74m)). The company intends to change the year-end from January 31 to December 31.

Losses per share worked through at 0.67p (earnings

0.64p) and the interim dividend is passed (0.25p).

The company also announced that it had agreed to manage the business of MHI Trade, a distributor of Foster Grant sunglasses and reading glasses in the UK and Europe. It has acquired options to buy MHI's issued share capital.

## Difficult conditions continue for MMT

The difficult trading conditions highlighted in the interim statement continued at MMT Computing throughout the rest of the year. However the present year had started slightly better with improved forward order books, the company said.

Pre-tax profits for the USM-quoted computer systems consultancy fell by a third from £1.87m to £1.26m in the year to August 31. Turnover was down at £5.22m (£7.52m), a fall of 21 per cent.

Profits were helped by £237,000 (£356,000) of investment income but this was offset by higher interest charges of £4,000 (£1,800) and a lower contribution from an associate of £47,000 (£95,000).

Earnings per share came out at 4.8p (10.0p). A final dividend of 2.2p is proposed making 3.2p (3p) for the year.

## Yorklyde declines 23% to £1.06m

A 23 per cent drop from £1.36m to £1.06m in pre-tax profits for the six months ended July 31 was announced by Yorklyde, the wool textile weavers and spinners.

Turnover for the period was £5.92m (£5.81m) and earnings per share, after tax of £369,000 (£477,000), fell from 18.2p to 14.1p. The interim dividend was maintained at 4p.

## Property sales again boost Burtonwood

A near £1m increase in property profits enabled Burtonwood Brewery to lift its pre-tax figure from £2.38m to £3.05m in the half year to September 28.

Mr John Dutton-Forsshaw, chairman, explained that in difficult trading conditions volumes fell by 5.5 per cent and turnover by 1.5 per cent to £22.6m (£22.5m). When stripping out the effect of the cash and carry closure at the end of last year, turnover showed a 6 per cent increase.

Trading profit fell 14 per cent to £1.99m (£2.22m) but, in spite of the hostile environment, retail profits were up on the previous year, and the chairman expected that to continue.

Earnings per share came to 12.1p (8.5p) and the interim dividend is held at 0.7p.

DIVIDENDS ANNOUNCED					
Company	Dividend	Date	Dividend	Date	Dividend
Appleby Westward	3p	Jan 2	3p	Dec 2	2.5p
BMS	0.7p	Dec 2	0.7p	Dec 2	0.7p
Burtonwood	0.7p	Dec 2	0.7p	Dec 2	0.7p
Fenner	5.1p	Jan 24	5.1p	Dec 2	8.55p
Geers Gross	nil	Jan 2	1	Jan 2	10.25p
Gray & Simon	2.5p	Dec 16	2.5p	Dec 16	0.575p
Kitty Little	0.25p	Jan 3	0.25p	Jan 3	0.775p
Low (Wm)	5.7p	Jan 6	5.25p	Jan 6	3.2p
MMT Computing	2.2p	Jan 6	2.2p	Jan 6	3p
St James's Place	1.5p	Dec 12	1.5p	Dec 12	10.25p
St James's Place	1.5p	Jan 3	2.64p	Jan 3	3.25p
Westbury	3.25p	Jan 3	3.25p	Jan 3	9.7p
Yorklyde	4p	Dec 8	4p	Dec 8	4p

Dividends shown pence per share net except where otherwise stated. "Equivalent" refers to scrip issues. "On capital" refers to rights and/or acquisition issues. "USM stock" carries scrip option.











## LONDON SHARE SERVICE

● Latest Share Prices are available on FT Cityline. Calls charged at 36p/min. (excl. VAT) and 48p/min. at all other times. To obtain your free Share Code Booklet ring 071-925-2128

## AMERICANS

1991	Low	High	Stock	Price	Div	Yield	P/E
100	100	100	Alcoa Inc.	21.50	0.40	1.86	11.5
101	101	101	Alcoa Inc.	21.50	0.40	1.86	11.5
102	102	102	Alcoa Inc.	21.50	0.40	1.86	11.5
103	103	103	Alcoa Inc.	21.50	0.40	1.86	11.5
104	104	104	Alcoa Inc.	21.50	0.40	1.86	11.5
105	105	105	Alcoa Inc.	21.50	0.40	1.86	11.5
106	106	106	Alcoa Inc.	21.50	0.40	1.86	11.5
107	107	107	Alcoa Inc.	21.50	0.40	1.86	11.5
108	108	108	Alcoa Inc.	21.50	0.40	1.86	11.5
109	109	109	Alcoa Inc.	21.50	0.40	1.86	11.5
110	110	110	Alcoa Inc.	21.50	0.40	1.86	11.5

## BUILDING, TIMBER, ROADS - Contd

1991	Low	High	Stock	Price	Div	Yield	P/E
111	111	111	Alcoa Inc.	21.50	0.40	1.86	11.5
112	112	112	Alcoa Inc.	21.50	0.40	1.86	11.5
113	113	113	Alcoa Inc.	21.50	0.40	1.86	11.5
114	114	114	Alcoa Inc.	21.50	0.40	1.86	11.5
115	115	115	Alcoa Inc.	21.50	0.40	1.86	11.5
116	116	116	Alcoa Inc.	21.50	0.40	1.86	11.5
117	117	117	Alcoa Inc.	21.50	0.40	1.86	11.5
118	118	118	Alcoa Inc.	21.50	0.40	1.86	11.5
119	119	119	Alcoa Inc.	21.50	0.40	1.86	11.5
120	120	120	Alcoa Inc.	21.50	0.40	1.86	11.5

## DRAPERY AND STORES - Contd

1991	Low	High	Stock	Price	Div	Yield	P/E
121	121	121	Alcoa Inc.	21.50	0.40	1.86	11.5
122	122	122	Alcoa Inc.	21.50	0.40	1.86	11.5
123	123	123	Alcoa Inc.	21.50	0.40	1.86	11.5
124	124	124	Alcoa Inc.	21.50	0.40	1.86	11.5
125	125	125	Alcoa Inc.	21.50	0.40	1.86	11.5
126	126	126	Alcoa Inc.	21.50	0.40	1.86	11.5
127	127	127	Alcoa Inc.	21.50	0.40	1.86	11.5
128	128	128	Alcoa Inc.	21.50	0.40	1.86	11.5
129	129	129	Alcoa Inc.	21.50	0.40	1.86	11.5
130	130	130	Alcoa Inc.	21.50	0.40	1.86	11.5

## ENGINEERING

1991	Low	High	Stock	Price	Div	Yield	P/E
131	131	131	Alcoa Inc.	21.50	0.40	1.86	11.5
132	132	132	Alcoa Inc.	21.50	0.40	1.86	11.5
133	133	133	Alcoa Inc.	21.50	0.40	1.86	11.5
134	134	134	Alcoa Inc.	21.50	0.40	1.86	11.5
135	135	135	Alcoa Inc.	21.50	0.40	1.86	11.5
136	136	136	Alcoa Inc.	21.50	0.40	1.86	11.5
137	137	137	Alcoa Inc.	21.50	0.40	1.86	11.5
138	138	138	Alcoa Inc.	21.50	0.40	1.86	11.5
139	139	139	Alcoa Inc.	21.50	0.40	1.86	11.5
140	140	140	Alcoa Inc.	21.50	0.40	1.86	11.5

## INDUSTRIALS (Misc.) - Contd

1991	Low	High	Stock	Price	Div	Yield	P/E
141	141	141	Alcoa Inc.	21.50	0.40	1.86	11.5
142	142	142	Alcoa Inc.	21.50	0.40	1.86	11.5
143	143	143	Alcoa Inc.	21.50	0.40	1.86	11.5
144	144	144	Alcoa Inc.	21.50	0.40	1.86	11.5
145	145	145	Alcoa Inc.	21.50	0.40	1.86	11.5
146	146	146	Alcoa Inc.	21.50	0.40	1.86	11.5
147	147	147	Alcoa Inc.	21.50	0.40	1.86	11.5
148	148	148	Alcoa Inc.	21.50	0.40	1.86	11.5
149	149	149	Alcoa Inc.	21.50	0.40	1.86	11.5
150	150	150	Alcoa Inc.	21.50	0.40	1.86	11.5

## INDUSTRIALS (Misc.) - Contd

1991	Low	High	Stock	Price	Div	Yield	P/E
151	151	151	Alcoa Inc.	21.50	0.40	1.86	11.5
152	152	152	Alcoa Inc.	21.50	0.40	1.86	11.5
153	153	153	Alcoa Inc.	21.50	0.40	1.86	11.5
154	154	154	Alcoa Inc.	21.50	0.40	1.86	11.5
155	155	155	Alcoa Inc.	21.50	0.40	1.86	11.5
156	156	156	Alcoa Inc.	21.50	0.40	1.86	11.5
157	157	157	Alcoa Inc.	21.50	0.40	1.86	11.5
158	158	158	Alcoa Inc.	21.50	0.40	1.86	11.5
159	159	159	Alcoa Inc.	21.50	0.40	1.86	11.5
160	160	160	Alcoa Inc.	21.50	0.40	1.86	11.5

## CANADIANS

1991	Low	High	Stock	Price	Div	Yield	P/E
161	161	161	Alcoa Inc.	21.50	0.40	1.86	11.5
162	162	162	Alcoa Inc.	21.50	0.40	1.86	11.5
163	163	163	Alcoa Inc.	21.50	0.40	1.86	11.5
164	164	164	Alcoa Inc.	21.50	0.40	1.86	11.5
165	165	165	Alcoa Inc.	21.50	0.40	1.86	11.5
166	166	166	Alcoa Inc.	21.50	0.40	1.86	11.5
167	167	167	Alcoa Inc.	21.50	0.40	1.86	11.5
168	168	168	Alcoa Inc.	21.50	0.40	1.86	11.5
169	169	169	Alcoa Inc.	21.50	0.40	1.86	11.5
170	170	170	Alcoa Inc.	21.50	0.40	1.86	11.5

## BANKS, HP &amp; LEASING

1991	Low	High	Stock	Price	Div	Yield	P/E
171	171	171	Alcoa Inc.	21.50	0.40	1.86	11.5
172	172	172	Alcoa Inc.	21.50	0.40	1.86	11.5
173	173	173	Alcoa Inc.	21.50	0.40	1.86	11.5
174	174	174	Alcoa Inc.	21.50	0.40	1.86	11.5
175	175	175	Alcoa Inc.	21.50	0.40	1.86	11.5
176	176	176	Alcoa Inc.	21.50	0.40	1.86	11.5
177	177	177	Alcoa Inc.	21.50	0.40	1.86	11.5
178	178	178	Alcoa Inc.	21.50	0.40	1.86	11.5
179	179	179	Alcoa Inc.	21.50	0.40	1.86	11.5
180	180	180	Alcoa Inc.	21.50	0.40	1.86	11.5

## CHEMICALS, PLASTICS

1991	Low	High	Stock	Price	Div	Yield	P/E
181	181	181	Alcoa Inc.	21.50	0.40	1.86	11.5
182	182	182	Alcoa Inc.	21.50	0.40	1.86	11.5
183	183	183	Alcoa Inc.	21.50	0.40	1.86	11.5
184	184	184	Alcoa Inc.	21.50	0.40	1.86	11.5
185	185	185	Alcoa Inc.	21.50	0.40	1.86	11.5
186	186	186	Alcoa Inc.	21.50	0.40	1.86	11.5
187	187	187	Alcoa Inc.	21.50	0.40	1.86	11.5
188	188	188	Alcoa Inc.	21.50	0.40	1.86	11.5
189	189	189	Alcoa Inc.	21.50	0.40	1.86	11.5
190	190	190	Alcoa Inc.	21.50	0.40	1.86	11.5

## DRAPERY AND STORES

1991	Low	High	Stock	Price	Div	Yield	P/E
191	191	191	Alcoa Inc.	21.50	0.40	1.86	11.5
192	192	192	Alcoa Inc.	21.50	0.40	1.86	11.5
193	193	193	Alcoa Inc.	21.50	0.40	1.86	11.5
194	194	194	Alcoa Inc.	21.50	0.40	1.86	11.5
195	195	195	Alcoa Inc.	21.50	0.40	1.86	11.5
196	196	196	Alcoa Inc.	21.50	0.40	1.86	11.5
197	197	197	Alcoa Inc.	21.50	0.40	1.86	11.5
198	198	198	Alcoa Inc.	21.50	0.40	1.86	11.5
199	199	199	Alcoa Inc.	21.50	0.40	1.86	11.5
200	200	200	Alcoa Inc.	21.50	0.40	1.86	11.5

## BEERS, WINES &amp; SPIRITS

1991	Low	High	Stock	Price	Div	Yield	P/E
201	201	201	Alcoa Inc.	21.50	0.40	1.86	11.5
202	202	202	Alcoa Inc.	21.50	0.40	1.86	11.5
203	203	203	Alcoa Inc.	21.50	0.40	1.86	11.5
204	204	204	Alcoa Inc.	21.50	0.40	1.86	11.5
205	205	205	Alcoa Inc.	21.50	0.40	1.86	11.5
206	206	206	Alcoa Inc.	21.50	0.40	1.86	11.5
207	207	207	Alcoa Inc.	21.50	0.40	1.86	11.5
208	208	208	Alcoa Inc.	21.50	0.40	1.86	11.5
209	209	209	Alcoa Inc.	21.50	0.40	1.86	11.5
210	210	210	Alcoa Inc.	21.50	0.40	1.86	11.5

## BUILDING, TIMBER, ROADS

1991	Low	High	Stock	Price	Div	Yield	P/E
211	211	211	Alcoa Inc.	21.50	0.40	1.86	11.5
212	212	212	Alcoa Inc.	21.50	0.40	1.86	11.5
213	213	213	Alcoa Inc.	21.50	0.40	1.86	11.5
214	214	214	Alcoa Inc.	21.50	0.40	1.86	11.5
215	215	215	Alcoa Inc.	21.50	0.40	1.86	11.5
216	216	216	Alcoa Inc.	21.50	0.40	1.86	11.5
217	217	217	Alcoa Inc.	21.50	0.40	1.86	11.5
218	218	218	Alcoa Inc.	21.50	0.40	1.86	11.5
219	219	219	Alcoa Inc.	21.50	0.40	1.86	11.5
220	220	220	Alcoa Inc.	21.50	0.40	1.86	11.5

## ELECTRICITY

1991	Low	High	Stock	Price	Div	Yield	P/E
221	221	221	Alcoa Inc.	21.50	0.40	1.86	11.5
222	222	222	Alcoa Inc.	21.50	0.40	1.86	11.5
223	223	223	Alcoa Inc.	21.50	0.40	1.86	11.5
224	224	224	Alcoa Inc.	21.50	0.40	1.86	11.5
225	225	225	Alcoa Inc.	21.50	0.40	1.86	11.5
226	226	226	Alcoa Inc.	21.50	0.40	1.86	11.5
227	227	227	Alcoa Inc.	21.50	0.40	1.86	11.5
228	228	228	Alcoa Inc.	21.50	0.40	1.86	11.5
229	229	229	Alcoa Inc.	21.50	0.40	1.86	11.5
230	230	230	Alcoa Inc.	21.50	0.40	1.86	11.5

## FOOD, GROCERIES, ETC

1991	231	231	Alcoa Inc.	21.50	0.40	1.86	11.5
1992	232	232	Alcoa Inc.	21.50	0.40	1.86	11.5
1993	233	233	Alcoa Inc.	21.50	0.40	1.86	11.5
1994	234	234	Alcoa Inc.	21.50	0.40	1.86	11.5
1995	235	235	Alcoa Inc.	21.50	0.40	1.86	11.5
1996	236	236	Alcoa Inc.	21.50	0.40	1.86	11.5
1997	237						
1998	238	238	Alcoa Inc.	21.50	0.40	1.86	11.5
1999	239	239	Alcoa Inc.	21.50	0.40	1.86	11.5
2000	240	240	Alcoa Inc.	21.50	0.40	1.86	11.5
2001	241	241	Alcoa Inc.	21.50	0.40	1.86	11.5
2002	242	242	Alcoa Inc.	21.50	0.40	1.86	11.5
2003	243	243	Alcoa Inc.	21.50	0.40	1.86	11.5
2004	244	244	Alcoa Inc.	21.50	0.40	1.86	11.5
2005	245	245	Alcoa Inc.	21.50	0.40	1.86	11.5
2006	246	246	Alcoa Inc.	21.50	0.40	1.86	11.5
2007	247	247	Alcoa Inc.	21.50	0.40	1.86	11.5
2008	248	248	Alcoa Inc.	21.50	0.40	1.86	11.5
2009	249	249	Alcoa Inc.	21.50	0.40	1.86	11.5
2010	250	250	Alcoa Inc.	21.50	0.40	1.86	11.5
2011	251	251	Alcoa Inc.	21.50	0.40	1.86	11.5
2012	252	252	Alcoa Inc.	21.50	0.40	1.86	11.5
2013	253	253	Alcoa Inc.	21.50	0.40	1.86	11.5
2014	254	254	Alcoa Inc.	21.50	0.40	1.86	11.5
2015	255	255	Alcoa Inc.	21.50	0.40	1.86	11.5
2016	256	256	Alcoa Inc.	21.50	0.40	1.86	11.5
2017	257	257	Alcoa Inc.	21.50	0.40	1.86	11.5
2018	258	258	Alcoa Inc.	21.50	0.40	1.86	11.5
2019	259	259	Alcoa Inc.	21.50	0.40	1.86	11.5
2020	260	260	Alcoa Inc.	21.50	0.40	1.86	11.5
2021	261	261	Alcoa Inc.	21.50	0.40	1.86	11.5
2022	262	262	Alcoa Inc.	21.50	0.40	1.86	11.5
2023	263	263	Alcoa Inc.	21.50	0.40	1.86	11.5
2024	264	264	Alcoa Inc.	21.50	0.40	1.86	11.5
2025	265	265	Alcoa Inc.	21.50	0.40	1.86	11.5
2026	266	266	Alcoa Inc.	21.50	0.40	1.86	11.5
2027	267	267	Alcoa Inc.	21.50	0.40	1.86	11.5
2028	268	268	Alcoa Inc.	21.50	0.40	1.86	11.5
2029	269	269	Alcoa Inc.	21.50	0.40	1.86	11.5
2030	270	270	Alcoa Inc.	21.50	0.40	1.86	11.5
2031	271	271	Alcoa Inc.	21.50	0.40	1.86	11.5
2032	272	272	Alcoa Inc.	21.50	0.40	1.86	11.5
2033	273	273	Alcoa Inc.	21.50	0.40	1.86	11.5
2034	274	274	Alcoa Inc.	21.50	0.40	1.86	11.5
2035	275	275	Alcoa Inc.	21.50	0.40	1.86	11.5
2036	276	276	Alcoa Inc.	21.50	0.40	1.86	11.5
2037	277	277	Alcoa Inc.	21.50	0.40	1.86	11.5
2038	278	278	Alcoa Inc.	21.50	0.40	1.86	11.5
2039	279	279	Alcoa Inc.	21.50	0.40	1.86	11.5
2040	280	280	Alcoa Inc.	21.50	0.40	1.86	11.5
2041	281	281	Alcoa Inc.	21.50	0.40	1.86	11.5
2042	282	282	Alcoa Inc.	21.50	0.40	1.86	11.5
2043	283	283	Alcoa Inc.	21.50	0.40	1.86	11.5
2044	284	284	Alcoa Inc.	21.50	0.40	1.86	11.5
2045	285	285	Alcoa Inc.	21.50	0.40	1.86	11.5
2046	286	286	Alcoa Inc.	21.50	0.40	1.86	11.5
2047	287	287	Alcoa Inc.	21.50	0.40	1.86	11.5
2048	288	288	Alcoa Inc.	21.50	0.40	1.86	11.5
2049	289	289	Alcoa Inc.	21.50	0.40	1.86	11.5
2050	290	290	Alcoa Inc.	21.50	0.40	1.86	11.5
2051	291	291	Alcoa Inc.	21.50	0.40	1.86	11.5
2052	292	292	Alcoa Inc.	21.50	0.40	1.86	11.5
2053	293	293	Alcoa Inc.	21.50	0.40	1.86	11.5
2054	294	294	Alcoa Inc.	21.50	0.40	1.86	11.5
2055	295	295	Alcoa Inc.	21.50	0.40	1.86	11.5
2056	296	296	Alcoa Inc.	21.50	0.40	1.86	11.5
2057	297	297	Alcoa Inc.	21.50	0.40	1.86	11.5
2058	298	298	Alcoa Inc.	21.50	0.40	1.86	11.5
2059	299	299	Alcoa Inc.	21.50	0.40	1.86	11.5
2060	300	300	Alcoa Inc.	21.50	0.40	1.86	11.5
2061	301	301	Alcoa Inc.	21.50	0.40	1.86	11.5
2062	302	302	Alcoa Inc.	21.50	0.40	1.86	11.5
2063	303	303	Alcoa Inc.	21.50	0.40	1.86	11.5
2064	304	304	Alcoa Inc.	21.50	0.40	1.86	11.5
2065	305	305	Alcoa Inc.	21.50	0.40	1.86	11.5
2066	306	306	Alcoa Inc.	21.50	0.40	1.86	11.5
2067	307	307	Alcoa Inc.	21.50	0.40	1.86	11.5
2068	308	308	Alcoa Inc.	21.50	0.40	1.86	11.5
2069	309	309	Alcoa Inc.	21.50	0.40	1.86	11.5
2070	310	310	Alcoa Inc.	21.50	0.40	1.86	11.5
2071	311	311	Alcoa Inc.	21.50	0.40	1.86	11.5
2072	312	312	Alcoa Inc.	21.50	0.40	1.86	11.5
2073	313	313	Alcoa Inc.	21.50	0.40	1.86	11.5
2074	314	314	Alcoa Inc.	21.50	0.40	1.86	11.5
2075	315	315	Alcoa Inc.	21.50	0.40	1.86	11.5
2076	316	316	Alcoa Inc.	21.50	0.40	1.86	11.5
2077	317	317	Alcoa Inc.	21.50	0.40	1.86	11.5
2078	318	318	Alcoa Inc.	21.50	0.40	1.86	11.5
2079	319	319	Alcoa Inc.	21.50	0.40	1.86	11.5
2080	320	320	Alcoa Inc.	21.50	0.40	1.86	11.5
2081	321	321	Alcoa Inc.	21.50	0.40	1.86	11.5
2082	322	322	Alcoa Inc.	21.50	0.40	1.86	11.5
2083	323	323	Alcoa Inc.	21.50	0.40	1.86	11.5
2084	324	324	Alcoa Inc.	21.50	0.40	1.86	11.5
2085	325	325	Alcoa Inc.	21.50	0.40	1.86	11.5
2086	326	326	Alcoa Inc.	21.50	0.40	1.86	11.5
2087	327	327	Alcoa Inc.	21.50	0.40	1.86	11.5
2088	328	328	Alcoa Inc.	21.50	0.40	1.86	11.5
2089	329	329	Alcoa Inc.	21.50	0.40	1.86	11.5
2090	330	330	Alcoa Inc.	21.50	0.40	1.86	11.5
2091	331	331	Alcoa Inc.	21.50	0.40	1.86	11.5
2092	332	332	Alcoa Inc.	21.50	0.40	1.86	11.5
2093	333	333	Alcoa Inc.	21.50	0.40	1.86	11.5
2094	334	334	Alcoa Inc.	21.50	0.40	1.86	11.5
2095	335	335	Alcoa Inc.	21.50	0.40	1.86	11.5
2096	336	336	Alcoa Inc.	21.50	0.40	1.86	11.5
2097	337	337	Alcoa Inc.	21.50	0.40	1.86	11.5
2098	338	338	Alcoa Inc.	21.50	0.40	1.86	11.5
2099	339	339	Alcoa Inc.	21.50	0.40	1.86	11.5
2100	340	340	Alcoa Inc.	21.50	0.40	1.86	11.5
2101	341	341	Alcoa Inc.	21.50	0.40	1.86	11.5
2102	342	342	Alcoa Inc.	21.50	0.40	1.86	11.5
2103	343	343	Alcoa Inc.	21.50	0.40	1.86	11.5
2104	344	344	Alcoa Inc.	21.50	0.40	1.86	11.5
2105	345	345	Alcoa Inc.	21.50	0.40	1.86	11.5
2106	346	346	Alcoa Inc.	21.50	0.40	1.86	11.5
2107	347	347	Alcoa Inc.	21.50	0.40	1.86	11.5
2108	348	348	Alcoa Inc.	21.50	0.40	1.86	11.5
2109	349	349	Alcoa Inc.	21.50	0.40	1.86	11.5
2110	350	350	Alcoa Inc.	21.50	0.40	1.86	11.5
2111	351	351	Alcoa Inc.	21.50	0.40	1.86	11.5
2112	352	352	Alcoa Inc.	21.50	0.40	1.86	11.5
2113	353	353	Alcoa Inc.	21.50	0.40	1.86	11.5
2114	354	354	Alcoa Inc.	21.50	0.40	1.86	11.5
2115	355	355	Alcoa Inc.	21.50	0.40	1.86	11.5
2116	356	356	Alcoa Inc.	21.50	0.40	1.86	11.5
2117	357	357	Alcoa Inc.	21.50	0.40	1.86	11.5
2118	358	358	Alcoa Inc.	21.50	0.40	1.86	11.5
2119	359	359	Alcoa Inc.	21.50	0.40	1.86	11.5
2120	360	360	Alcoa Inc.	21.50	0.40	1.86	11.5
2121	361	361	Alcoa Inc.	21.50	0.40	1.86	11.5
2122	362	362	Alcoa Inc.	21.50	0.40	1.86	11.5
2123	363	363	Alcoa Inc.	21.50	0.40	1.86	11.5
2124	364	364	Alcoa Inc.	21.50	0.40	1.86	11.5
2125	365	365	Alcoa Inc.	21.50	0.40	1.86	11.5
2126	366	366	Alcoa Inc.	21.50	0.40	1.86	11.5
2127	367	367	Alcoa Inc.	21.50	0.40	1.86	11.5
2128	368	368	Alcoa Inc.	21.50	0.40	1.86	11.5
2129	369	369	Alcoa Inc.	21.50	0.40	1.86	11.5
2130	370	370	Alcoa Inc.	21.50	0.40	1.86	11.5
2131	371	371	Alcoa Inc.	21.50	0.40	1.86	11.5
2132	372	372	Alcoa Inc.	21.50	0.40	1.86	11.5
2133	373	373	Alcoa Inc.	21.50	0.40	1.86	11.5
2134	374	374	Alcoa Inc.	21.50	0.40	1.86	11.5
2135	375	375	Alcoa Inc.	21.50	0.40	1.86	11.5
2136	376	376	Alcoa Inc.	21.50	0.40	1.86	11.5
2137	377	377	Alcoa Inc.	21.50	0.40	1.86	11.5
2138	378	378	Alcoa Inc.	21.50	0.40	1.86	11.5
2139	379	379	Alcoa Inc.	21.50	0.40	1.86	11.5
2140	380	380	Alcoa Inc.	21.50	0.40	1.86	11.5
2141	381	381	Alcoa Inc.	21.50	0.40	1.86	11.5
2142	382	382	Alcoa Inc.	21.50	0.40	1.86	11.5
2143	383	383	Alcoa Inc.	21.50	0.40	1.86	11.5
2144	384	384	Alcoa Inc.	21.50	0.40	1.86	11.5
2145	385	385	Alcoa Inc.	21.50	0.40	1.86	11.5
2146	386	386	Alcoa Inc.	21.50	0.40	1.86	11.5
2147	387	387	Alcoa Inc.	21.50	0.40	1.86	11.5
2148	388	388	Alcoa Inc.	21.50	0.40	1.86	11.5
2149	389	389	Alcoa Inc.	21.50	0.40	1.86	11.5
2150	390	390	Alcoa Inc.	21.50	0.40	1.86	11.5
2151	391	391	Alcoa Inc.	21.50	0.40	1.86	11.5
2152	392	392	Alcoa Inc.	21.50	0.40	1.86	11.5
2153	393	393	Alcoa Inc.	21.50	0.40	1.86	11.5
2154	394	394	Alcoa Inc.	21.50	0.40	1.86	11.5
2155	395	395	Alcoa Inc.	21.50	0.40	1.86	11.5
2156	396	396	Alcoa Inc.	21.50	0.40	1.86	11.5
2157	397	397	Alcoa Inc.	21.50	0.40	1.86	11.5
2158	398	398	Alcoa Inc.	21.50	0.40		



## LONDON SHARE SERVICE

● Latest Share Prices are available on FT Cityline. Calls charged at 35p/minute cheap rate and 45p/minute at all other times. To obtain your free Share Code Booklet ring 071-625-2126

## LEISURE—Contd

1991	1990	1989	1988	1987	1986	1985	1984	1983	1982	1981	1980	1979	1978	1977	1976	1975	1974	1973	1972	1971	1970	1969	1968	1967	1966	1965	1964	1963	1962	1961	1960	1959	1958	1957	1956	1955	1954	1953	1952	1951	1950	1949	1948	1947	1946	1945	1944	1943	1942	1941	1940	1939	1938	1937	1936	1935	1934	1933	1932	1931	1930	1929	1928	1927	1926	1925	1924	1923	1922	1921	1920	1919	1918	1917	1916	1915	1914	1913	1912	1911	1910	1909	1908	1907	1906	1905	1904	1903	1902	1901	1900	1899	1898	1897	1896	1895	1894	1893	1892	1891	1890	1889	1888	1887	1886	1885	1884	1883	1882	1881	1880	1879	1878	1877	1876	1875	1874	1873	1872	1871	1870	1869	1868	1867	1866	1865	1864	1863	1862	1861	1860	1859	1858	1857	1856	1855	1854	1853	1852	1851	1850	1849	1848	1847	1846	1845	1844	1843	1842	1841	1840	1839	1838	1837	1836	1835	1834	1833	1832	1831	1830	1829	1828	1827	1826	1825	1824	1823	1822	1821	1820	1819	1818	1817	1816	1815	1814	1813	1812	1811	1810	1809	1808	1807	1806	1805	1804	1803	1802	1801	1800	1799	1798	1797	1796	1795	1794	1793	1792	1791	1790	1789	1788	1787	1786	1785	1784	1783	1782	1781	1780	1779	1778	1777	1776	1775	1774	1773	1772	1771	1770	1769	1768	1767	1766	1765	1764	1763	1762	1761	1760	1759	1758	1757	1756	1755	1754	1753	1752	1751	1750	1749	1748	1747	1746	1745	1744	1743	1742	1741	1740	1739	1738	1737	1736	1735	1734	1733	1732	1731	1730	1729	1728	1727	1726	1725	1724	1723	1722	1721	1720	1719	1718	1717	1716	1715	1714	1713	1712	1711	1710	1709	1708	1707	1706	1705	1704	1703	1702	1701	1700	1699	1698	1697	1696	1695	1694	1693	1692	1691	1690	1689	1688	1687	1686	1685	1684	1683	1682	1681	1680	1679	1678	1677	1676	1675	1674	1673	1672	1671	1670	1669	1668	1667	1666	1665	1664	1663	1662	1661	1660	1659	1658	1657	1656	1655	1654	1653	1652	1651	1650	1649	1648	1647	1646	1645	1644	1643	1642	1641	1640	1639	1638	1637	1636	1635	1634	1633	1632	1631	1630	1629	1628	1627	1626	1625	1624	1623	1622	1621	1620	1619	1618	1617	1616	1615	1614	1613	1612	1611	1610	1609	1608	1607	1606	1605	1604	1603	1602	1601	1600	1599	1598	1597	1596	1595	1594	1593	1592	1591	1590	1589	1588	1587	1586	1585	1584	1583	1582	1581	1580	1579	1578	1577	1576	1575	1574	1573	1572	1571	1570	1569	1568	1567	1566	1565	1564	1563	1562	1561	1560	1559	1558	1557	1556	1555	1554	1553	1552	1551	1550	1549	1548	1547	1546	1545	1544	1543	1542	1541	1540	1539	1538	1537	1536	1535	1534	1533	1532	1531	1530	1529	1528	1527	1526	1525	1524	1523	1522	1521	1520	1519	1518	1517	1516	1515	1514	1513	1512	1511	1510	1509	1508	1507	1506	1505	1504	1503	1502	1501	1500	1499	1498	1497	1496	1495	1494	1493	1492	1491	1490	1489	1488	1487	1486	1485	1484	1483	1482	1481	1480	1479	1478	1477	1476	1475	1474	1473	1472	1471	1470	1469	1468	1467	1466	1465	1464	1463	1462	1461	1460	1459	1458	1457	1456	1455	1454	1453	1452	1451	1450	1449	1448	1447	1446	1445	1444	1443	1442	1441	1440	1439	1438	1437	1436	1435	1434	1433	1432	1431	1430	1429	1428	1427	1426	1425	1424	1423	1422	1421	1420	1419	1418	1417	1416	1415	1414	1413	1412	1411	1410	1409	1408	1407	1406	1405	1404	1403	1402	1401	1400	1399	1398	1397	1396	1395	1394	1393	1392	1391	1390	1389	1388	1387	1386	1385	1384	1383	1382	1381	1380	1379	1378	1377	1376	1375	1374	1373	1372	1371	1370	1369	1368	1367	1366	1365	1364	1363	1362	1361	1360	1359	1358	1357	1356	1355	1354	1353	1352	1351	1350	1349	1348	1347	1346	1345	1344	1343	1342	1341	1340	1339	1338	1337	1336	1335	1334	1333	1332	1331	1330	1329	1328	1327	1326	1325	1324	1323	1322	1321	1320	1319	1318	1317	1316	1315	1314	1313	1312	1311	1310	1309	1308	1307	1306	1305	1304	1303	1302	1301	1300	1299	1298	1297	1296	1295	1294	1293	1292	1291	1290	1289	1288	1287	1286	1285	1284	1283	1282	1281	1280	1279	1278	1277	1276	1275	1274	1273	1272	1271	1270	1269	1268	1267	1266	1265	1264	1263	1262	1261	1260	1259	1258	1257	1256	1255	1254	1253	1252	1251	1250	1249	1248	1247	1246	1245	1244	1243	1242	1241	1240	1239	1238	1237	1236	1235	1234	1233	1232	1231	1230	1229	1228	1227	1226	1225	1224	1223	1222	1221	1220	1219	1218	1217	1216	1215	1214	1213	1212	1211	1210	1209	1208	1207	1206	1205	1204	1203	1202	1201	1200	1199	1198	1197	1196	1195	1194	1193	1192	1191	1190	1189	1188	1187	1186	1185	1184	1183	1182	1181	1180	1179	1178	1177	1176	1175	1174	1173	1172	1171	1170	1169	1168	1167	1166	1165	1164	1163	1162	1161	1160	1159	1158	1157	1156	1155	1154	1153	1152	1151	1150	1149	1148	1147	1146	1145	1144	1143	1142	1141	1140	1139	1138	1137	1136	1135	1134	1133	1132	1131	1130	1129	1128	1127	1126	1125	1124	1123	1122	1121	1120	1119	1118	1117	1116	1115	1114	1113	1112	1111	1110	1109	1108	1107	1106	1105	1104	1103	1102	1101	1100	1099	1098	1097	1096	1095	1094	1093	1092	1091	1090	1089	1088	1087	1086	1085	1084	1083	1082	1081	1080	1079	1078	1077	1076	1075	1074	1073	1072	1071	1070	1069	1068	1067	1066	1065	1064	1063	1062	1061	1060	1059	1058	1057	1056	1055	1054	1053	1052	1051	1050	1049	1048	1047	1046	1045	1044	1043	1042	1041	1040	1039	1038	1037	1036	1035	1034	1033	1032	1031	1030	1029	1028	1027	1026	1025	1024	1023	1022	1021	1020	1019	1018	1017	1016	1015	1014	1013	1012	1011	1010	1009	1008	1007	1006	1005	1004	1003	1002	1001	1000	999	998	997	996	995	994	993	992	991	990	989	988	987	986	985	984	983	982	981	980	979	978	977	976	975	974	973	972	971	970	969	968	967	966	965	964	963	962	961	960	959	958	957	956	955	954	953	952	951	950	949	948	947	946	945	944	943	942	941	940	939	938	937	936	935	934	933	932	931	930	929	928	927	926	925	924	923	922	921	920	919	918	917	916	915	914	913	912	911	910	909	908	907	906	905	904	903	902	901	900	899	898	897	896	895	894	893	892	891	890	889	888	887	886	885	884	883	882	881	880	879	878	877	876	875	874	873	872	871	870	869	868	867	866	865	864	863	862	861	860	859	858	857	856	855	854	853	852	851	850	849	848	847	846	845	844	843	842	841	840	839	838	837	836	835	834	833	832	831	830	829	828	827	826	825	824	823	822	821	820	819	818	817	816	815	814	813	812	811	810	809	808	807	806	805	804	803	802	801	800	799	798	797	796	795	794	793	792	791	790	789	788	787	786	785	784	783	782	781	780	779	778	777	776	775	774	773	772	771	770	769	768	767	766	765	764	763	762	761	760	759	758	757	756	755	754	753	752	751	750	749	748	747	746	745	744	743	742	741	740	739	738	737	736	735	734	733	732	731	730	729	728	727	726	725	724	723	722	721	720	719	718	717	716	715	714	713	712	711	710	709	708	707	706	705	704	703	702	701	700	699	698	697	696	695	694	693	692	691	690	689	688	687	686	685	684	683	682	681	680	679	678	677	676	675	674	673	672	671	670	669	668	667	666	665	664	663	662	661	660	659	658	657	656	655	654	653	652	651	650	649	648	647	646	645	644	643	642	641	640	639	638	637	636	635	634	633	632	631	630	629	628	627	626	625	624	623	622	621	620	619	618	617	616	615	614	613	612	611	610	609	608	607	606	605	604	603	602</
------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-------



● Current Unit Trust prices are available on FT CitiNet. Calls charged at 48p per minute (peak and off peak) inc. VAT. To obtain your free Unit Trust Code Reader call 071 305 2122

Unit Charge	Cash Price	Bad Price	Offer Price	+ or -	Yield %
-------------	------------	-----------	-------------	--------	---------

6	116	6	136	6	123	6	+0.5	9.30
6	131	5	134	6	143	4	+0.5	5.93

[illegible][illegible]

**LIN TAI**

1. The first step in the process of the investigation is the identification of the problem. This is done by the investigator who is responsible for the study. The investigator must first identify the problem that is being investigated. This is done by the investigator who is responsible for the study. The investigator must first identify the problem that is being investigated.

[illegible][illegible]

Ways Ltd 1000M

1  
 2  
 3  
 4  
 5  
 6  
 7  
 8  
 9  
 10  
 11  
 12  
 13  
 14  
 15  
 16  
 17  
 18  
 19  
 20  
 21  
 22  
 23  
 24  
 25  
 26  
 27  
 28  
 29  
 30  
 31  
 32  
 33  
 34  
 35  
 36  
 37  
 38  
 39  
 40  
 41  
 42  
 43  
 44  
 45  
 46  
 47  
 48  
 49  
 50  
 51  
 52  
 53  
 54  
 55  
 56  
 57  
 58  
 59  
 60  
 61  
 62  
 63  
 64  
 65  
 66  
 67  
 68  
 69  
 70  
 71  
 72  
 73  
 74  
 75  
 76  
 77  
 78  
 79  
 80  
 81  
 82  
 83  
 84  
 85  
 86  
 87  
 88  
 89  
 90  
 91  
 92  
 93  
 94  
 95  
 96  
 97  
 98  
 99  
 100  
 101  
 102  
 103  
 104  
 105  
 106  
 107  
 108  
 109  
 110  
 111  
 112  
 113  
 114  
 115  
 116  
 117  
 118  
 119  
 120  
 121  
 122  
 123  
 124  
 125  
 126  
 127  
 128  
 129  
 130  
 131  
 132  
 133  
 134  
 135  
 136  
 137  
 138  
 139  
 140  
 141  
 142  
 143  
 144  
 145  
 146  
 147  
 148  
 149  
 150  
 151  
 152  
 153  
 154  
 155  
 156  
 157  
 158  
 159  
 160  
 161  
 162  
 163  
 164  
 165  
 166  
 167  
 168  
 169  
 170  
 171  
 172  
 173  
 174  
 175  
 176  
 177  
 178  
 179  
 180  
 181  
 182  
 183  
 184  
 185  
 186  
 187  
 188  
 189  
 190  
 191  
 192  
 193  
 194  
 195  
 196  
 197  
 198  
 199  
 200  
 201  
 202  
 203  
 204  
 205  
 206  
 207  
 208  
 209  
 210  
 211  
 212  
 213  
 214  
 215  
 216  
 217  
 218  
 219  
 220  
 221  
 222  
 223  
 224  
 225  
 226  
 227  
 228  
 229  
 230  
 231  
 232  
 233  
 234  
 235  
 236  
 237  
 238  
 239  
 240  
 241  
 242  
 243  
 244  
 245  
 246  
 247  
 248  
 249  
 250  
 251  
 252  
 253  
 254  
 255  
 256  
 257  
 258  
 259  
 260  
 261  
 262  
 263  
 264  
 265  
 266  
 267  
 268  
 269  
 270  
 271  
 272  
 273  
 274  
 275  
 276  
 277  
 278  
 279  
 280  
 281  
 282  
 283  
 284  
 285  
 286  
 287  
 288  
 289  
 290  
 291  
 292  
 293  
 294  
 295  
 296  
 297  
 298  
 299  
 300  
 301  
 302  
 303  
 304  
 305  
 306  
 307  
 308  
 309  
 310  
 311  
 312  
 313  
 314  
 315  
 316  
 317  
 318  
 319  
 320  
 321  
 322  
 323  
 324  
 325  
 326  
 327  
 328  
 329  
 330  
 331  
 332  
 333  
 334  
 335  
 336  
 337  
 338  
 339  
 340  
 341  
 342  
 343  
 344  
 345  
 346  
 347  
 348  
 349  
 350  
 351  
 352  
 353  
 354  
 355  
 356  
 357  
 358  
 359  
 360  
 361  
 362  
 363  
 364  
 365  
 366  
 367  
 368  
 369  
 370  
 371  
 372  
 373  
 374  
 375  
 376  
 377  
 378  
 379  
 380  
 381  
 382  
 383  
 384  
 385  
 386  
 387  
 388  
 389  
 390  
 391  
 392  
 393  
 394  
 395  
 396  
 397  
 398  
 399  
 400  
 401  
 402  
 403  
 404  
 405  
 406  
 407  
 408  
 409  
 410  
 411  
 412  
 413  
 414  
 415  
 416  
 417  
 418  
 419  
 420  
 421  
 422  
 423  
 424  
 425  
 426  
 427  
 428  
 429  
 430  
 431  
 432  
 433  
 434  
 435  
 436  
 437  
 438  
 439  
 440  
 441  
 442  
 443  
 444  
 445  
 446  
 447  
 448  
 449  
 450  
 451  
 452  
 453  
 454  
 455  
 456  
 457  
 458  
 459  
 460  
 461  
 462  
 463  
 464  
 465  
 466  
 467  
 468  
 469  
 470  
 471  
 472  
 473  
 474  
 475  
 476  
 477  
 478  
 479  
 480  
 481  
 482  
 483  
 484  
 485  
 486  
 487  
 488  
 489  
 490  
 491  
 492  
 493  
 494  
 495  
 496  
 497  
 498  
 499  
 500  
 501  
 502  
 503  
 504  
 505  
 506  
 507  
 508  
 509  
 510  
 511  
 512  
 513  
 514  
 515  
 516  
 517  
 518  
 519  
 520  
 521  
 522  
 523  
 524  
 525

Mgt Ltd (1000F

**Margaret (06579)**

124.0 124.2 124.4 124.6  
 124.8 125.0 125.2 125.4  
 125.6 125.8 126.0 126.2  
 126.4 126.6 126.8 127.0  
 127.2 127.4 127.6 127.8  
 128.0 128.2 128.4 128.6  
 128.8 129.0 129.2 129.4  
 129.6 129.8 130.0 130.2  
 130.4 130.6 130.8 131.0  
 131.2 131.4 131.6 131.8  
 132.0 132.2 132.4 132.6  
 132.8 133.0 133.2 133.4  
 133.6 133.8 134.0 134.2  
 134.4 134.6 134.8 135.0  
 135.2 135.4 135.6 135.8  
 136.0 136.2 136.4 136.6  
 136.8 137.0 137.2 137.4  
 137.6 137.8 138.0 138.2  
 138.4 138.6 138.8 139.0  
 139.2 139.4 139.6 139.8  
 140.0 140.2 140.4 140.6  
 140.8 141.0 141.2 141.4  
 141.6 141.8 142.0 142.2  
 142.4 142.6 142.8 143.0  
 143.2 143.4 143.6 143.8  
 144.0 144.2 144.4 144.6  
 144.8 145.0 145.2 145.4  
 145.6 145.8 146.0 146.2  
 146.4 146.6 146.8 147.0  
 147.2 147.4 147.6 147.8  
 148.0 148.2 148.4 148.6  
 148.8 149.0 149.2 149.4  
 149.6 149.8 150.0 150.2  
 150.4 150.6 150.8 151.0  
 151.2 151.4 151.6 151.8  
 152.0 152.2 152.4 152.6  
 152.8 153.0 153.2 153.4  
 153.6 153.8 154.0 154.2  
 154.4 154.6 154.8 155.0  
 155.2 155.4 155.6 155.8  
 156.0 156.2 156.4 156.6  
 156.8 157.0 157.2 157.4  
 157.6 157.8 158.0 158.2  
 158.4 158.6 158.8 159.0  
 159.2 159.4 159.6 159.8  
 160.0 160.2 160.4 160.6  
 160.8 161.0 161.2 161.4  
 161.6 161.8 162.0 162.2  
 162.4 162.6 162.8 163.0  
 163.2 163.4 163.6 163.8  
 164.0 164.2 164.4 164.6  
 164.8 165.0 165.2 165.4  
 165.6 165.8 166.0 166.2  
 166.4 166.6 166.8 167.0  
 167.2 167.4 167.6 167.8  
 168.0 168.2 168.4 168.6  
 168.8 169.0 169.2 169.4  
 169.6 169.8 170.0 170.2  
 170.4 170.6 170.8 171.0  
 171.2 171.4 171.6 171.8  
 172.0 172.2 172.4 172.6  
 172.8 173.0 173.2 173.4  
 173.6 173.8 174.0 174.2  
 174.4 174.6 174.8 175.0  
 175.2 175.4 175.6 175.8  
 176.0 176.2 176.4 176.6  
 176.8 177.0 177.2 177.4  
 177.6 177.8 178.0 178.2  
 178.4 178.6 178.8 179.0  
 179.2 179.4 179.6 179.8  
 180.0 180.2 180.4 180.6  
 180.8 181.0 181.2 181.4  
 181.6 181.8 182.0 182.2  
 182.4 182.6 182.8 183.0  
 183.2 183.4 183.6 183.8  
 184.0 184.2 184.4 184.6  
 184.8 185.0 185.2 185.4  
 185.6 185.8 186.0 186.2  
 186.4 186.6 186.8 187.0  
 187.2 187.4 187.6 187.8  
 188.0 188.2 188.4 188.6  
 188.8 189.0 189.2 189.4  
 189.6 189.8 190.0 190.2  
 190.4 190.6 190.8 191.0  
 191.2 191.4 191.6 191.8  
 192.0 192.2 192.4 192.6  
 192.8 193.0 193.2 193.4  
 193.6 193.8 194.0 194.2  
 194.4 194.6 194.8 195.0  
 195.2 195.4 195.6 195.8  
 196.0 196.2 196.4 196.6  
 196.8 197.0 197.2 197.4  
 197.6 197.8 198.0 198.2  
 198.4 198.6 198.8 199.0  
 199.2 199.4 199.6 199.8  
 200.0 200.2 200.4 200.6  
 200.8 201.0 201.2 201.4  
 201.6 201.8 202.0 202.2  
 202.4 202.6 202.8 203.0  
 203.2 203.4 203.6 203.8  
 204.0 204.2 204.4 204.6  
 204.8 205.0 205.2 205.4  
 205.6 205.8 206.0 206.2  
 206.4 206.6 206.8 207.0  
 207.2 207.4 207.6 207.8  
 208.0 208.2 208.4 208.6  
 208.8 209.0 209.2 209.4  
 209.6 209.8 210.0 210.2  
 210.4 210.6 210.8 211.0  
 211.2 211.4 211.6 211.8  
 212.0 212.2 212.4 212.6  
 212.8 213.0 213.2 213.4  
 213.6 213.8 214.0 214.2  
 214.4 214.6 214.8 215.0  
 215.2 215.4 215.6 215.8  
 216.0 216.2 216.4 216.6  
 216.8 217.0 217.2 217.4  
 217.6 217.8 218.0 218.2  
 218.4 218.6 218.8 219.0  
 219.2 219.4 219.6 219.8  
 220.0 220.2 220.4 220.6  
 220.8 221.0 221.2 221.4  
 221.6 221.8 222.0 222.2  
 222.4 222.6 222.8 223.0  
 223.2 223.4 223.6 223.8  
 224.0 224.2 224.4 224.6  
 224.8 225.0 225.2 225.4  
 225.6 225.8 226.0 226.2  
 226.4 226.6 226.8 227.0  
 227.2 227.4 227.6 227.8  
 228.0 228.2 228.4 228.6  
 228.8 229.0 229.2 229.4  
 229.6 229.8 230.0 230.2  
 230.4 230.6 230.8 231.0  
 231.2 231.4 231.6 231.8  
 232.0 232.2 232.4 232.6  
 232.8 233.0 233.2 233.4  
 233.6 233.8 234.0 234.2  
 234.4 234.6 234.8 235.0  
 235.2 235.4 235.6 235.8  
 236.0 236.2 236.4 236.6  
 236.8 237.0 237.2 237.4  
 237.6 237.8 238.0 238.2  
 238.4 238.6 238.8 239.0  
 239.2 239.4 239.6 239.8  
 240.0 240.2 240.4 240.6  
 240

[illegible][illegible]

Compiled with the assistance of Lautro §§

**OFFER PRICE:** Also called issue price. The price at which units are bought by investors.

**CANCELLATION PRICE:** The winning redemption price. The bid-ask spread between the offer and bid prices is determined by a formula based on the number of shares tendered.

**SCHEME PARTICULARS AND REPORTS:** The next report and scheme particulars are to be submitted by the end of the year.

valuation point unless another time is indicated by the symbol alongside the individual unit trust name. The symbols are as follows: (V) - 0001 to 100

183 New Oxford Street, London WC1A 1DN  
Tel: 071-252 9444.

فلا بد من

[illegible]

\_\_\_\_\_

Reliance (Net)	6/144.9	142.9	154.0	40/713.31	S & W Canada	03/01/17	101	101	101	101
Reliance (Acc)	6/214.4	214.4	228.0	41/113.31	S & W Empress	5/01/03	96	96	96	96
					S & W Far Eastern	5/01/07	104	104	104	104
					S & W Germany	5/01/07	104	104	104	104

**Rack Asset Mgmt (Unit Trust) Ltd (0905)F**

**Rothschild Fund Management (1000)F**  
 St. Swisher's Lane, Luccombe EC4 Dealers 071-253 5001  
 NE America Dist. ... 6 0332 77 332 77 356 22 +6 612 10

[illegible]

UK Income	5%	64	83	65	87	63	91	68	51
Americas	5%	61	78	65	54	68	77	67	51
Japanese	5%	61	98	82	51	68	74	67	51
European	5%	61	67	62	19	65	89	67	51

Barnard	54	72	48	73	51	77	38	62	13
RAM F&NVC Scheme	-	-	-	-	-	-	-	-	-
UK Mager Co's -	94	71	67	72	56	76	37	(+)	42

[illegible]

...the ...

\_\_\_\_\_

...and the ...

...and the fact that the *in vitro* and *in vivo* results are in good agreement.

...and the

1. The first step is to identify the problem or question that needs to be answered. This involves understanding the context and the specific requirements of the task.

1. *Chlorophyll a* and *Chlorophyll b* were determined by the method of Arar and Collins (1971).

...and the

... ..

*(continued)*

\_\_\_\_\_



## INSURANCES

## OTHER UK UNIT TRUSTS

[illegible]



July 15 1950



Barclays International Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Asia Pacific Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Europe Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays North America Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Latin America Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Emerging Markets Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Real Estate Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Natural Resources Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Healthcare Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Technology Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Financial Services Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Consumer Goods Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Industrials Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Energy Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Materials Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Telecommunications Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Media Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Utilities Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Services Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Logistics Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Transportation Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Development Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Services Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Assets Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Income Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Real Estate Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Natural Resources Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Healthcare Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Technology Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Financial Services Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Consumer Goods Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Industrials Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Energy Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Materials Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Telecommunications Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Media Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Utilities Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Services Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Logistics Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Transportation Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Development Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Services Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Assets Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Income Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Real Estate Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Natural Resources Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Healthcare Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Technology Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Financial Services Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Consumer Goods Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Industrials Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Energy Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Materials Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Telecommunications Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Media Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Utilities Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Services Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Logistics Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Transportation Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Development Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Services Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Assets Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Income Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Real Estate Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Natural Resources Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Healthcare Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Technology Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Financial Services Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Consumer Goods Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Industrials Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Energy Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Materials Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Telecommunications Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Media Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Utilities Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Services Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Logistics Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Transportation Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Development Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Services Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Assets Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Income Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Real Estate Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Natural Resources Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Healthcare Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Technology Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Financial Services Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Consumer Goods Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Industrials Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Energy Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Materials Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Telecommunications Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Media Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Utilities Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Services Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Logistics Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Transportation Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Development Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Services Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Assets Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Income Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Real Estate Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Natural Resources Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Healthcare Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Technology Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Financial Services Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Consumer Goods Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Industrials Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Energy Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Materials Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Telecommunications Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Media Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Utilities Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Services Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Logistics Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Transportation Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Development Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Services Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Assets Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Income Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Real Estate Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Natural Resources Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Healthcare Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Technology Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Financial Services Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Consumer Goods Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Industrials Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Energy Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Materials Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Telecommunications Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Media Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Utilities Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Services Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Logistics Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Transportation Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Development Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Services Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Assets Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Income Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Real Estate Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Natural Resources Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Healthcare Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Technology Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Financial Services Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Consumer Goods Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Industrials Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Energy Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Materials Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Telecommunications Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Media Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Utilities Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Services Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Logistics Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Transportation Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Development Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Services Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Assets Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Income Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Real Estate Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Natural Resources Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Healthcare Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Technology Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Financial Services Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Consumer Goods Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Industrials Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Energy Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Materials Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Telecommunications Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Media Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Utilities Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Services Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Logistics Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Transportation Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Development Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Services Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Assets Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Income Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Real Estate Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Natural Resources Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Healthcare Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Technology Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Financial Services Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Consumer Goods Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Industrials Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Energy Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Materials Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Telecommunications Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Media Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Utilities Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Services Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Logistics Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Transportation Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Development Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Services Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Assets Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Income Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Real Estate Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Natural Resources Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Healthcare Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Technology Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Financial Services Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Consumer Goods Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Industrials Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Energy Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Materials Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Telecommunications Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Media Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Utilities Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Services Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Logistics Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Transportation Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Development Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Services Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Assets Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Income Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Real Estate Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Natural Resources Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Healthcare Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Technology Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Financial Services Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Consumer Goods Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Industrials Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Energy Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Materials Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Telecommunications Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Media Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Utilities Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Services Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Logistics Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Transportation Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Development Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Services Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Assets Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Income Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Real Estate Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Natural Resources Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Healthcare Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Technology Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Financial Services Fund NAV: 1.00 Price: 1.00 Yield: 0.00 Assets: 100.00	Barclays Global Infrastructure Consumer Goods Fund NAV: 1
--	---	---	---	--	--	---	--	---	---	--	--	--	--	---	--	---	--	---	---	--	---	--	--	---	---	---	--	--	---	---	---	---	--	---	--	---	--	--	---	--	---	--	---	---	---	--	--	---	---	---	---	--	---	--	---	--	--	---	--	---	--	---	---	---	--	--	---	---	---	---	--	---	--	---	--	--	---	--	---	--	---	---	---	--	--	---	---	---	---	--	---	--	---	--	--	---	--	---	--	---	---	---	--	--	---	---	---	---	--	---	--	---	--	--	---	--	---	--	---	---	---	--	--	---	---	---	---	--	---	--	---	--	--	---	--	---	--	---	---	---	--	--	---	---	---	---	--	---	--	---	--	--	---	--	---	--	---	---	---	--	--	---	---	---	---	--	---	--	---	--	--	---	--	---	--	---	---	---	--	--	---	---	---	---	--	---	--	---	--	--	---	--	---	--	---	---	---	--	--	---	---	---	---	--	---	--	---	--	--	---	--	---	--	---	---	---	--	--	---	---	---	---	--	---	--	---	--	--	---	--	---	--	---	---	---	--	--	---	---	---	--



## CURRENCIES, MONEY AND CAPITAL MARKETS

## FOREIGN EXCHANGES

## Weaker dollar boosts D-Mark

THE WEAKNESS in the dollar following the recent cut in US interest rates caused the D-Mark to strengthen yesterday, forcing some European central banks to step in and defend their currencies within the ERM.

Over the last week the dollar has fallen by almost 6 per cent and the main beneficiary of this move has been the D-Mark.

Talk of higher German interest rates has also attracted investors and although the Bundesbank left rates unchanged at yesterday's council meeting, sentiment remains bullish towards the D-Mark.

The D-Mark's advance was made at the expense of the French franc and Italian lira, the weaker ERM currencies.

The mark was at one stage testing the psychologically important FF3.41 level but the mark retreated on talk that the Bank of France had sold marks for francs at FF3.419.

There was also suggestions that the Bank of France had sold marks and bought Ecus, which is another way of taking the pressure off the franc. The mark closed higher at FF3.417 from FF3.416.

However, with the Bank of France having recently reduced French interest rates, the franc remains vulnerable to further speculative pressure.

Its divergence indicator - a measure of relative strength within the ERM - remained at around minus 70 per cent, just above the 75 per cent level at which central banks are advised to support their currency.

Against the lira, the mark rose to a three month high following the small cut in money market rates by the Bank of Italy earlier in the week.

There were also suggestions that with such a large public sector deficit, Italy would have difficulty in agreeing to further moves towards European Monetary Union at the Maastricht summit in December.

At the Milan fix, the Bank of Italy sold marks and Ecus for lira. But this did not prevent the lira from sliding and the D-Mark rose to 1762.30-50 from around 1761.00.

Despite the important movements within the ERM, most analysts believed central banks

would be able to contain their currencies with intervention and would not have to resort to a realignment.

In London trading, sterling managed to remain broadly steady waiting for the outcome of the three parliamentary elections held today.

But after London closed, sterling slipped below the important DM2.90 level as the dollar's weakness gave a further boost to the mark. The Bank of England has recently intervened to defend the DM2.90 level.

Sterling closed at DM2.900 from DM2.895, although it slipped to around DM2.890.

The dollar remained weak after the cut in the discount rate and also by growing worries about the political standing of US administration after the Republicans lost the Pennsylvania senate election. The dollar closed at DM1.6290 from DM1.6410.

## EMS EUROPEAN CURRENCY UNIT RATES

Currency	Unit	Rate	% Change	% of Unit	Deviation
Spanish Peseta	166.63	128.71	-3.48	5.28	64
Italian Lira	2036.26	1366.26	-3.39	6.68	68
French Franc	6.5595	6.5595	0.00	0.00	0
German Mark	1.00	1.00	0.00	0.00	0
British Pound	1.00	1.00	0.00	0.00	0
Irish Punt	7.8756	7.8756	0.00	0.00	0
Portuguese Escudo	200.48	200.48	0.00	0.00	0
Belgian Franc	36.363	36.363	0.00	0.00	0
Dutch Guilder	2.3636	2.3636	0.00	0.00	0
Swiss Franc	2.00	2.00	0.00	0.00	0
Austrian Schilling	13.7603	13.7603	0.00	0.00	0
Scandinavian	136.48	136.48	0.00	0.00	0
Yen	160.93	160.93	0.00	0.00	0

Unit rates set by the European Commission. Currencies are in descending order of strength. Percentage change for the day. A positive change denotes a weak currency. Deviation shows the ratio between the actual rate and the unit rate. The percentage deviation of the actual rate from the unit rate is shown in the last column.

Forward rates for 12 months. Forward rates for 12 months. Forward rates for 12 months.

Forward rates for 12 months. Forward rates for 12 months. Forward rates for 12 months.

Forward rates for 12 months. Forward rates for 12 months. Forward rates for 12 months.

Forward rates for 12 months. Forward rates for 12 months. Forward rates for 12 months.

Forward rates for 12 months. Forward rates for 12 months. Forward rates for 12 months.

Forward rates for 12 months. Forward rates for 12 months. Forward rates for 12 months.

Forward rates for 12 months. Forward rates for 12 months. Forward rates for 12 months.

Forward rates for 12 months. Forward rates for 12 months. Forward rates for 12 months.

Forward rates for 12 months. Forward rates for 12 months. Forward rates for 12 months.

Forward rates for 12 months. Forward rates for 12 months. Forward rates for 12 months.

Forward rates for 12 months. Forward rates for 12 months. Forward rates for 12 months.

Forward rates for 12 months. Forward rates for 12 months. Forward rates for 12 months.

Forward rates for 12 months. Forward rates for 12 months. Forward rates for 12 months.

Forward rates for 12 months. Forward rates for 12 months. Forward rates for 12 months.

Forward rates for 12 months. Forward rates for 12 months. Forward rates for 12 months.

Forward rates for 12 months. Forward rates for 12 months. Forward rates for 12 months.

Forward rates for 12 months. Forward rates for 12 months. Forward rates for 12 months.

Forward rates for 12 months. Forward rates for 12 months. Forward rates for 12 months.

Forward rates for 12 months. Forward rates for 12 months. Forward rates for 12 months.

Forward rates for 12 months. Forward rates for 12 months. Forward rates for 12 months.

Forward rates for 12 months. Forward rates for 12 months. Forward rates for 12 months.

Forward rates for 12 months. Forward rates for 12 months. Forward rates for 12 months.

Forward rates for 12 months. Forward rates for 12 months. Forward rates for 12 months.

Forward rates for 12 months. Forward rates for 12 months. Forward rates for 12 months.

Forward rates for 12 months. Forward rates for 12 months. Forward rates for 12 months.

Forward rates for 12 months. Forward rates for 12 months. Forward rates for 12 months.

Forward rates for 12 months. Forward rates for 12 months. Forward rates for 12 months.

Forward rates for 12 months. Forward rates for 12 months. Forward rates for 12 months.

Forward rates for 12 months. Forward rates for 12 months. Forward rates for 12 months.

Forward rates for 12 months. Forward rates for 12 months. Forward rates for 12 months.

Forward rates for 12 months. Forward rates for 12 months. Forward rates for 12 months.

Forward rates for 12 months. Forward rates for 12 months. Forward rates for 12 months.

Forward rates for 12 months. Forward rates for 12 months. Forward rates for 12 months.

Forward rates for 12 months. Forward rates for 12 months. Forward rates for 12 months.

Forward rates for 12 months. Forward rates for 12 months. Forward rates for 12 months.

Forward rates for 12 months. Forward rates for 12 months. Forward rates for 12 months.

Forward rates for 12 months. Forward rates for 12 months. Forward rates for 12 months.

Forward rates for 12 months. Forward rates for 12 months. Forward rates for 12 months.

Forward rates for 12 months. Forward rates for 12 months. Forward rates for 12 months.

Forward rates for 12 months. Forward rates for 12 months. Forward rates for 12 months.

Forward rates for 12 months. Forward rates for 12 months. Forward rates for 12 months.

Forward rates for 12 months. Forward rates for 12 months. Forward rates for 12 months.

Forward rates for 12 months. Forward rates for 12 months. Forward rates for 12 months.

Forward rates for 12 months. Forward rates for 12 months. Forward rates for 12 months.

Forward rates for 12 months. Forward rates for 12 months. Forward rates for 12 months.

Forward rates for 12 months. Forward rates for 12 months. Forward rates for 12 months.

Forward rates for 12 months. Forward rates for 12 months. Forward rates for 12 months.

Forward rates for 12 months. Forward rates for 12 months. Forward rates for 12 months.

Forward rates for 12 months. Forward rates for 12 months. Forward rates for 12 months.

Forward rates for 12 months. Forward rates for 12 months. Forward rates for 12 months.

Forward rates for 12 months. Forward rates for 12 months. Forward rates for 12 months.

Forward rates for 12 months. Forward rates for 12 months. Forward rates for 12 months.

Forward rates for 12 months. Forward rates for 12 months. Forward rates for 12 months.

Forward rates for 12 months. Forward rates for 12 months. Forward rates for 12 months.

Forward rates for 12 months. Forward rates for 12 months. Forward rates for 12 months.

Forward rates for 12 months. Forward rates for 12 months. Forward rates for 12 months.

Forward rates for 12 months. Forward rates for 12 months. Forward rates for 12 months.

Forward rates for 12 months. Forward rates for 12 months. Forward rates for 12 months.

Forward rates for 12 months. Forward rates for 12 months. Forward rates for 12 months.

Forward rates for 12 months. Forward rates for 12 months. Forward rates for 12 months.

Forward rates for 12 months. Forward rates for 12 months. Forward rates for 12 months.

Forward rates for 12 months. Forward rates for 12 months. Forward rates for 12 months.

Forward rates for 12 months. Forward rates for 12 months. Forward rates for 12 months.

Forward rates for 12 months. Forward rates for 12 months. Forward rates for 12 months.

Forward rates for 12 months. Forward rates for 12 months. Forward rates for 12 months.

Forward rates for 12 months. Forward rates for 12 months. Forward rates for 12 months.

Forward rates for 12 months. Forward rates for 12 months. Forward rates for 12 months.

Forward rates for 12 months. Forward rates for 12 months. Forward rates for 12 months.

Forward rates for 12 months. Forward rates for 12 months. Forward rates for 12 months.

Forward rates for 12 months. Forward rates for 12 months. Forward rates for 12 months.

Forward rates for 12 months. Forward rates for 12 months. Forward rates for 12 months.

Forward rates for 12 months. Forward rates for 12 months. Forward rates for 12 months.

Forward rates for 12 months. Forward rates for 12 months. Forward rates for 12 months.

Forward rates for 12 months. Forward rates for 12 months. Forward rates for 12 months.

Forward rates for 12 months. Forward rates for 12 months. Forward rates for 12 months.

Forward rates for 12 months. Forward rates for 12 months. Forward rates for 12 months.

Forward rates for 12 months. Forward rates for 12 months. Forward rates for 12 months.

Forward rates for 12 months. Forward rates for 12 months. Forward rates for 12 months.

Forward rates for 12 months. Forward rates for 12 months. Forward rates for 12 months.

Forward rates for 12 months. Forward rates for 12 months. Forward rates for 12 months.

Forward rates for 12 months. Forward rates for 12 months. Forward rates for 12 months.

Forward rates for 12 months. Forward rates for 12 months. Forward rates for 12 months.

Forward rates for 12 months. Forward rates for 12 months. Forward rates for 12 months.

Forward rates for 12 months. Forward rates for 12 months. Forward rates for 12 months.

Forward rates for 12 months. Forward rates for 12 months. Forward rates for 12 months.

Forward rates for 12 months. Forward rates for 12 months. Forward rates for 12 months.

Forward rates for 12 months. Forward rates for 12 months. Forward rates for 12 months.

Forward rates for 12 months. Forward rates for 12 months. Forward rates for 12 months.

Forward rates for 12 months. Forward rates for 12 months. Forward rates for 12 months.

Forward rates for 12 months. Forward rates for 12 months. Forward rates for 12 months.

Forward rates for 12 months. Forward rates for 12 months. Forward rates for 12 months.

Forward rates for 12 months. Forward rates for 12 months. Forward rates for 12 months.

Forward rates for 12 months. Forward rates for 12 months. Forward rates for 12 months.

Forward rates for 12 months. Forward rates for 12 months. Forward rates for 12 months.

Forward rates for 12 months. Forward rates for 12 months. Forward rates for 12 months.

Forward rates for 12 months. Forward rates for 12 months. Forward rates for 12 months.

Forward rates for 12 months. Forward rates for 12 months. Forward rates for 12 months.

Forward rates for 12 months. Forward rates for 12 months. Forward rates for 12 months.

Forward rates for 12 months. Forward rates for 12 months. Forward rates for 12 months.

Forward rates for 12 months. Forward rates for 12 months. Forward rates for 12 months.

Forward rates for 12 months. Forward rates for 12 months. Forward rates for 12 months.

Forward rates for 12 months. Forward rates for 12 months. Forward rates for 12 months.

Forward rates for 12 months. Forward rates for 12 months. Forward rates for 12 months.

Forward rates for 12 months. Forward rates for 12 months. Forward rates for 12 months.

Forward rates for 12 months. Forward rates for 12 months. Forward rates for 12 months.

Forward rates for 12 months. Forward rates for 12 months. Forward rates for 12 months.

Forward rates for 12 months. Forward rates for 12 months. Forward rates for 12 months.

Forward rates for 12 months. Forward rates for 12 months. Forward rates for 12 months.

Forward rates for 12 months. Forward rates for 12 months. Forward rates for 12 months.

Forward rates for 12 months. Forward rates for 12 months. Forward rates for 12 months.

Forward rates for 12 months. Forward rates for 12 months. Forward rates for 12 months.

Forward rates for 12 months. Forward rates for 12 months. Forward rates for 12 months.

Forward rates for 12 months. Forward rates for 12 months. Forward rates for 12 months.

Forward rates for 12 months. Forward rates for 12 months. Forward rates for 12 months.

Forward rates for 12 months. Forward rates for 12 months. Forward rates for 12 months.

Forward rates for 12 months. Forward rates for 12 months. Forward rates for 12 months.

Forward rates for 12 months. Forward rates for 12 months. Forward rates for 12 months.

Forward rates for 12 months. Forward rates for 12 months. Forward rates for 12 months.

Forward rates for 12 months. Forward rates for 12 months. Forward rates for 12 months.

Forward rates for 12 months. Forward rates for 12 months. Forward rates for 12 months.

Forward rates for 12 months. Forward rates for 12 months. Forward rates for 12 months.

Forward rates for 12 months. Forward rates for 12 months. Forward rates for 12 months.

Forward rates for 12 months. Forward rates for 12 months. Forward rates for 12 months.

Forward rates for 12 months. Forward rates for 12 months. Forward rates for 12 months.

Forward rates for 12 months. Forward rates for 12 months. Forward rates for 12 months.

Forward rates for 12 months. Forward rates for 12 months. Forward rates for 12 months.

Forward rates for 12 months. Forward rates for 12 months. Forward rates for 12 months.

Forward rates for 12 months. Forward rates for 12 months. Forward rates for 12 months.

Forward rates for 12 months. Forward rates for 12 months. Forward rates for 12 months.

Forward rates for 12 months. Forward rates for 12 months. Forward rates for 12 months.

Forward rates for 12 months. Forward rates for 12 months. Forward rates for 12 months.

Forward rates for 12 months. Forward rates for 12 months. Forward rates for 12 months.

Forward rates for 12 months. Forward rates for 12 months. Forward rates for 12 months.

Forward rates for 12 months. Forward rates for 12 months. Forward rates for 12 months.

Forward rates for 12 months. Forward rates for 12 months. Forward rates for 12 months.

Forward rates for 12 months. Forward rates for 12 months. Forward rates for 12 months.

Forward rates for 12 months. Forward rates for 12 months. Forward rates for 12 months.

Forward rates for 12 months. Forward rates for 12 months. Forward rates for 12 months.

Forward rates for 12 months. Forward rates for 12 months. Forward rates for 12 months.

Forward rates for 12 months. Forward rates for 12 months. Forward rates for 12 months.

Forward rates for 12 months. Forward rates for 12 months. Forward rates for 12 months.

Forward rates for 12 months. Forward rates for 12 months. Forward rates for 12 months.

Forward rates for 12 months. Forward rates for 12 months. Forward rates for 12 months.

Forward rates for 12 months. Forward rates for 12 months. Forward rates for 12 months.

Forward rates for 12 months. Forward rates for 12 months. Forward rates for 12 months.

Forward rates for 12 months. Forward rates for 12 months. Forward rates for 12 months.

Forward rates for 12 months. Forward rates for 12 months. Forward rates for 12 months.

Forward rates for 12 months. Forward rates for 12 months. Forward rates for 12 months.

Forward rates for 12 months. Forward rates for 12 months. Forward rates for 12 months.

Forward rates for 12 months. Forward rates for 12 months. Forward rates for 12 months.

Forward rates for 12 months. Forward rates for 12 months. Forward rates for 12 months.

Forward rates for 12 months. Forward rates for 12 months. Forward rates for 12 months.

Forward rates for 12 months. Forward rates for 12 months. Forward rates for 12 months.

Forward rates for 12 months. Forward rates for 12 months. Forward rates for 12 months.

Forward rates for 12 months. Forward rates for 12 months. Forward rates for 12 months.

Forward rates for 12 months. Forward rates for 12 months. Forward rates for 12 months.

Forward rates for 12 months. Forward rates for 12 months. Forward rates for 12 months.

Forward rates for 12 months. Forward rates for 12 months. Forward rates for 12 months.

Forward rates for 12 months. Forward rates for 12 months. Forward rates for 12 months.

Forward rates for 12 months. Forward rates for 12 months. Forward rates for 12 months.

Forward rates for 12 months. Forward rates for 12 months. Forward rates for 12 months.

Forward rates for 12 months. Forward rates for 12 months. Forward rates for 12 months.

Forward rates for 12 months. Forward rates for 12 months. Forward rates for 12 months.

Forward rates for 12 months. Forward rates for 12 months. Forward rates for 12 months.

Forward rates for 12 months. Forward rates for 12 months. Forward rates for 12 months.

Forward rates for 12 months. Forward rates for 12 months. Forward rates for 12 months.

Forward rates for 12 months. Forward rates for 12 months. Forward rates for 12 months.

Forward rates for 1



هذه امة الصالحين

# CANADA

Index	Stock	High	Low	Close	Change	Index	Stock	High	Low	Close	Change	Index	Stock	High	Low	Close	Change
TORONTO																	
2:00 pm prices November 7																	
Outstanding in cents unless marked S																	
2000 Alinta Pk	815 1/2	815 1/2	815 1/2	815 1/2		42000 Can West	817 1/2	817 1/2	817 1/2	+		25000	Scotiabank	522 25/32	25 1/2	25 1/2	
15000 Agropur	420	420	420	420		7000 Can West	817 1/2	817 1/2	817 1/2	+		500	Scotiabank	522 25/32	25 1/2	25 1/2	
2000 Air Corp	815 1/2	815 1/2	815 1/2	815 1/2		42000 Can West	817 1/2	817 1/2	817 1/2	+		500	Scotiabank	522 25/32	25 1/2	25 1/2	
20000 Alinta En	523 1/2	523 1/2	523 1/2	523 1/2		42000 Can West	817 1/2	817 1/2	817 1/2	+		500	Scotiabank	522 25/32	25 1/2	25 1/2	
2000 Alinta En	523 1/2	523 1/2	523 1/2	523 1/2		42000 Can West	817 1/2	817 1/2	817 1/2	+		500	Scotiabank	522 25/32	25 1/2	25 1/2	
15000 Alinta En	523 1/2	523 1/2	523 1/2	523 1/2		42000 Can West	817 1/2	817 1/2	817 1/2	+		500	Scotiabank	522 25/32	25 1/2	25 1/2	
2000 Alinta En	523 1/2	523 1/2	523 1/2	523 1/2		42000 Can West	817 1/2	817 1/2	817 1/2	+		500	Scotiabank	522 25/32	25 1/2	25 1/2	
2000 Alinta En	523 1/2	523 1/2	523 1/2	523 1/2		42000 Can West	817 1/2	817 1/2	817 1/2	+		500	Scotiabank	522 25/32	25 1/2	25 1/2	
2000 Alinta En	523 1/2	523 1/2	523 1/2	523 1/2		42000 Can West	817 1/2	817 1/2	817 1/2	+		500	Scotiabank	522 25/32	25 1/2	25 1/2	
2000 Alinta En	523 1/2	523 1/2	523 1/2	523 1/2		42000 Can West	817 1/2	817 1/2	817 1/2	+		500	Scotiabank	522 25/32	25 1/2	25 1/2	
2000 Alinta En	523 1/2	523 1/2	523 1/2	523 1/2		42000 Can West	817 1/2	817 1/2	817 1/2	+		500	Scotiabank	522 25/32	25 1/2	25 1/2	
2000 Alinta En	523 1/2	523 1/2	523 1/2	523 1/2		42000 Can West	817 1/2	817 1/2	817 1/2	+		500	Scotiabank	522 25/32	25 1/2	25 1/2	
2000 Alinta En	523 1/2	523 1/2	523 1/2	523 1/2		42000 Can West	817 1/2	817 1/2	817 1/2	+		500	Scotiabank	522 25/32	25 1/2	25 1/2	
2000 Alinta En	523 1/2	523 1/2	523 1/2	523 1/2		42000 Can West	817 1/2	817 1/2	817 1/2	+		500	Scotiabank	522 25/32	25 1/2	25 1/2	
2000 Alinta En	523 1/2	523 1/2	523 1/2	523 1/2		42000 Can West	817 1/2	817 1/2	817 1/2	+		500	Scotiabank	522 25/32	25 1/2	25 1/2	
2000 Alinta En	523 1/2	523 1/2	523 1/2	523 1/2		42000 Can West	817 1/2	817 1/2	817 1/2	+		500	Scotiabank	522 25/32	25 1/2	25 1/2	
2000 Alinta En	523 1/2	523 1/2	523 1/2	523 1/2		42000 Can West	817 1/2	817 1/2	817 1/2	+		500	Scotiabank	522 25/32	25 1/2	25 1/2	
2000 Alinta En	523 1/2	523 1/2	523 1/2	523 1/2		42000 Can West	817 1/2	817 1/2	817 1/2	+		500	Scotiabank	522 25/32	25 1/2	25 1/2	
2000 Alinta En	523 1/2	523 1/2	523 1/2	523 1/2		42000 Can West	817 1/2	817 1/2	817 1/2	+		500	Scotiabank	522 25/32	25 1/2	25 1/2	
2000 Alinta En	523 1/2	523 1/2	523 1/2	523 1/2		42000 Can West	817 1/2	817 1/2	817 1/2	+		500	Scotiabank	522 25/32	25 1/2	25 1/2	
2000 Alinta En	523 1/2	523 1/2	523 1/2	523 1/2		42000 Can West	817 1/2	817 1/2	817 1/2	+		500	Scotiabank	522 25/32	25 1/2	25 1/2	
2000 Alinta En	523 1/2	523 1/2	523 1/2	523 1/2		42000 Can West	817 1/2	817 1/2	817 1/2	+		500	Scotiabank	522 25/32	25 1/2	25 1/2	
2000 Alinta En	523 1/2	523 1/2	523 1/2	523 1/2		42000 Can West	817 1/2	817 1/2	817 1/2	+		500	Scotiabank	522 25/32	25 1/2	25 1/2	
2000 Alinta En	523 1/2	523 1/2	523 1/2	523 1/2		42000 Can West	817 1/2	817 1/2	817 1/2	+		500	Scotiabank	522 25/32	25 1/2	25 1/2	
2000 Alinta En	523 1/2	523 1/2	523 1/2	523 1/2		42000 Can West	817 1/2	817 1/2	817 1/2	+		500	Scotiabank	522 25/32	25 1/2	25 1/2	
2000 Alinta En	523 1/2	523 1/2	523 1/2	523 1/2		42000 Can West	817 1/2	817 1/2	817 1/2	+		500	Scotiabank	522 25/32	25 1/2	25 1/2	
2000 Alinta En	523 1/2	523 1/2	523 1/2	523 1/2		42000 Can West	817 1/2	817 1/2	817 1/2	+		500	Scotiabank	522 25/32	25 1/2	25 1/2	
2000 Alinta En	523 1/2	523 1/2	523 1/2	523 1/2		42000 Can West	817 1/2	817 1/2	817 1/2	+		500	Scotiabank	522 25/32	25 1/2	25 1/2	
2000 Alinta En	523 1/2	523 1/2	523 1/2	523 1/2		42000 Can West	817 1/2	817 1/2	817 1/2	+		500	Scotiabank	522 25/32	25 1/2	25 1/2	
2000 Alinta En	523 1/2	523 1/2	523 1/2	523 1/2		42000 Can West	817 1/2	817 1/2	817 1/2	+		500	Scotiabank	522 25/32	25 1/2	25 1/2	
2000 Alinta En	523 1/2	523 1/2	523 1/2	523 1/2		42000 Can West	817 1/2	817 1/2	817 1/2	+		500	Scotiabank	522 25/32	25 1/2	25 1/2	
2000 Alinta En	523 1/2	523 1/2	523 1/2	523 1/2		42000 Can West	817 1/2	817 1/2	817 1/2	+		500	Scotiabank	522 25/32	25 1/2	25 1/2	
2000 Alinta En	523 1/2	523 1/2	523 1/2	523 1/2		42000 Can West	817 1/2	817 1/2	817 1/2	+		500	Scotiabank	522 25/32	25 1/2	25 1/2	
2000 Alinta En	523 1/2	523 1/2	523 1/2	523 1/2		42000 Can West	817 1/2	817 1/2	817 1/2	+		500	Scotiabank	522 25/32	25 1/2	25 1/2	
2000 Alinta En	523 1/2	523 1/2	523 1/2	523 1/2		42000 Can West	817 1/2	817 1/2	817 1/2	+		500	Scotiabank	522 25/32	25 1/2	25 1/2	
2000 Alinta En	523 1/2	523 1/2	523 1/2	523 1/2		42000 Can West	817 1/2	817 1/2	817 1/2	+		500	Scotiabank	522 25/32	25 1/2	25 1/2	
2000 Alinta En	523 1/2	523 1/2	523 1/2	523 1/2		42000 Can West	817 1/2	817 1/2	817 1/2	+		500	Scotiabank	522 25/32	25 1/2	25 1/2	
2000 Alinta En	523 1/2	523 1/2	523 1/2	523 1/2		42000 Can West	817 1/2	817 1/2	817 1/2	+		500	Scotiabank	522 25/32	25 1/2	25 1/2	
2000 Alinta En	523 1/2	523 1/2	523 1/2	523 1/2		42000 Can West	817 1/2	817 1/2	817 1/2	+		500	Scotiabank	522 25/32	25 1/2	25 1/2	
2000 Alinta En	523 1/2	523 1/2	523 1/2	523 1/2		42000 Can West	817 1/2	817 1/2	817 1/2	+		500	Scotiabank	522 25/32	25 1/2	25 1/2	
2000 Alinta En	523 1/2	523 1/2	523 1/2	523 1/2		42000 Can West	817 1/2	817 1/2	817 1/2	+		500	Scotiabank	522 25/32	25 1/2	25 1/2	
2000 Alinta En	523 1/2	523 1/2	523 1/2	523 1/2		42000 Can West	817 1/2	817 1/2	817 1/2	+		500	Scotiabank	522 25/32	25 1/2	25 1/2	
2000 Alinta En	523 1/2	523 1/2	523 1/2	523 1/2		42000 Can West	817 1/2	817 1/2	817 1/2	+		500	Scotiabank	522 25/32	25 1/2	25 1/2	
2000 Alinta En	523 1/2	523 1/2	523 1/2	523 1/2		42000 Can West	817 1/2	817 1/2	817 1/2	+		500	Scotiabank	522 25/32	25 1/2	25 1/2	
2000 Alinta En	523 1/2	523 1/2	523 1/2	523 1/2		42000 Can West	817 1/2	817 1/2	817 1/2	+		500	Scotiabank	522 25/32	25 1/2	25 1/2	
2000 Alinta En	523 1/2	523 1/2	523 1/2	523 1/2		42000 Can West	817 1/2	817 1/2	817 1/2	+		500	Scotiabank	522 25/32	25 1/2	25 1/2	
2000 Alinta En	523 1/2	523 1/2	523 1/2	523 1/2		42000 Can West	817 1/2	817 1/2	817 1/2	+		500	Scotiabank	522 25/32	25 1/2	25 1/2	
2000 Alinta En	523 1/2	523 1/2	523 1/2	523 1/2		42000 Can West	817 1/2	817 1/2	817 1/2	+		500	Scotiabank	522 25/32	25 1/2	25 1/2	
2000 Alinta En	523 1/2	523 1/2	523 1/2	523 1/2		42000 Can West	817 1/2	817 1/2	817 1/2	+		500	Scotiabank	522 25/32	25 1/2	25 1/2	
2000 Alinta En	523 1/2	523 1/2	523 1/2	523 1/2		42000 Can West	817 1/2	817 1/2	817 1/2	+		500	Scotiabank	522 25/32	25 1/2	25 1/2	
2000 Alinta En	523 1/2	523 1/2	523 1/2	523 1/2		42000 Can West	817 1/2	817 1/2	817 1/2	+		500	Scotiabank	522 25/32	25 1/2	25 1/2	
2000 Alinta En	523 1/2	523 1/2	523 1/2	523 1/2		42000 Can West	817 1/2	817 1/2	817 1/2	+		500	Scotiabank	522 25/32	25 1/2	25 1/2	
2000 Alinta En	523 1/2	523 1/2	523 1/2	523 1/2		42000 Can West	817 1/2	817 1/2	817 1/2	+		500	Scotiabank	522 25/32	25 1/2	25 1/2	
2000 Alinta En	523 1/2	523 1/2	523 1/2	523 1/2		42000 Can West	817 1/2	817 1/2	817 1/2	+		500	Scotiabank	522 25/32	25 1/2	25 1/2	
2000 Alinta En	523 1/2	523 1/2	523 1/2	523 1/2		42000 Can West	817 1/2	817 1/2	817 1/2	+		500	Scotiabank	522 25/32	25 1/2	25 1/2	
2000 Alinta En	523 1/2	523 1/2	523 1/2	523 1/2		42000 Can West	817 1/2	817 1/2	817 1/2	+		500	Scotiabank	522 25/32	25 1/2	25 1/2	
2000 Alinta En	523 1/2	523 1/2	523 1/2	523 1/2		42000 Can West	817 1/2	817 1/2	817 1/2	+		500	Scotiabank	522 25/32	25 1/2	25 1/2	
2000 Alinta En	523 1/2	523 1/2	523 1/2	523 1/2		42000 Can West	817 1/2	817 1/2	817 1/2	+		500	Scotiabank	522 25/32	25 1/2	25 1/2	
2000 Alinta En	523 1/2	523 1/2	523 1/2	523 1/2		42000 Can West	817 1/2	817 1/2	817 1/2	+		500	Scotiabank	522 25/32	25 1/2	25 1/2	
2000 Alinta En	523 1/2	523 1/2	523 1/2	523 1/2		42000 Can West	817 1/2	817 1/2	817 1/2	+		500	Scotiabank	522 25/32	25 1/2	25 1/2	
2000 Alinta En	523 1/2	523 1/2	523 1/2	523 1/2		42000 Can West	817 1/2	817 1/2	817 1/2	+		500	Scotiabank	522 25/32	25 1/2	25 1/2	
2000 Alinta En	523 1/2	523 1/2	523 1/2	523 1/2		42000 Can West	817 1/2	817 1/2	817 1/2	+		500	Scotiabank	522 25/32	25 1/2	25 1/2	
2000 Alinta En	523 1/2	523 1/2	523 1/2	523 1/2		42000 Can West	817 1/2	817 1/2	817 1/2	+		500	Scotiabank	522 25/32	25 1/2	25 1/2	
2000 Alinta En	523 1/2	523 1/2	523 1/2	523 1/2		42000 Can West	817 1/2	817 1/2	817 1/2	+		500	Scotiabank	522 25/32	25 1/2	25 1/2	
2000 Alinta En	523 1/2	523 1/2	523 1/2	523 1/2		42000 Can West	817 1/2	817 1/2	817 1/2	+		500	Scotiabank	522 25/32	25 1/2	25 1/2	
2000 Alinta En	523 1/2	523 1/2	523 1/2	523 1/2		42000 Can West	817 1/2	817 1/2	817 1/2	+		500	Scotiabank	522 25/32	25 1/2	25 1/2	

**Swiss hospitality  
Swiss service  
Swiss cuisine  
Swiss timing  
and  
The Financial Times  
when you travel First or Business Class with  
Swissair**

**Ask your cabin attendant  
for a complimentary copy**






## NEW YORK STOCK EXCHANGE COMPOSITE PRICES

Continued on next page



## NYSE COMPOSITE PRICES

1991	High	Low	Open	Close	Change	1991	High	Low	Open	Close	Change	1991	High	Low	Open	Close	Change	1991	High	Low	Open	Close	Change
Continued from previous page																							
171 Royal Ind	10.10	10.00	10.00	10.00	0.00	214 710 Finc	2.14	2.14	2.14	2.14	0.00	425 425 Ind	4.25	4.25	4.25	4.25	0.00	635 635 Ind	6.35	6.35	6.35	6.35	0.00
172 172 Ind	10.10	10.00	10.00	10.00	0.00	426 426 Ind	4.26	4.26	4.26	4.26	0.00	636 636 Ind	6.36	6.36	6.36	6.36	0.00	637 637 Ind	6.37	6.37	6.37	6.37	0.00
173 173 Ind	10.10	10.00	10.00	10.00	0.00	427 427 Ind	4.27	4.27	4.27	4.27	0.00	638 638 Ind	6.38	6.38	6.38	6.38	0.00	639 639 Ind	6.39	6.39	6.39	6.39	0.00
174 174 Ind	10.10	10.00	10.00	10.00	0.00	428 428 Ind	4.28	4.28	4.28	4.28	0.00	640 640 Ind	6.40	6.40	6.40	6.40	0.00	641 641 Ind	6.41	6.41	6.41	6.41	0.00
175 175 Ind	10.10	10.00	10.00	10.00	0.00	429 429 Ind	4.29	4.29	4.29	4.29	0.00	642 642 Ind	6.42	6.42	6.42	6.42	0.00	643 643 Ind	6.43	6.43	6.43	6.43	0.00
176 176 Ind	10.10	10.00	10.00	10.00	0.00	430 430 Ind	4.30	4.30	4.30	4.30	0.00	644 644 Ind	6.44	6.44	6.44	6.44	0.00	645 645 Ind	6.45	6.45	6.45	6.45	0.00
177 177 Ind	10.10	10.00	10.00	10.00	0.00	431 431 Ind	4.31	4.31	4.31	4.31	0.00	646 646 Ind	6.46	6.46	6.46	6.46	0.00	647 647 Ind	6.47	6.47	6.47	6.47	0.00
178 178 Ind	10.10	10.00	10.00	10.00	0.00	432 432 Ind	4.32	4.32	4.32	4.32	0.00	648 648 Ind	6.48	6.48	6.48	6.48	0.00	649 649 Ind	6.49	6.49	6.49	6.49	0.00
179 179 Ind	10.10	10.00	10.00	10.00	0.00	433 433 Ind	4.33	4.33	4.33	4.33	0.00	650 650 Ind	6.50	6.50	6.50	6.50	0.00	651 651 Ind	6.51	6.51	6.51	6.51	0.00
180 180 Ind	10.10	10.00	10.00	10.00	0.00	434 434 Ind	4.34	4.34	4.34	4.34	0.00	652 652 Ind	6.52	6.52	6.52	6.52	0.00	653 653 Ind	6.53	6.53	6.53	6.53	0.00
181 181 Ind	10.10	10.00	10.00	10.00	0.00	435 435 Ind	4.35	4.35	4.35	4.35	0.00	654 654 Ind	6.54	6.54	6.54	6.54	0.00	655 655 Ind	6.55	6.55	6.55	6.55	0.00
182 182 Ind	10.10	10.00	10.00	10.00	0.00	436 436 Ind	4.36	4.36	4.36	4.36	0.00	656 656 Ind	6.56	6.56	6.56	6.56	0.00	657 657 Ind	6.57	6.57	6.57	6.57	0.00
183 183 Ind	10.10	10.00	10.00	10.00	0.00	437 437 Ind	4.37	4.37	4.37	4.37	0.00	658 658 Ind	6.58	6.58	6.58	6.58	0.00	659 659 Ind	6.59	6.59	6.59	6.59	0.00
184 184 Ind	10.10	10.00	10.00	10.00	0.00	438 438 Ind	4.38	4.38	4.38	4.38	0.00	660 660 Ind	6.60	6.60	6.60	6.60	0.00	661 661 Ind	6.61	6.61	6.61	6.61	0.00
185 185 Ind	10.10	10.00	10.00	10.00	0.00	439 439 Ind	4.39	4.39	4.39	4.39	0.00	662 662 Ind	6.62	6.62	6.62	6.62	0.00	663 663 Ind	6.63	6.63	6.63	6.63	0.00
186 186 Ind	10.10	10.00	10.00	10.00	0.00	440 440 Ind	4.40	4.40	4.40	4.40	0.00	664 664 Ind	6.64	6.64	6.64	6.64	0.00	665 665 Ind	6.65	6.65	6.65	6.65	0.00
187 187 Ind	10.10	10.00	10.00	10.00	0.00	441 441 Ind	4.41	4.41	4.41	4.41	0.00	666 666 Ind	6.66	6.66	6.66	6.66	0.00	667 667 Ind	6.67	6.67	6.67	6.67	0.00
188 188 Ind	10.10	10.00	10.00	10.00	0.00	442 442 Ind	4.42	4.42	4.42	4.42	0.00	668 668 Ind	6.68	6.68	6.68	6.68	0.00	669 669 Ind	6.69	6.69	6.69	6.69	0.00
189 189 Ind	10.10	10.00	10.00	10.00	0.00	443 443 Ind	4.43	4.43	4.43	4.43	0.00	670 670 Ind	6.70	6.70	6.70	6.70	0.00	671 671 Ind	6.71	6.71	6.71	6.71	0.00
190 190 Ind	10.10	10.00	10.00	10.00	0.00	444 444 Ind	4.44	4.44	4.44	4.44	0.00	672 672 Ind	6.72	6.72	6.72	6.72	0.00	673 673 Ind	6.73	6.73	6.73	6.73	0.00
191 191 Ind	10.10	10.00	10.00	10.00	0.00	445 445 Ind	4.45	4.45	4.45	4.45	0.00	674 674 Ind	6.74	6.74	6.74	6.74	0.00	675 675 Ind	6.75	6.75	6.75	6.75	0.00
192 192 Ind	10.10	10.00	10.00	10.00	0.00	446 446 Ind	4.46	4.46	4.46	4.46	0.00	676 676 Ind	6.76	6.76	6.76	6.76	0.00	677 677 Ind	6.77	6.77	6.77	6.77	0.00
193 193 Ind	10.10	10.00	10.00	10.00	0.00	447 447 Ind	4.47	4.47	4.47	4.47	0.00	678 678 Ind	6.78	6.78	6.78	6.78	0.00	679 679 Ind	6.79	6.79	6.79	6.79	0.00
194 194 Ind	10.10	10.00	10.00	10.00	0.00	448 448 Ind	4.48	4.48	4.48	4.48	0.00	680 680 Ind	6.80	6.80	6.80	6.80	0.00	681 681 Ind	6.81	6.81	6.81	6.81	0.00
195 195 Ind	10.10	10.00	10.00	10.00	0.00	449 449 Ind	4.49	4.49	4.49	4.49	0.00	682 682 Ind	6.82	6.82	6.82	6.82	0.00	683 683 Ind	6.83	6.83	6.83	6.83	0.00
196 196 Ind	10.10	10.00	10.00	10.00	0.00	450 450 Ind	4.50	4.50	4.50	4.50	0.00	684 684 Ind	6.84	6.84	6.84	6.84	0.00	685 685 Ind	6.85	6.85	6.85	6.85	0.00
197 197 Ind	10.10	10.00	10.00	10.00	0.00	451 451 Ind	4.51	4.51	4.51	4.51	0.00	686 686 Ind	6.86	6.86	6.86	6.86	0.00	687 687 Ind	6.87	6.87	6.87	6.87	0.00
198 198 Ind	10.10	10.00	10.00	10.00	0.00	452 452 Ind	4.52	4.52	4.52	4.52	0.00	688 688 Ind	6.88	6.88	6.88	6.88	0.00	689 689 Ind	6.89	6.89	6.89	6.89	0.00
199 199 Ind	10.10	10.00	10.00	10.00	0.00	453 453 Ind	4.53	4.53	4.53	4.53	0.00	690 690 Ind	6.90	6.90	6.90	6.90	0.00	691 691 Ind	6.91	6.91	6.91	6.91	0.00
200 200 Ind	10.10	10.00	10.00	10.00	0.00	454 454 Ind	4.54	4.54	4.54	4.54	0.00	692 692 Ind	6.92	6.92	6.92	6.92	0.00	693 693 Ind	6.93	6.93	6.93	6.93	0.00
201 201 Ind	10.10	10.00	10.00	10.00	0.00	455 455 Ind	4.55	4.55	4.55	4.55	0.00	694 694 Ind	6.94	6.94	6.94	6.94	0.00	695 695 Ind	6.95	6.95	6.95	6.95	0.00
202 202 Ind	10.10	10.00	10.00	10.00	0.00	456 456 Ind	4.56	4.56	4.56	4.56	0.00	696 696 Ind	6.96	6.96	6.96	6.96	0.00	697 697 Ind	6.97	6.97	6.97	6.97	0.00
203 203 Ind	10.10	10.00	10.00	10.00	0.00	457 457 Ind	4.57	4.57	4.57	4.57	0.00	698 698 Ind	6.98	6.98	6.98	6.98	0.00	699 699 Ind	6.99	6.99	6.99	6.99	0.00
204 204 Ind	10.10	10.00	10.00	10.00	0.00	458 458 Ind	4.58	4.58	4.58	4.58	0.00	700 700 Ind	7.00	7.00	7.00	7.00	0.00	701 701 Ind	7.01	7.01	7.01	7.01	0.00
205 205 Ind	10.10	10.00	10.00	10.00	0.00	459 459 Ind	4.59	4.59	4.59	4.59	0.00	702 702 Ind	7.02	7.02	7.02	7.02	0.00	703 703 Ind	7.03	7.03	7.03	7.03	0.00
206 206 Ind	10.10	10.00	10.00	10.00	0.00	460 460 Ind	4.60	4.60	4.60	4.60	0.00	704 704 Ind	7.04	7.04	7.04	7.04	0.00	705 705 Ind	7.05	7.05	7.05	7.05	0.00
207 207 Ind	10.10	10.00	10.00	10.00	0.00	461 461 Ind	4.61	4.61	4.61	4.61	0.00	706 706 Ind	7.06	7.06	7.06	7.06	0.00	707 707 Ind	7.07	7.07	7.07	7.07	0.00
208 208 Ind	10.10	10.00	10.00	10.00	0.00	462 462 Ind	4.62	4.62	4.62	4.62	0.00	708 708 Ind	7.08	7.08	7.08	7.08	0.00	709 709 Ind	7.09	7.09	7.09	7.09	0.00
209 209 Ind	10.10	10.00	10.00	10.00	0.00	463 463 Ind	4.63	4.63	4.63	4.63	0.00	710 710 Ind	7.10	7.10	7.10	7.10	0.00	711 711 Ind	7.11	7.11	7.11	7.11	0.00
210 210 Ind	10.10	10.00	10.00	10.00	0.00	464 464 Ind	4.64	4.64	4.64	4.64	0.00	712 712 Ind	7.12	7.12	7.12	7.12	0.00	713 713 Ind	7.13	7.13	7.13	7.13	0.00
211 211 Ind	10.10	10.00	10.00	10.00	0.00	465 465 Ind	4.65	4.65	4.65	4.65	0.00	714 714 Ind	7.14	7.14	7.14	7.14	0.00	715 715 Ind	7.15	7.15	7.15	7.15	0.00
212 212 Ind	10.10	10.00	10.00	10.00	0.00	466 466 Ind	4.66	4.66	4.66	4.66	0.00	716 716 Ind	7.16	7.16	7.16	7.16	0.00	717 717 Ind	7.17	7.17	7.17	7.17	0.00
213 213 Ind	10.10	10.00	10.00	10.00	0.00	467 467 Ind	4.67	4.67	4.67	4.67	0.00	718 718 Ind	7.18	7.18	7.18	7.18	0.00	719 719 Ind	7.19	7.19	7.19	7.19	0.00
214 214 Ind	10.10	10.00	10.00	10.00	0.00	468 468 Ind	4.68	4.68	4.68	4.68	0.00	720 720 Ind	7.20	7.20	7.20	7.20	0.00	721 721 Ind	7.21	7.21	7.21	7.21	0.00
215 215 Ind	10.10	10.00	10.00	10.00	0.00	469 469 Ind	4.69	4.69	4.69	4.69	0.00	722 722 Ind	7.22	7.22	7.22	7.22	0.00	723 723 Ind	7.23	7.23	7.23	7.23	0.00
216 216 Ind	10.10	10.00	10.00	10.00	0.00	470 470 Ind	4.70	4.70	4.70	4.70	0.00	724 724 Ind	7.24	7.24	7.24	7.24	0.00	725 725 Ind	7.25	7.25	7.25	7.25	0.00
217 217 Ind	10.10	10.00	10.00	10.00	0.00	471 471 Ind	4.71	4.71	4.71	4.71	0.00	726 726 Ind	7.26	7.26	7.26	7.26	0.00	727 727 Ind	7.27	7.27	7.27	7.27	0.00
218 218 Ind	10.10	10.00	10.00	10.00	0.00	472 472 Ind	4.72	4.72	4.72	4.72	0.00	728 728 Ind	7.28	7.28	7.28	7.28	0.00	729 729 Ind	7.29	7.29	7.29	7.29	0.00
219 219 Ind	10.10	10.00	10.00	10.00	0.00	473 473 Ind	4.73	4.73	4.73	4.73	0.00	730 730 Ind	7.30	7.30	7.30	7.30	0.00	731 731 Ind	7.31	7.31	7.31	7.31	0.00
220 220 Ind	10.10	10.00	10.00	10.00	0.00	474 474 Ind	4.74	4.74	4.74	4.74													



## AMERICA

## Equities accelerate after strong opening by IBM

## Wall Street

SHARE PRICES quickened their pace in the early afternoon, encouraged by a strong opening in IBM, and in spite of concern about the impact of the afternoon's 30-year Treasury auction, writes Patrick Harrison in New York.

By 1 pm the Dow Jones Industrial Average was up 12.08 at 3,050.54. The more broadly based Standard & Poor's 500 was also firmer at mid-session, up 2.51 at 322.27 at 1 pm, while the Nasdaq composite of over the counter stocks added 3.80 at 543.08. Turnover on the NYSE was 115m shares by 1 pm.

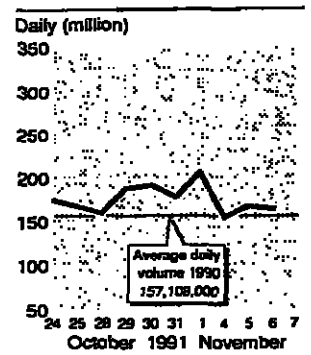
The cut in interest rates this week may have helped stock market sentiment, but worries about the economic outlook will not go away. Buying incentives were thin on the ground yesterday, and equity traders were nervous ahead of the \$12bn bond sale. After two difficult first legs of the quarterly refunding programme - Tuesday's three-year note sale was a disaster and Wednesday's 10-year note sale was not much better - the stock market was fearful that another poor auction would depress prices further, and push long-term interest rates higher.

Among individual stocks, IBM rose 3 to \$89, on turnover of 1m shares after the computer group's chairman,

Mr John Akers, predicted at a meeting in Tokyo that the fourth quarter would be IBM's best of the year. IBM stock has been weak of late, on worries that the final quarter would produce some nasty surprises, so Mr Akers' comments helped allay those fears.

Berlitz finally opened for

## NYSE volume



trading after a two-day suspension following the death of Mr Robert Maxwell, whose Macmillan publishing group owned a large stake in the company. The shares rose at the start of trading only to fall back to \$18.75, down 5% on the day, after Macmillan said that it would sell its 56 per cent stake in Berlitz to Fukuoka, a Japanese publishing company, for \$285m.

Toys 'R' Us rose 1 1/4 to \$28 1/4

## EUROPE

## Frankfurt and Zurich rise after local encouragement

FOR A COUPLE of hours, domestic news gave equities the lift that the US interest rate cut failed to provide on Wednesday, writes Our Markets Staff.

FRANKFURT rose slightly after no change in interest rates and forecasts that next week's new withholding tax on investment income will be less damaging than expected.

Bonds rose, the Bundesbank's average yield falling 5 basis points to 8.62 per cent; and after a decline of 0.42 to 650.39 in the DAX index at mid-session, equities did likewise with the DAX index closing 4.18 higher at 1,578.40. Volume rose from DM3.5bn to DM3.9bn.

Banks were better, and the interest rate-sensitive Bayer-hypno rose DM6 to DM369. Contrasts in carmakers saw Volkswagen fall DM6.80 to DM218.50, as BMW rose DM4.30 to DM466.80. Turnover in VW rose from DM162m to DM461m on the day and some dealers blamed rumours of balance sheet irregularities. However, the fall also coincided with notes, from two German brokers, which were not the source of the rumours.

BMW, on Wednesday, indicated a 16 per cent rise in turnover in the second half of the current year. Mr John Longhurst of James Capel said yesterday that its indications of a 10 per cent rise in net profits for the full year looked conservative, and that Capel's earnings target is still DM60 a share.

ZURICH saw lower inflation for October, money market rates followed suit and banks and insurers rose again as the Credit Suisse index rose 4.0 to 493.9.

Among banks, Leu Holding heaved added SF40 to SF1,800 after the group, controlled by CS Holding, said it expected a higher 1991 net.

FT-SE Eurotrack 100 - Nov 7							
Hourly changes							
Open	10 pm	11 am	Noon	1 pm	2 pm	3 pm	Close
1090.44	1091.20	1090.18	1089.66	1089.91	1089.96	1090.12	1090.12
Day's High 1091.57				Day's Low 1089.23			
Nov 6		Nov 5		Nov 4		Oct 31	
1089.50		1092.54		1088.07		1095.11	
						1096.45	

UBS bearers rose SF90 to SF2,430 and SBC bearers by SF10 to SF320.

PARIS concentrated on special situations. The CAC-40 index rose 2.51 to 1,838.57 on turnover of FF1.63bn.

The day's biggest gainer was Penhoet, whose minority shareholders are being bought out by Suez. Penhoet jumped FF200 to FF2,020 while Suez rose FF1.30 to FF2,000.40.

On the downside was Remy, which fell FF43 to FF228 in response to the drink group's internal restructuring. Analysts said there was a lack of details regarding the exchange of each share in Remy for a share in the new company, Remy Cointreau. The merger appeared to enhance the asset value of the Remy shares, but it would also dilute earnings. Remy Cointreau shares are due to begin trading on the Paris and Frankfurt bourses on December 24.

AMSTERDAM closed higher in light trading, helped by a steady showing in London and short-covering. The CBS Tendency index added 0.5 to 89.1 in turnover of FL48.6m.

KLM closed FL1.30 better at FL38.20 after reporting a 350 per cent surge in second quarter net profits, although it forecast only "modestly positive" results for the full fiscal year.

MILAN was beset with worries that settlement of the November trading account, which ends next week, would be postponed as a result of the

suspension of the broker Mr Claudio Capelli. A Milan court postponed a hearing regarding his finances until November 14. The Comit index fell 3.07 to 512.06 in turnover similar to Wednesday's 1.74bn.

Fiat slipped L51 to L4,844, as the latest industry data showed that it was continuing to lose market share at home. Fiat's market share in the first ten months fell to 46.9 per cent from 53.5 per cent.

Banks were the weakest sector, losing 1.1 per cent. Banca Commerciale fell L89 to L4,011. MADRID fell again, the general index closing 2.36 lower at 2,645.1. Chemicals and oils were one area of weakness, with Argonnes down another Ptas2 to Ptas30 for a two-day loss of Ptas69, and Petromed Ptas50, or 8.7 per cent lower at Ptas5,570. In banks, Banesto shed another Ptas70 to Ptas3,960, Ptas130 lower over two days.

STOCKHOLM was steady, though Ericsson continued to fall in the wake of an earnings downgrade from Merrill Lynch. The Affarsvärden General index lost just 0.8 to 1,006.10 in turnover of SEK310m after SEK270m.

Ericsson, which is due to release its nine-month results next week, saw its free B shares fall SEK6 to SEK146.

COPENHAGEN was flat, the bourse index ending 0.22 to 126.24, but Novo Nordisk rose DKR1 to DKR506 in the run-up to its interim results due next Wednesday.

## Australia pauses after a spectacular rally

Feeding on falling interest rates, the market wanted a deeper cut, writes Kevin Brown

AFTER a disappointing hiatus in the third quarter of 1991, the Australian Stock Exchange All Ordinaries index has mounted a spectacular rally in October and early November, and while there has been a slightly negative reaction to this week's official interest rate cut, this is not being taken too seriously.

Over the five weeks or so to November 5, the All Ordinaries rose by 8.5 per cent; over the first 10 months of this year, the FT-Actuaries Australia index produced a gain of 32.8 per cent, in local currency terms, against one of 18.1 per cent for the world as a whole.

Many observers thought that Australia had run out of steam when the All Ordinaries bounced around the 1,800 mark in the three months to September, failing to capitalise on a 2.7 per cent improvement since the beginning of the year.

All of that changed in the first week of October with a rally which pushed the index

up to a peak of 1,692.7 on Tuesday. After falling back to 1,579 following the rate cut on Wednesday, it recovered slightly to 1,683.5 yesterday.

The reaction reflected disappointment that the authorities cut the official cash rate by only 100 basis points, or one percentage point, to 8.5 per cent, rather than 150 points as many investors had hoped.

Nevertheless, brokers say the downturn is probably only a pause in a rally which could take the market significantly higher before the end of the year, possibly to the 1,800 level forecast by mid-year optimists.

The rally rode partly on the back of a strong performance by high profile companies such as Brambles, National Australia Bank and News Corporation, which closed last night at a 22-month high of 42.60.

However, demand has gradually broadened, giving support to the widespread view that only a lack of confidence has been holding the market back

in the face of steadily improving economic fundamentals.

Most notably, the consumer price index rose by just 0.6 per cent in the September quarter, reducing the annualised rate of inflation from 3.4 per cent to 3.3 per cent, compared with more than 8 per cent a year ago.

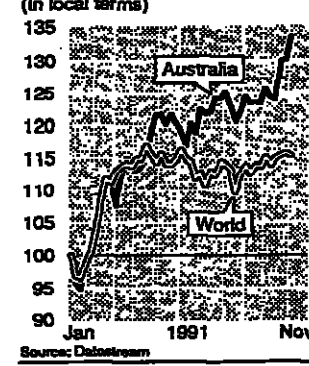
It was that announcement which prompted the Reserve Bank to make the 10th cut in official interest rates since they peaked at 18 per cent in January last year.

Few believe that the downward trend in official rates is over, especially since most economists say that inflation will dip to below 1.5 per cent in the three months to the end of December.

The market has also benefited from steadily falling bond yields, which have increased the incentives for fund managers to reweight their portfolios towards equities.

The benchmark 10-year Commonwealth bond was trading

FT-A World Indices rebased (in local terms)



US cents from a peak of above 80 cents in September.

The level of the exchange rate is vital for confidence in Australia's large commodities sector, which sells largely in markets denominated in US dollars.

It is also important to the bottom line for resources-based companies such as BHP, Australia's biggest company, which estimates that an increase of one US cent in the value of the Australian dollar costs it A\$25m.

On the downside, some analysts worry about the speed of the recent advance, and suggest that future rises may be constrained by the need to finance forthcoming equity issues of up to A\$15bn.

However, most believe the upside potential remains. The All Ordinaries index is still around 26 per cent below its peak of 2,300, registered just before the global stock market crash in October 1987.

## ASIA PACIFIC

## Nikkei falls 1.2% on options-related selling

## Tokyo

SHARE PRICES ended sharply lower yesterday on heavy options-related selling towards the close, writes Emiko Terazono in Tokyo.

The Nikkei average finished 303.44 down at the session's low of 24,466.76, declining for the fourth consecutive trading day. The index moved in a narrow range before that, setting a high for the day of 24,844.98 in the afternoon before suddenly dropping 10 minutes before the close to 24,466.76.

Activity by US houses related to settlements of November options contracts.

Volume was flat at 250m shares. Declines led rises by 646 to 283, with 179 issues unchanged. The Topix index of all first section stocks lost 14.58 to 1,938.47, but in London the IS2/Nikkei 50 index improved 12.29 to 1,406.68.

Investors were not impressed by the reduction in the US discount rate. "There is little going on other than isolated bursts of activity," said Miss Anne Stone at Barclays de Zoete Wedd. She added that some investors were becoming nervous that the current market situation, with the Nikkei index moving sideways on little volume, would continue for a while.

Individual issues moved on speculative activity. Toyo Sanko, the best performer of the day with a jump of 11.4 per cent or ¥100 to ¥970, was buoyed by reports that a renowned speculator had unloaded his holdings and that the issue was now undervalued. Nigata Engineering, the most active issue of the day, climbed ¥16 to ¥821 on individual buying.

Telecommunication issues were stronger. NTT added ¥14,000 to ¥917,000 on rumours that a leading life insurance concern was buying the issue. KDD, the international telecoms company, put on ¥200 to ¥13,700 on expectations that the government would allow foreign ownership of the shares by the middle of 1992.

## SOUTH AFRICA

JOHANNESBURG Industrials advanced to a new record high of 4,303, up 40, while gold shares added 7 to 114 as the bullion price rose to \$355. The all-share index put on 45 to 3,530. Among leading stocks, De Beers added R1.75 to R96.

Daiichi Pharmaceutical fell ¥50 to ¥1,830 on reports that the company is expected to post its second consecutive drop in annual earnings, with pre-tax profits down 8 per cent to ¥40bn. Other drug companies also weakened, with Yamanouchi off ¥70 to ¥3,860 and Sanofi Y80 to ¥2,620.

In Osaka, the OSE average shed 125.12 to 26,709.51 on volume of 17.9m shares. Mori Seiki, the machine tool maker, rose ¥90 to ¥2,500 on bargain hunting. The issue has been depressed by poor earnings prospects for the current year. Chudenko, the electrical engineering group, lost ¥120 to ¥4,730 on profit-taking. Electrical engineering issues have been popular recently on hopes of an increase in public works spending by the government.

## Roundup

THE US rate cut fanned hopes of a similar move in the region, although many markets failed to sustain the day's highs.

HONG KONG stretched its record-breaking rally to a fourth consecutive session in

active trading, in spite of an early decline on profit-taking. The Hang Seng index climbed 11.17 to 4,184.74, its third straight all-time high. The index has gained 148 points, or 3.7 per cent, so far this week.

Turnover swelled to HK\$2.02bn from HK\$1.56bn.

Utilities turned in the day's best gains, followed by commerce and industrial stocks. China Light put on 20 cents to HK\$21.80 and Hong Kong Electric 10 cents to HK\$12.60.

SEOUL failed to sustain an early rally. The composite index closed at 676.42, up 0.22, in turnover of Won229.6bn, after Won188.1bn.

Interest in Shinsegae Department Store and Chongju Paper Manufacturing turned bearish after news late on Wednesday that Samsung Group, the nation's largest conglomerate, will sever ties with them. Shinsegae ended unchanged but Chongju Paper shed a daily limit of Won1,000 to Won26,000.

Shares of Hyundai Group subsidiaries recovered from the impact of the government's imposition of record back taxes and penalties on the company's

owner. Hyundai Engineering & Construction advanced Won300 to Won18,700 and Hyundai Motor ended Won100 ahead at Won27,500.

NEW ZEALAND overcame a flat start to close firmer, with most of the action seen in smaller issues. The NZSE-40 index touched a 1991 peak of 1,562.11 before closing a net 7.53 firmer at 1,561.74, its highest close in six months. Turnover contracted to NZ\$16.3m from NZ\$24.2m.

Private-client buying helped to boost the shares of smaller companies. Cavalier Corp, a wool exporter, forged ahead 18 cents to NZ\$2.58, while fertiliser and chemical concern Ferns Corp rose 20 cents to NZ\$7.70.

TAIWAN ended slightly lower, surrendering an index gain to profit-taking. The weighted index opened at 4,457.42 on expectations of an early interest rate cut but closed a net 5.74 down at 4,424.85. Turnover came to T\$28.63bn (T\$29.68bn).

Food shares registered the day's largest losses, followed by textiles and paper. Finan-

cial issues were the only winners for the session.

SINGAPORE closed firmer on hopes of an interest rate cut, although profit-taking trimmed earlier gains. The Straits Times Industrial index came off the day's high of 1,453.78 to close 4.67 up at 1,448.40. In turnover of S\$188.5m, down from S\$220.1m.

MANILA gained ground as tensions surrounding the return of Mrs Imelda Marcos eased. The composite index picked up 15.77 to 1,053.58. Turnover amounted to P\$5.5m pesos. PLDT continued to lead the gainers, rising 17.5 pesos to 705 pesos.

KUALA LUMPUR finished slightly higher. The composite index gained 1.48 to 633.16 in turnover of M\$78.1m, compared with M\$75.7m previously.

JAKARTA showed little change on the day in spite of foreign buying. The Jardine Fleming index eased 0.19 to 49.81; the official index was not available.

BANGKOK advanced in active trading. The SET index appreciated 13.14 to 672.60 on a healthy turnover of B\$4.32bn.

This announcement appears as a matter of record only

## Acciones Y Valores

Barclays de Zoete Wedd advised a consortium led by Acciones Y Valores in its successful bid in August for a 50.7% stake in

## Banco Nacional de Mexico

for

US\$3.2 billion

This mandate followed BZW's appointment in January this year to advise the Mexican Government on the valuation of three leading banks: Banca Serfin, Banorte and Banpais prior to privatisation.

Other parts of the Barclays Group provide trade finance, treasury and foreign exchange services to Mexican corporations.

For further information contact:

UK Sally Unwin Rupert Byng  
Bob Wingerath  
Barclays Bank PLC  
(071) 283 8989 Barclays de Zoete Wedd  
(071) 623 2323

Mexico Roberto Latapi  
Barclays Bank PLC  
(525) 525 1870/73

USA Gavin Pike Todd Watkins  
Cecilia Norrman-Dan  
Barclays Bank PLC  
Miami  
(305) 374 1043

## FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries

NATIONAL AND REGIONAL MARKETS	WEDNESDAY NOVEMBER 6 1991										TUESDAY NOVEMBER 5 1991										DOLLAR INDEX				
	Figures in parentheses show number of lines of stock	US Dollar Index	Day's Change %	Pound Sterling Index	Yen Index	DM Index	Local Currency Index	Local Div Yield	Gross Div Yield	US Dollar Index	Day's Change %	Pound Sterling Index	Yen Index	DM Index	Local Currency Index	Local Div Yield	Gross Div Yield	US Dollar Index	Day's Change %	Pound Sterling Index	Yen Index	DM Index	Local Currency Index	Local Div Yield	Gross Div Yield
Australia (69)		156.69	-0.8	132.81	130.25	133.36	134.62	-0.8	4.53	159.91	133.94	131.20	136.51	136.71	159.91	112.74	123.57								
Austria (20)		164.66	+1.5	137.81	135.16	140.49	140.04	+1.3	2.04	162.16	135.83	133.05	138.43	138.27	222.37	153.86	202.94								
Belgium (47)		133.48	+0.4	111.71	109.55	113.88	111.10	-0.1	5.33	133.01	111.41	109.12	113.54	111.19	151.20	118.04	140.70								
Canada (115)		142.26	-0.1	119.08	118.78	121.38	119.80	+0.2	3.22	142.42	119.30	118.85	121.57	115.61	142.42	125.49	123.52								
Denmark (37)		261.31	+0.2	218.69	214.48	222.54	226.04	+0.0	1.57	260.83	218.47	214.01	222.56	225.77	270.17	117.17	231.34								
Finland (15)		87.64	+1.4	73.35	71.94	74.77	73.30	+1.0	3.32	86.43	72.39	70.92	73.78	72.55	125.15	83.69	104.84								
France (109)		143.74	-0.4	120.30	117.98	122.62	126.44	-0.5	3.51	144.31	120.88	118.40	123.18	127.05	152.26	119.11	138.83								
Germany (85)		109.70	+0.0	91.81	90.05	93.39	93.59	-0.1	2.42	109.75	91.93	90.08	93.69	93.69	94.15	112.27									
Hong Kong (56)		172.24	+0.7	144.15	141.37	146.95	171.71	+0.7	4.40	171.02	143.25	140.32	146.00	139.76	172.24	119.82	119.80								
Ireland (18)		160.14	-0.8	134.02	131.44	136.62	138.34	-1.0	3.62	161.45	135.24	132.47	137.83	139.78	162.48	132.88	157.59								
Italy (77)		70.43	+0.6	56.55	57.81	60.09	64.97	+0.6	3.59	69.99	56.92	57.42	59.74	61.31	98.23	64.76	82.83								
Japan (474)		141.64	-0.8	116.54	116.26	120.85	116.26	-0.8	0.73	142.80	116.61	117.16	121.52	117.15	141.97	118.23	125.81								
Netherlands (31)		152.40	+0.2	125.05	122.65	130.08	129.93	+0.2	3.53	152.40	125.05	122.65	130.08	129.93	152.40	125.05	122.65								
Norway (30)		134.81	-0.1	126.33	124.65	118.48	145.15	-0.7	1.16	134.71	123.37	110.25	121.49	119.49	142.05	134.71	134.45								
Sweden (117)		143.60	-0.2	116.18	117.86	122.51	121.15	-0.3	4.45	143.64	120.49	118.02	122.60	121.49	143.64	120.49	118.02								
Switzerland (59)		152.40	+0.2	125.05	122.65	130.08	129.93	+0.2	3.53	152.40	125.05	122.65	130.08	129.93	152.40	125.05	122.65								
United Kingdom (240)		191.30	+2.0	160.17	157.10	163.29	166.91	+1.8	1.25	190.97	157.14	153.14	160.15	163.92	192.54	151.16	149.73								
Singapore (38)		205.42	+1.5	170.152	166.61	175.25	158.99	+1.0	2.20	202.32	169.47	166.01	172.72	172.94	205.25	151.73	151.15								
South Africa (61)		259.93	-0.1	217.54	213.34	221.75	175.38	-0.8	2.79	260.02	217.96	213.50	222.44	216.24	259.93	217.00	169.14								
Spain (141)		152.40	+0.2	125.05	122.65	130.08	129.93	+0.2	3.53	152.40	125.05	122.65	130.08	129.93	152.40	125.05	122.65								
Sweden (28)		186.36	-0.9	156.98	156.98	159.01	165.27	-1.0	2.70	186.10	157.56	154.24	160.58	166.94	184.24	146.82	160.16								
Switzerland (59)		95.15	+0.3	80.47	79.92	82.04	86.40	+0.4	3.24	95.86	80.30	79.86	81.65	89.09	100.67	82.17	91.29								
United Kingdom (240)		180.30	-0.2	160.90	147.58	163.81	150.90	-0.3	2.92	180.94	148.19	145.11	159.19	161.27	180.94	148.19	145.11								
United States (228)		125.05	+0.3	106.08	105.20	106.30	105.20	+0.3	3.06	125.96	106.31	102.91	104.85	105.20	125.96	106.31	102.91								
Europe (826)		141.92	-0.1	116.69	116.61	120.10	120.51	-0.2	3.99	141.65	116.90	116.47	121.19	123.74	151.82	125.50	136.04								
Nordic (107)		195.97	+0.0	158.64	152.95	168.66	166.95	-0.1	2.06	195.99	155.79	152.62	158.77	156.78	201.81	156.56	156.07								
Pacific Basin (716)		142.48	-0.7	119.24	116.95	121.56	118.02	-0.7	1.06	143.53	120.23	117.77	122.23	118.85	143.92	117.86	122.24								
Europe - Pacific (194)		142.37	-0.5	119.32	117.01	121.63	119.86	-0.5	2.22	143.25	118.99	117.53	122.29	122.46	147.66	121.29	132.90								
Europe - Pacific (641)		142.37	-0.5	119.32	117.01	121.63	119.86	-0.5	2.22	143.25	118.99	117.53	122.29	122.46	147.66	121.29	132.90								
Europe Ex. UK (56)		119.00	+0.0	99.99	97.90	101.55	103.07	-0.1	3.28	119.03	99.70	97.66	101.44	103.22	120.90	103.50	111.30								
Pacific Ex. Japan (244)		150.74	+0.26	126.16	123.75	128.62	133.71	+0.1	1.48	150.70	126.25	125.65	128.66	133.63	150.74	111.40	117.50								
World Ex. US (137)		144.54	-0.2	119.97	116.86	123.02	121.34	-0.2	2.26	145.20	121.63	119.15	123.95	121.92	148.16	122.32	132.47								
World Ex. US (262)		142.37	-0.5	119.32	117.01	121.63	119.86	-0.5	2.22	143.25	118.99	117.53	122.29	122.46	147.66	121.29	132.90								
World Ex. So. Afr. (232)		172.42	-0.2	123.38	121.01	125.76	123.69	-0.2	2.54	174.68	127.70	121.18	126.93	128.32	188.66	122.92	128.08								
World Ex. Japan (228)		153.04	-0.4	126.08	125.93	130.51	143.05	-0.4	3.43	152.83	126.01	125.41	129.49	142.01	153.17	126.69	128.79								
The World Index (1765)		146.16	-0.2	124.00	121.62	126.41	133.05	-0.1	2.35	146.43	124.32	121.79	126.72	133.30	146.16	124.00	121.62								



## RECRUITMENT

JOBS: Latest market check confirms dire effects of UK recession on middle-class occupations

## Executive demand at lowest on record

**R**IGHT then, let's grit the teeth and get it over. The summer just gone saw demand for executives in Britain, as measured by upper-ranked jobs advertised in leading journals, plummet to the lowest ever known.

The tally for the three months July-September was the lowest for any quarter of any year since the MSL International consultancy began keeping records 32 years ago. Short of a miracle, the 1991 total will be well below the previous lowest for a calendar year in 1981.

Which would seem to confirm observations that the United Kingdom has been struck by a peculiarly, if not unprecedented, white-collar recession. Although it may not be worse in its overall effects than the one a decade ago, its impact on the British middle classes has been far sharper.

That being so, at least two questions remain to be answered. One is how many of the missing executive job-openings have gone for ever. The other is that, if they do not reappear in large numbers, what the said middle classes are going to do about it.

But first to the details of the collapse in demand, which are set out in the table alongside drawn from MSL's three monthly counts of managerial and upper-

rank specialist jobs advertised in UK national journals. Each post so offered is counted as one no matter how many times the same opening is advertised.

The top part of the table focuses on the 12-month period ended on September 30, showing the number

of offers in eight different types of work, together with the total, in each of the periods since 1986-87. At the foot of the table, the 12-monthly totals are broken down into the constituent quarterly counts.

The latest of them certainly gave the lie to my optimistic fore-

cast 16 weeks ago that the market would turn up in the second half of this year. My hope was based on an apparent slowing of the plunge in demand in the April-June quarter, which has historically produced a lower tally than January-March. The average drop between them

over the decades has been 8.9 per cent, but this year the fall was only from 4,572 to 4,235 - or 7.4 per cent - which I took as a sign of relief.

In the event the fall quickened again. The July-September count of a mere 3,630 was 14.3 per cent down on the April-June tally, compared with a historical drop between them of only 7.2 per cent. As a result, with three quarters of the year gone, 1991 has produced 12,467 openings - less than two thirds of the number needed even to equal the previous calendar year's lowest of 18,795 a decade ago.

That is not to say the British executive market is utterly bereft of hopeful signs. Most recruitment consultants I have met lately report an upturn since September 30 when MSL's latest tally was struck. More over counts of advertised openings do not tell the whole of the story. Less long established checks on consultancies using the personal approach methods of executive search suggest that their branch of the business began improving in the summer months.

But search has differences from the ad-based part of the trade. One

is that far fewer executive posts are filled by personal approach than by national advertising. Another is that, unless searchers have suddenly changed their nature, they concentrate their hunt on folk who currently have jobs, showing little interest in those who've been thrown out of work albeit through no fault of their own.

So for most British executives, and especially for the victims of the recession, the message would seem plain. Even if demand for their services is now turning up, it has an awfully long way to go to make anywhere near a full recovery.

For my own part, even though naturally inclined to be optimistic, I suspect it will not reach former heights again. The technological shift that has set off the so-called "delayering" of organisations is surely irreversible. Accordingly, jobs that have occupied the British middle-class for generations - those in essentially information-passing middle management as well as pen-pushing posts below - look set to go on vanishing in large numbers for good and all.

So what is the likely result?

Well, the first one I'd expect is that the next UK general election will be held back until the last practicable date. That is May 7, because the government could not risk waiting until after the local council elections later that month. And there's another thing which wouldn't surprise me either.

It's that, despite what seems to be a two-party contest between Conservatives and Labour in this week's by-elections, the coming general poll will see a coalition government in power.

**H**EADHUNTER John Williams seeks two mathematics bidders with finance-sector experience for the London arm of an international banking and broking group he may not name. He promises to respect applicants' requests not to be identified to the employer at this stage.

The first recruit will analyse international bond markets as a trading guide. Base salary up to £45,000 with City perks. The second will develop computer models with special reference to commodity markets. Base salary up to £35,000. Inquiries to Russell Williams & Associates, 43-45 St Mary's Rd, London W5 5RQ; telephone 081-573 1082; fax 081-566 2024.

Michael Dixon

Type of work	1990-91		1989-90		1988-89		1987-88		1986-87	
	Posts advertised	Change from 89-90 %	Posts advertised	Change from 88-89 %	Posts advertised	Change from 87-88 %	Posts advertised	Change from 86-87 %	Posts advertised	Change from 85-86 %
Research & devlprmt	2,186	-33.8	3,273	-26.1	4,431	+12.6	3,935	+25.6	3,133	-26.5
Sales & marketing	2,281	-21.4	2,840	-35.4	4,398	-29.1	6,204	-62.1	6,215	-2.4
Production	2,823	-47.0	5,512	-13.4	6,362	-16.7	7,429	-15.4	8,629	-16.2
Accounting	3,473	-40.4	5,830	-17.5	7,064	-10.9	7,925	+8.1	7,234	+9.2
Computing	1,209	-50.2	2,430	-41.0	4,119	-10.5	4,602	+37.0	3,358	-9.8
General management	1,004	-23.9	1,320	-5.3	1,394	-19.3	1,728	+16.8	1,475	+15.8
Personnel	446	-46.1	827	-32.9	1,233	+15.8	1,065	same	1,065	+18.9
Others	4,303	-36.4	6,764	-15.4	7,996	+9.4	7,307	+14.7	6,372	+16.2
Total	17,755	-38.3	26,796	-22.2	36,997	-8.4	40,402	+19.2	33,887	+2.0
Oct-Dec	5,318	-19.8	6,827	-26.8	9,048	-2.2	9,248	+17.8	7,890	-8.7
Jan-Mar	4,572	-45.6	8,397	-23.1	10,915	-2.7	11,223	+22.4	9,168	+4.1
April-June	4,235	-44.5	7,641	-16.7	9,176	-13.4	10,593	+23.2	8,597	+5.2
July-Sept	3,630	-40.8	6,131	-22.0	7,858	-15.8	9,338	+12.9	8,274	+8.0

### European M&A

c.£30,000 + Benefits

A rare opportunity to expand your experience in a young and growing team. Our client, the European arm of a well-known US house, is keen to attract outstanding candidates to join their M&A team. Liasing closely with clients you will be involved at all stages and in all aspects of transactions, mainly developing acquisition and divestment proposals.

Aged 25-29 you will have an excellent first degree, a professional qualification (ACA, MBA) and 2-4 years experience gained in an M&A environment. European languages - in particular, fluency in French and German - would be a distinct advantage.

### Credit Research

To £30,000 + Benefits

An unusual but exciting position in an unpredictable but challenging environment. The research arm of a major US bank needs a resourceful individual to join their team in analysing new opportunities, working on specific products and looking after a diverse range of clients.

To succeed in this challenging role, you will be a first class, quantitative graduate with 2-3 years credit analysis and a self-motivated, enquiring personality.

Please contact Julie Byford or Deirdra Moynihan on (071) 583 0073 (day) or (071) 328 0991 (evenings and weekends) or send your cv in complete confidence to: 16-18 New Bridge Street, London EC4V 3AU. Or fax (071) 353 3908.

**BADENOCH & CLARK**  
recruitment specialists

### European Government Bond Sales

Greenwell Montagu requires two further salespeople for its Gilts and European government bond business. Greenwell Montagu Gilt-Edged, a leader in the Gilt-edged market, works closely with and is complemented by an active business in European government bonds, primarily in DM, FF, NGL, Lira, Peseta and ECU through Samuel Montagu & Co. Limited and local subsidiaries.

The ideal candidate will have experience in selling gilts, bunds, OATs or other European government securities, and either excellent European language skills or very strong mathematical skills. A good understanding of economics is required as the candidate will be expected to contribute to the high quality research material produced by the company.

The remuneration package is highly competitive and includes the full range of investment banking benefits. Please write with full details, in confidence, to Barbara Simpson, Personnel Manager, Midland Montagu Limited, 10 Lower Thames Street, London EC3R 6AE.



Greenwell Montagu Gilt-Edged and Samuel Montagu & Co. Limited are part of Midland Montagu, the international and investment banking arm of Midland Group.

## PRIVATE BANKING EQUITY SALES

Based in the West End, our Private Banking division offers a full range of investment services to a broad international client base.

Due to continuing expansion, we now require an additional equity specialist to join our investment advisory team. The role is broad-based with responsibility for advice, execution and formulation of short to medium term sales and trading strategies for equities and derivatives.

Ideally a graduate, aged 25-30, you will have at least 3 years sales experience in U.S. and Far Eastern equities. A comprehensive knowledge of derivative products is essential. The successful candidate will be highly self-motivated with strong interpersonal and communication skills.

Please write with full personal and career details to: Steven G Ward, Human Resources, Swiss Bank Corporation, Swiss Bank House, 1 High Timber Street, London EC4V 3SB.

**Swiss Bank Corporation**  
Schweizerischer Bankverein  
Societe de Banque, S.A.

## Translators

We are concentrating our research activities at our new subsidiary DB Research GmbH - based in Frankfurt am Main - and are looking for qualified translators.

Based in the Marketing Group, you will be part of a small, highly motivated team responsible for preparing DB Research's English language publications. You should have the ability to translate highly specialized reports, studies, articles, speeches etc. accurately into clear, concise English with reader appeal. The work also entails editing texts for publication and meeting demanding deadlines. Occasionally, you will also be required to translate English texts into German.

We are looking for translators who are up to this challenge. You are a native English speaker with a perfect command of written and spoken German. You have a good degree in German and are likely to have experience in economics and/or the equity

and bond markets. You also have a flair for writing and are no stranger to PCs (standard software). Previous experience would be an advantage, but a promising newcomer also has excellent opportunities.

If you are interested in a job with responsibility and a promising future and can function as part of a team, we would be pleased to receive your application including a brief CV, a copy of your degree certificate, a passport-size photo and stating salary requirements and possible starting date. If you have any queries, please call Stuart Christie in Frankfurt on +49 69 71 50 - 44 07.

Applications should be sent to:

Deutsche Bank AG  
Personal (Zentrale)  
z. H. Frau Berges-Baazou  
Tausenstraße 12  
W-6000 Frankfurt/Main 1, Germany

**Deutsche Bank**



### SENIOR RECRUITMENT CONSULTANT

As a result of continuing growth in our market share, we are seeking additional recruitment consultants for the Jonathan Wren Executive team.

Applicants must have good working experience of either the derivatives or corporate banking markets, together with the drive, entrepreneurial flair and interpersonal skills typical of our consultants.

In return we offer the opportunity to forge a career with not only the leading specialist recruitment consultancy in the City, but also a growing force in overseas financial markets.

Please contact Roger Steare or Norma Given on 071-623 1266.

Jonathan Wren & Co. Limited, Financial Recruitment Consultants  
No. 1 New Street, London EC2M 4TP  
Telephone 071-623 1266 Facsimile 071-626 5239

**JONATHAN WREN EXECUTIVE**

### Private Client Stockbroking

London

- \* Handcuffs unlocked?
- \* Disenchanted by your present environment?

Our client is one of the City's largest and most respected independent firms of agency stockbrokers. The decision to remain a partnership in order to uphold traditional values has proved both wise and profitable.

The firm is very well capitalised and would now welcome approaches from individuals (or teams), with a quality client base, who are, perhaps, becoming increasingly disillusioned within their current environment.

- \* Tailored Remuneration/Partnership potential.

For a strictly confidential discussion please telephone or write to John Field quoting reference 1418, at FLA, 16 Old Bond Street, London, W1X 3DB. Tel: 071-491 3811.



## CREDIT ANALYST PARIS BASED

Our client, one of the leading European Banks, is looking to recruit for its well-established but expanding Paris Branch an experienced Credit Analyst. Reporting to the Manager Credit Department, your responsibilities will include balance sheet and product analysis, control of credit documentation and the preparation in English of credit reports for local management and the bank's Head Office. Targeted clients are large French Corporations and accordingly the position requires in depth knowledge and experience not only of classic commercial banking products but also of capital market, investment banking and cash-flow oriented transactions. You will be experienced in the legal aspects of credit, in particular with regard to documentation. Aged approximately 30 with at least 4 years experience in a similar position within an international bank, you are capable of working accurately, under pressure, in a dynamic environment. Possessing an appropriate university degree or business qualification, you are perfectly bilingual (English/French) (former language knowledge will be appreciated). In return the bank offers you a motivating salary and a real career opportunity. Please contact or forward your curriculum vitae to David KELLNER at PH CONSEIL 17 rue Faidherbe - 75015 PARIS Tel. 33 1 45 77 70 97

**PH CONSEIL**

### TRAINING COURSE MANAGER Euromoney Publications Plc

Euromoney Publications Plc wishes to employ a Training Course Manager in its Training Division. This division is a separate business unit which produces over 200 intensive training courses a year on different financial topics. The Manager's role will be to create, develop and sell both new and established courses to financial institutions and corporations.

The ideal applicant will have a good working knowledge of the international financial markets and may have trained as a banker. The role will demand excellent marketing and sales ability as well as entrepreneurial flair; proficiency in at least one other European language would be an advantage.

Please send applications to:  
Charlotte S. Yu,  
Euromoney Training, Nestor House,  
Playhouse Yard,  
London  
EC4V 5EX







## ACCOUNTANCY COLUMN

## Body blow to corporate America's well-being

Nikki Tait on the cost — some say \$250bn — to US companies of a seemingly technical regulation

**WARNING:** accountancy standards can damage your health. Or more precisely, in the case of the US Financial Accounting Standards Board's rule 106, the health benefits of millions of American employees.

If anyone believed that accountancy was a grey science indulged in by grey individuals and unrelated to the real world, this seemingly technical regulation should disabuse them. For, in a nutshell, the US accountancy rule-maker is insisting that companies take some provision today for the sums which they expect to spend on employees' non-pension retirement benefits, notably healthcare, in the future.

In doing so, FASB has already caused some of America's largest companies, like IBM, to incur billion-dollar charges. Less dramatically but perhaps of more significance, it has redoubled the incentive for corporations to prune such expenditure, thus affecting the lives and future security of millions of US workers.

In itself, the accounting rule change is straightforward. It was adopted by the FASB last December after years of debate, and requires employers to "accrue" the cost of non-pension retirement benefits over the working careers of their active employees. The rule takes effect for financial years beginning after December 15 1992 — so, in most cases, from the first quarter of 1993. Companies with fewer than 500 employees have extra time in which to comply.

In practice, rule 106 has two separate effects. First, as far as benefits already promised to existing work-

forces are concerned, employers must either estimate the cost and write it off in a single charge, or "amortise" the sum — that is, spread it out — over as many as 30 years. Second, from 1993 onwards, they will have to make additions to reserves if new non-pension benefits are added to their retirement packages. Either way, this represents a radical change for US companies. At present, corporations charge such expenses against earnings in the period in which they are incurred — a system commonly known as "pay-as-you-go". This, at least, is fiscally efficient: profits are

**Future health benefits are a real liability for many companies, a fact which should arguably be recognised in today's balance sheets**

reduced and the tax charge minimised. A company which takes a one-off charge under FASB 106 gets no such break.

But the rationale for demanding such a controversial upheaval is pretty compelling, too. A large element of these "non-pension retirement benefits" comprises corporate contributions to pensioners' healthcare. As the world knows, both medical expenses and health insurance premiums are increasing rapidly in the US, while Medicare, the federal system, is meeting a shrinking portion of the burden. Future health ben-

efits, therefore, are a very real liability for many companies, a fact which should arguably be recognised on today's balance sheets.

Whatever the logic of the move, its impact is little short of momentous. There have been suggestions that corporate America overall would look \$250bn poorer, should it write off all its current commitments for pensioners' health benefits in the future in one go.

For solid companies with plenty of capital, a one-off charge may be painful, but feasible. For those with thinner balance sheets, it is perfectly conceivable that such a charge would exceed their stated net worth — pushing them in the land of the "black hole", or "negative net worth".

There may be other implications. A company will often pledge to keep net worth at/below a given level, as part of a series of covenants agreed with its bankers in return for loan finance.

Accountants concede that some astute companies have tried to build flexibility into loan agreements — making allowance for accounting changes — but say that this is still the exception rather than the rule. Moreover, as John Deming, a partner at KPMG Peat Marwick, points out, when such flexibility results from a renegotiation of existing covenants, bankers will normally demand a fee.

But if a one-off charge is impossible, amortisation is not particularly attractive, either. No one likes a relentless penalty against earnings, and while diligent analysts may pore through the notes to each financial

statement, it is a fair bet that some investors will not be so thorough.

Companies adopting this strategy may not be the only losers. The investment community generally is likely to find that the age-old problem of comparing earnings — even between companies in the same country and industry — without minute examination of their accounting policies, simply gets worse.

So how is corporate America responding? For a start, it is self-evident that the burden of the new rule is not spread evenly. Businesses with large, ageing workforces are likely to

**Rule 106 has undeniably concentrated the attention of managements on the cost of pensioners' healthcare-related benefits with renewed force**

be the hardest-hit, while a new, capital-intensive business may go unaffected.

Two of the first companies to react were Abbott Laboratories, the pharmaceuticals company, and IBM, the computer giant — both of which grasped the nettle via a one-off charge. Abbott used an extraordinary gain thrown up by the sale of an investment to offset a \$128.1m charge from complying with rule 106.

IBM simply registered a \$2.36bn charge against its first quarter earnings in 1991, turning a 93 cents a share profit into a \$3.03 a share loss,

its first-ever quarterly deficit.

Many accountants believe that most companies will bide their time until obliged to make the change after 1992 — unless, like Abbott, they have a useful offsetting gain. "I don't think they're going to rush to do it otherwise," comments Mr Joseph Kelly, senior manager at Deloitte & Touche, suggesting that it will be the strength of the balance sheet coupled with debt covenants which determines whether a corporation takes the amortisation or one-off charge route. Indeed, a survey by consultants William Maceer last February suggested that many companies had yet to assess the expenses which they faced — although accountants say that awareness has increased markedly since then.

What is undeniable is that rule 106 has concentrated managements' attention on the cost of pensioners' healthcare-related benefits with renewed force. Already large companies like General Electric and Westinghouse Electric have made moves to contain their pensioners' healthcare liabilities in the future, and it seems almost certain that others will follow suit.

Finally, no one should think that this is purely an American problem. Many European companies now own sizeable US subsidiaries and if, for any reason, they report under US Generally Accepted Accounting Principles (GAAP) — perhaps because of a listing in the US — they, too, will be obliged to tot up this potential expense. In short, this is a painful business all round.

## FINANCIAL CONTROLLER

MAJOR MULTINATIONAL INSURANCE COMPANY

CITY

Salary c. £38,000 plus benefits and car

The Continental Corporation is one of the largest composite insurance companies in the United States and a Financial Controller is required for one of its U.K. subsidiaries.

Duties will include:-

- Direct supervision of small close-knit accounting department ensuring monthly management reports are prepared in a timely and accurate manner.

- Assisting in development and implementation of improved computer system with the U.K. subsidiary and European branches of U.S. affiliate.

- Responsibility for reporting and monitoring results for 'Continental International' operations in France, Germany, Italy, Holland and Belgium, including limited travel to these countries.

Applicants for this responsible position should be qualified chartered accountants, effective managers and communicators and have at least 5 years insurance industry experience.

Applicants should write in strict confidence with a full C.V. to:-

Ms.L.Dawson,  
Manager - Personnel,  
The Continental Insurance  
Co. (Europe) Ltd.,  
Continental House,  
77 Gracechurch Street,  
London EC3V 0DL



## ACCOUNTANCY APPOINTMENTS

## AEA TECHNOLOGY

## Head of Tax

Harwell, Oxfordshire

to £40,000 p.a.

■ AEA Technology, the trading identity of the UK Atomic Energy Authority, which has annual turnover in excess of £400 million, develops leading edge technology for use worldwide in the nuclear industry and a wide range of other markets. It is clearly focussed on increasing profitability and widening the customer base.

■ Reporting to the Head of Corporate Finance, the Head of Tax is a newly created role which has as its prime focus the development and control of all taxation policy. Key elements of the role will relate to UK and international tax matters including VAT, and employee taxation. The management of taxation strategy, especially in the context of corporate restructuring, will be central to the task. Additionally, the Head of Tax will have responsibility for a range of broader accounting issues of a technical nature.

■ To be considered for this pivotal role you must

be a qualified ACA, probably working as a Tax Manager in a firm of chartered accountants, or in the headquarters of a substantial commercial organisation.

■ In return for your ability to develop and implement effective taxation policy, you will be rewarded with a career enhancing role and a remuneration package which includes a performance related bonus, an index linked pension plan, 6 weeks annual holiday and, as appropriate, relocation assistance.

■ To be considered please send your curriculum vitae to Nicolas Mabin, Ernst & Young Corporate Resources, 1 Lambeth Palace Road, London SE1 7EU, quoting reference: NM368.

## GROUP CHIEF ACCOUNTANT

BLUE CHIP PLC

£40,000 + BONUS + CAR

EAST MIDLANDS

The position represents an excellent entry point into an expanding plc. Rapid career progression within the Group is envisaged.

## THE COMPANY:

- ◆ A substantial divisionalised UK plc, a leader in international food processing and distribution
- ◆ Successful strategy of worldwide sourcing of core products and European expansion of distribution networks

## THE ROLE

Reporting to the Group Financial Controller, and a key member of the Group Finance function, with responsibility for:

- ◆ Technical excellence and leadership in Group accounting matters
- ◆ Team management and Finance staff development
- ◆ Group corporate reporting, budgeting and planning for Board and Divisional purposes

◆ Pivotal link between Group and Divisional management teams

## THE CANDIDATE

- ◆ Graduate Chartered Accountants, aged 28-33
- ◆ First class Audit Managers with major professional firms, or Group Financial Accountants in blue chip multinationals
- ◆ Excellent skills in staff management and development. Ability to communicate at all levels of general and financial management
- ◆ Potential for at least 2 more career moves within the Group

Candidates should write in confidence to Cherry Seckins at the address below, enclosing a comprehensive CV and stating current remuneration.

CHERRY SECKINS  
HUMAN RESOURCES  
22 Grosvenor Street, London W1X 9LP  
Telephone 01-491 0274

## PRODUCT ACCOUNTANTS

City

to £40,000

Despite recessionary influences on the UK economy there are a number of important banking groups offering exceptional opportunities in a variety of staff roles. The most dynamic and fastest expanding areas are in the accounting functions working closely with Traders and Operations teams for a variety of Capital Markets, Equity Derivative and Treasury related products.

Those suitable will have between one and five years' experience in financial services, may be qualified accountants and should have good knowledge of cash flows and profit and loss analysis. Particular product knowledge of SWAPS, options, futures, warrants, forex or traded bonds (Repo's, Gilts, etc) would be most useful.

To find out more about these positions call Graham Palfrey-Smith, or Robert Macmillan on 071-629 4463 (or 081-460 8079 evenings and weekends). Or write enclosing a full career history to them at the address below.

## HARRISON WILLIS

FINANCIAL & LEGAL RECRUITMENT CONSULTANTS  
Cardinal House, 39-40 Abchurch Lane, London EC4N 3DF. Tel: 071-629 4463  
LONDON • BRISTOL • GUILDFORD • READING • ST ALBANS

## Taxation Manager

ALLIED BREWERIES

Allied-Breweries plc is the parent group of Companies in the United Kingdom and Overseas operating within three divisions: Beer and Retailing (Allied Breweries Limited); Wine and Spirits (Hiram Walker-Allied Vintners Limited); Food (J. Lyons and Company).

Based in the head office of our Beer and Retailing Division at Burton-on-Trent, your role as Taxation Manager will involve major responsibilities in the field of Corporate Tax, PAYE and some involvement with VAT, ensuring close liaison with all Allied Breweries Trading Companies, and the Group Taxation Department.

With a proven track record of achievement in the taxation field, gained in either the accounting profession, industry or the Inland Revenue, your professional qualifications will be more than matched by your personal qualities and a confident, enthusiastic approach.

In return for your expertise, we will reward you with an attractive salary and the kind of benefits you would expect from a successful international company. A company car is included in the package and, where appropriate, generous relocation expenses.

If you feel you can match up to the demands of this key role within our organisation, then please apply in writing, giving details of qualifications, experience and salary to: Director of Personnel, Allied Breweries Limited, 107 Station Street, Burton-on-Trent, Staffordshire DE14 1BZ.

## FACTORY FINANCIAL CONTROLLER

Effective Management Information and Operational Decision-Making

Our client has been an innovative brand leader in this area of Consumer Products for in excess of 20 years. The Group has now successfully established itself internationally and is set for growth in the 1990's.

Recent developments have generated the need for an individual to head up the Finance Department, including financial control and reporting, for 6 manufacturing sites. This role, which is a key position, will report to Group Finance and is a senior role with responsibility to the local Managing Director.

The responsibilities will include:

- ◆ Enhancing the accuracy and the effectiveness of financial control, reporting and analysis.
- ◆ Regularly liaise with local Management thereby contributing to the development of the operations.

If you feel that the above represents the challenge you are seeking, you should write to Karen Wilson, BA, ACMA, Director at FMS, 5 Bream's Buildings, Chancery Lane, London EC4A 3DY enclosing a recent CV and a note of current salary.

- ◆ Develop relationships with other areas of the Group and participate actively in Group Finance Projects
- ◆ Develop and implement the above role the successful candidate must clearly demonstrate:

- ◆ Extensive knowledge and experience of a manufacturing environment
- ◆ A proven financial background in financial management
- ◆ A good management mind, able to isolate and identify key issues

Successful candidates will be a Qualified Accountant likely aged 28-35

Excellent promotional opportunities exist for you in the Group should you achieve the expected results in the immediate role.

Relocation will be available if required.



FMS is a Division of Foster Stanley Limited





## Qualified Accountants

£27,797 - £30,823

The Department of Health has two vacancies for CCAB qualified Accountants who can contribute to a wide range of issues in a complex and demanding environment.

### Head of NHS Accounts Section - Central London (relocating to Leeds in 1993)

The Finance and Corporate Information Directorate of the NHS Management Executive provides advice to the Health Service on maintaining and developing financial accounts and wants to appoint an accountant to lead the section.

Key tasks include the reporting of NHS expenditure through the compilation of national accounts; implementing new style accounts and financial returns which reflect the NHS reforms; and developing the use of information technology to improve timeliness and quality. You will be in frequent contact with the NHS and maintain regular contact with the Treasury, the National Audit Office and the Audit Commission.

The post is initially in central London, but is due to relocate to Leeds in March 1993.

### Accountancy Adviser - Central London

The annual cost of drugs and medicines to the NHS is over £2.4 billion. The Department of Health operates a voluntary agreement with the pharmaceutical industry to obtain these at reasonable prices, taking account of the fact that the discovery and development of new medicines involves considerable industry investment in R&D.

Accounting analysis is fundamental to the operation of the agreement and you will be part of the DH team that negotiates with companies and trade associations.

We are seeking an enthusiastic individual who possesses a CCAB qualification and is able to apply accounting principles in a wide context to produce solutions and analysis that are readily understandable by non-accountants.

Starting salaries for both positions will be in the range £27,797 - £30,823 including £1,750 Inner London weighting with further increments depending on performance to £34,667. An attractive relocation package will be available to the successful applicant for the Head of Accounts Section post.

For further details and an application form (to be returned by 28th November 1991) write to Recruitment & Assessment Services, Alencon Link, Basingstoke, Hants RG21 1JB or telephone Basingstoke (0256) 468551.

Please quote ref: C/92/1275.

The Department of Health is an equal opportunity employer.

### Morgan & Banks

The company is a subsidiary of an international manufacturing organisation, which has been trading successfully in the UK for over 10 years. It is now expanding in Europe through an extensive network of dealers/agents.

Reporting directly to the Managing Director, the position will have full responsibility for the finance function. This will include financial

Pan-European Focus

Central London

£35,000 + Car

The individual should have had experience in managing a department and previous systems development experience would be a benefit.

Additionally, the individual should have good communication skills, and show the energy and enthusiasm to thrive in a challenging environment. The career development opportunities with this company are excellent

## FINANCIAL CONTROLLER

and management reporting, systems development, financial planning and considerable involvement, as part of the senior management team, with the organisation of the European distribution network.

The successful candidate will be a qualified accountant aged between 30 and 35 years with sound commercial experience, preferably from a manufacturing environment.



LONDON - WASHINGTON - SYDNEY - AUCKLAND

and the package will include a salary of £35,000 and a company car.

For further information, please contact Raj Munde on 071-240 1010 or alternatively, please forward your resume to our London office, quoting Reference No. 9 1157. Morgan & Banks, PLC, 111 St. Martin's Lane, London WC2N 1AZ. Fax: 071-240 1052.

### Morgan & Banks

### Morgan & Banks

## European Audit

Major US multinational seeks next generation of financial managers for subsidiaries throughout Europe and worldwide

The European Audit team is seen as the priority route for promotion into these roles. The company has manufacturing operations in most European countries. It has 40,000 employees in this region and generates sales of US\$ 3 billion - opportunities for achievers are unlimited.

Based in Brussels, you will join a young, dynamic and international team which answers directly to the USA. Reporting to the Audit Manager, you will immediately commence work on financial/operational audits, investment appraisals and ad hoc assignments.

Qualifications:

- university degree and/or professional qualification
- minimum of three years' relevant financial experience, preferably in internal/external audit
- fluency in English. Other language ability would be an advantage
- mobility. Prepared to travel 75% (return to base at weekends).

This is a high profile appointment. You will be dealing with top international management. Having already demonstrated success nationally, you will be looking to progress to the international arena, where the rewards for success are outstanding.

Interested candidates should write in confidence to Nicholson International (recruitment consultants) at Africa House, 64/78 Kingsway, London WC2 6AH quoting reference 9299 or call (071) 404 5501 for an initial discussion or alternatively fax details on (071) 404 8128.



NICHOLSON INTERNATIONAL

c. £42,500 + car  
+ excellent bonus

Very substantial Systems Project

North West

## Financial Controller

A rare and challenging opportunity for an experienced accountant with the presence and vigour to control a project crucial to the development and future success of this major plc. Key member of the team managing a complex matrix of consultants, suppliers and users working together on a very substantial IS development.

### THE ROLE

- Reporting to the Director of Information Systems, responsible for the active management and control of the finances of this major initiative.
- Monitoring performance and preparing status reports and analyses for presentation to the Board and senior management, with rigorous checks on spend, delivery and quality.
- Challenging planned expenditure, reviewing options with users and suppliers, modelling key issues, all to optimise utilisation of financial resources to achieve value for money.

### THE QUALIFICATIONS

- Graduate, ACA/CIMA, 30's, with experience of direct control of major capital projects involving substantial expenditure.
- Accomplished technical accountant who will thrive on a rapidly changing and varied workload, involving both detailed review and broad strategic analysis.
- Firm negotiator with the ability to influence at senior levels. Resilient, tenacious and energetic, adding value through effective management of all available resources.

London 071-973 0889  
Manchester 061-941 3818

**Selector Europe**  
A Spencer Stuart Company

Please reply, enclosing full details to:  
Selector Europe, Ref. F117111M,  
Bridge House, Ashley Road,  
Fife, Arbroath,  
Cheshire WA14 2UT.

c. £45,000  
package



Priority Services

West London

## Finance Director

Exciting opportunity for talented finance professional to establish the organisation at the leading edge of efficient health care provision. Priority Services encompass the Mental Health and Community services for a complex population of almost 300,000 with a revenue of \$45m. Excellent infrastructure with many newly built facilities. Innovative high-demand services with many contracts from outside the District and first class opportunities to create significant additional revenue. High visibility, influential role.

### THE ROLE

- Reporting to the Chief Executive and responsible for the full spectrum of financial management. Spirited role in restructuring the department and building a first class, committed team.
- Influential contribution to strategic planning and the development of the units in a cohesive, imaginative direction. Driving the introduction of commercial disciplines to the contracting process.
- Spearheading the development of effective information systems to support fully the management and clinicians. Gaining a real understanding and control of costs.

### THE QUALIFICATIONS

- ACA/ACMA with minimum five years post-qualification experience in industry. Strong reputation for establishing credibility in the finance function in times of great change. A real team builder.
- An innovative leader with a hands-on style. Probing and inquisitive by nature with the maturity and stature to influence at senior levels. Currently a senior financial manager with an operating subsidiary.
- Strong commercial orientation with a practical approach to problem solving. Outstanding communication with the influencing skills to win commitment to change. Appetite for a demanding and varied role.

London 071-973 0889  
Manchester 061-941 3818

**Selector Europe**  
A Spencer Stuart Company

Please reply, enclosing full details to:  
Selector Europe, Ref. F306101L,  
16 Connaught Place,  
London, W2 2ED  
071-973 0889

## FINANCE DIRECTOR

### Travel Business

North London

To £50,000 plus bonus

This leading business travel company has a blue-chip client list and is part of a major international travel and services group. Recent restructuring, resulting in greatly increased autonomy, has created the need for an able and experienced financial executive to lead a sixty strong finance function and support the Managing Director in strategic aspects of the business.

In a fast-moving business involving large volumes of complex transactions, strict controls are of the utmost importance. The systems are currently under review and the FD will work closely with the IT Director on their development and implementation. Further key responsibilities will be the treasury function and the provision of high quality management information. Finally, the FD will be fully involved in a wide range of commercial decisions, making a direct contribution to the bottom line.

Candidates must be qualified accountants and are likely to be aged between 35 and 50. They will have managed a large department and must be accustomed to negotiating with powerful suppliers or customers. The environment is extremely demanding and experience in travel or another fast-moving, agency based business is essential. French would be useful together with experience in implementing change, but a people-orientated and assertive personality is more important.

Interested candidates should send a comprehensive CV, including salary history and a day-time telephone number, quoting reference 3221, to Vivienne Hines, Touche Ross Executive Selection, 1st Floor, Hill House, 1 Little New Street, London EC4A 3TR. Telephone: 071 936 3000.

**Touche Ross**



MANAGEMENT CONSULTANTS

Price Waterhouse

EXECUTIVE SELECTION

## Financial Controller

£35-40,000 plus car & benefits West Sussex

The fast-moving scientific and technical division of a highly successful public limited company seeks to appoint a Financial Controller. The Group is acquisitive and offers substantial career opportunities.

This challenging appointment calls for a commercially minded Financial Controller to lead the finance function of the Division and take responsibility for all aspects of financial management, reporting to the Group on very tight deadlines.

A key priority will be to ensure that operating offices are well served with sound management information and financial analyses in order to manage and develop business growth.

The candidate appointed is likely to be a graduate qualified accountant between 35-45 who has experience in light precision electro-mechanical engineering and is able to demonstrate clear evidence of first class performance in the financial management of multi-operational

sites. A track record combining the management of change with excellent technical, commercial, motivational and communication skills is essential.

Please write enclosing a CV and quoting reference F/1214 to: Christopher Bainton, Executive Selection Division, Price Waterhouse Management Consultants, Milton Gate, 1 Moor Lane, London EC2Y 9PB.

Top Opportunities

appears every Wednesday

Elizabeth Arthur  
071-873 3694

For advertising information call:

Stephanie Spratt  
071-873 4027



## Financial Director

**Bristol**

**£35,000 + bonus + Car**

Our client is a £10m turnover manufacturing subsidiary within an international group. The company is going through a period of significant growth and change and seeks to strengthen the Finance team. The Financial Director will have total responsibility for the finance function with particular emphasis on tight financial controls and the improvement of management information reporting systems. Furthermore, as a key member of the executive team the Financial Director will be involved in the running of the company and ensuring that future plans are implemented including possible acquisitions. Candidates should be qualified accountants age indicator, 32-42,

with 'hands-on' experience of manufacturing and costing systems preferably achieved within an engineering environment. It is essential that candidates have the personal qualities to succeed. Relocation assistance will be provided where appropriate. Please telephone or write enclosing full curriculum vitae quoting reference 587 to: Nigel Hopkins FCA, 97 Jermy Street, London SW1Y 6JE. Tel: 071-839 4572 Fax: 071-925 2336

**Cartwright  
Hopkins**

FINANCIAL SELECTION AND SEARCH

## Marefield Hospital DIRECTOR OF FINANCE & INFORMATION

Salary c.£32,000 plus performance bonus and other benefits

Marefield Hospital is an internationally renowned centre for cardio-thoracic medicine, surgery and transplantation, with a reputation for quality and innovation. It has an annual turnover exceeding £15m and employs over 700 staff. The hospital became an NHS Trust in April 1992.

We are looking for an enthusiastic and energetic Director of Finance & Information who will lead and develop the financial and information strategies and functions within the hospital during an exciting period of change. Accountable to the Chief Executive, the postholder will be an executive director on the Board, which will be responsible to the Department of Health for the hospital's performance.

You will be a qualified accountant, with experience of dealing with financial planning issues creatively and strategically as a senior level. You should preferably have a proven track record of achievement in financial accounting, business planning and cost and price analysis, supported by the necessary managerial and corporate finance skills. As an effective communicator with a high level of interpersonal skills, you should be well placed to manage, motivate and develop the hospital's finance and information teams. In addition, you should have a clear understanding and experience of the application of information technology.

To apply, please write enclosing a full curriculum vitae to: Helen Tate, Personnel Department, Marefield Hospital, Marefield, Midlothian EH26 6PH (from whom further details may be obtained). Working Towards Equal Opportunities

## The London office of a major international bank requires a HEAD OF INTERNAL AUDIT

Candidates must have an ACA/ACCA qualification with at least three years post-qualifying experience in the banking sector. He/she will be required to manage a small team of experienced auditors, who are responsible for reviewing all areas of the Bank, including EDP and SFA requirements.

Salary commensurate with age and experience. Please send full personal and career details to Box A 424, Financial Times, One Southwark Bridge, London SE1 9HL. All applications will be treated in strictest confidence.

## Recently qualified Accountants & EDP Auditors

*High-profile opportunities for proactive professionals with management ambitions*  
**Circa £24 - 30,000 + car & benefits - London**  
*Language skills useful*

BUPA is Britain's leading independent health care organisation embracing health insurance, a wide range of health care services and international interests.

We are about to embark on a major investment programme in new systems and are looking to recruit proactive professionals for our high profile internal audit department. Suitable candidates for these exceptional opportunities are likely to fall into three broad categories:

□ ACAs who have recently qualified in a Big 6 environment.

□ Qualified internal/external auditors with around 2 years' post qualification experience.

□ EDP auditors who ideally should be accounting, QICA or CISA qualified.

Your wide-ranging brief will include operational and financial audits, EDP systems reviews, input into the design of controls and specialist internal consultancy and investigative support. The department is responsible for companies at over 60 locations both within the UK and abroad.

hence a second European language, especially Spanish, would be useful.

These are excellent career development opportunities for dynamic individuals whose ultimate ambitions lie in financial, IT or general management.

In return for your commitment, professionalism and talent, we are offering a competitive package that includes car, free BUPA, free life insurance and a pension scheme.

For further details and to arrange an interview, please contact our consultant Tim Sandwell at Barclay Simpson Associates, Hamilton House, 1 Temple Avenue, Victoria Embankment, London EC4Y 0HA. Telephone 071 596 2411.

**BUPA**

*Partly for the benefit of your health.*

## INTERNATIONAL TAX MANAGER

**BERKSHIRE**

With business activities worldwide our client has an enviable profile in its sphere of operations.

Recent strategic acquisitions together with a substantial re-investment programme have built a strong base for further expansion both in the UK and overseas. In order to continue this expansion the Finance Department has recognised the need to recruit an experienced tax professional for the position of International Tax Manager.

Based at the Group's corporate head office

the duties of the International Tax Manager will include the following:-

- co-ordinating and analysing the Group's international tax position
- initiating worldwide tax planning policies in line with business and corporate objectives
- providing tax advice on international acquisitions, disposals and reorganisations.

The ideal candidate will currently be working either in the international tax department of a

firm of chartered accountants or performing a similar role in a commercial organisation.

You will be used to working with a high degree of autonomy and should possess the drive and initiative to undertake projects with substantial tax exposure.

To discuss this challenging opportunity further contact Graham King on 071-379 3533 or 071-226 4557 (evenings or weekends) or send a detailed CV to Robert Walters Associates, 25 Bedford Street, London, WC2E 9HP (Fax 071-915 8714).

**ROBERT WALTERS ASSOCIATES**

LONDON WINDSOR BIRMINGHAM BRUSSELS ANTWERP AMSTERDAM

*Are you ready for something different?*

## Experienced Auditors

The Profit Recovery Group specialises in auditing internal systems and providing solutions to achieving improved profits without additional sales or personnel.

We are looking for commercially aware, experienced accountants, preferably with a background in audit, large scale purchase ledger or loss prevention departments, to join our team working throughout the UK.

If you have ambition and drive, are hard working, reliable and dedicated, the rewards are excellent.

Write or fax now, with full CV, to: The Profit Recovery Group, Borrowdale House, Carthorpe, Bedale, North Yorkshire DL8 2LG. Fax: 0845 567728.

**The Profit Recovery Group, Inc.**  
CONTINGENCY AUDITORS

OUR SERVICES BENEFIT OUR CLIENTS BOTTOM LINE

## Divisional Finance Director

**Sattractive + executive benefits**

**North West**

This is a senior role within a substantial division of a major UK public company, which has international interests and divisional annual turnover in the region of \$400 million.

The brief is specifically directed towards financial planning, management reporting and financial control; to include setting financial and internal control standards, establishing systems direction and developing the structure and content of management information. A key component of the role is the co-ordination of the budgeting, re-forecasting and the financial planning processes, including challenging operating unit budgets and forecasts where appropriate.

Currently the key issues within the division are decentralisation of accounting responsibility to business units and the further development of a divisional finance function to drive and support this new philosophy. The emphasis is on adding value to the commercial and general management of the division, where you will

play a high profile role in the management team.

Likely to be a graduate with a recognised professional qualification, you should already carry managerial responsibility as a Director or Financial Controller at group or divisional level.

Experienced in the management of the change process, you will be familiar with the development of information systems and management reporting. A team player with strong professional credibility, you must also have the natural authority, innovative and motivating skills to implement change and carry the finance team forward.

The remuneration package will be commensurate with the seniority of the role and includes a car and assistance with relocation where appropriate.

Please write with full details. These will be forwarded to our client. List separately any companies to whom your application should not be sent. Beverley West, Ref DFD/FT, MSL Advertising, Sovereign House, 12-18 Queen Street, Manchester M2 5HS.

**MSL Advertising**

## Finance Director - Europe

**Feltham, Middlesex**

**£30,000 + Car + Benefits**

Our client is a dynamic and expanding international Group with turnover in excess of \$150m and offices worldwide. As market leaders in exhibition and interior design construction, the Group has many years' experience and boasts an enviable list of clients. The corporate objective is to continue expanding through organic growth and strategic acquisitions, leading to a full market listing on the world's major stock exchanges within two to three years.

They currently seek to appoint a Finance Director to assume total responsibility for the financial functions of the Group in Europe and the United States. Reporting directly to the Senior Vice President, responsibilities will include:

- appraising, monitoring and negotiating future acquisitions and joint ventures
- management and financial information for internal and statutory purposes
- planning, forecasting and budgeting
- tax and treasury systems
- development and enhancement of active

involvement and contribution to the management and profitability of the business.

The successful candidate will be aged 30-40 with several years' PQE which will include US GAAP and accounting for and administering overseas operations including joint ventures. Previous exposure to the accounting systems of the Asia Pacific rim would be advantageous as would a second European language.

Drive and ambition are prerequisites as career opportunities are assured within the Group. Other essential qualities include strong interpersonal skills and commercial flair, as well as the adaptability and flexibility to succeed within an informal but professional and progressive environment.

Interested candidates should submit their comprehensive CVs to Anne Wilkie ACA, at Michael Page Finance, Windsor Bridge House, 1 Brocas Street, Eton, Berks, SL4 6BW, quoting reference AEA.

**Michael Page Finance**

Specialists in financial recruitment  
London Bristol Windsor St Albans Leatherhead Birmingham  
Nottingham Manchester Leeds Glasgow & Worldwide

## Financial Controller

**UK SALES AND MARKETING OPERATION  
MILTON KEYNES • CIRCA £30,000 + CAR**

This £120 million turnover company is the UK sales and marketing operation of a major international Group engaged in the manufacture of quality consumable products for the food, tobacco, cosmetics and graphics industries. As part of a European Strategy, the UK company has been restructured to become a self managing, independent subsidiary - a move planned to enhance its market leading position.

Reporting to the Managing Director, this newly created position will be instrumental in setting up a comprehensive and effective finance and administration function. This will include statutory and management accounts, business systems support, credit control, preparation of budgets and forecasts, controlling all purchasing and managing the capital budget.

Aged 28-45, candidates should be qualified Accountants with an all round background in financial accounting with experience of developing effective management and financial information systems. This should have been gained in a manufacturing or sales/distribution environment. An awareness of PC based systems is essential.

A strong organisational ability should be supported by first class communication and influencing skills. Interested applicants (male or female) should send a detailed CV or ring for an application form on 0625 533364 (24 hours) quoting reference 1865/FT.

**WICKLAND WESTCOTT**

**W**

HUMAN RESOURCE CONSULTANTS  
Emerson Court, Alderley Road,  
Windsor, Cheshire SK9 1NX.  
Telephone (0625) 532446

## MOD EXP

Home Counties £24-40,000 car  
Our client, a major defence multi-arms sector, is seeking a qualified and experienced professional to manage the electronics industry in the Home Counties. Experience within the electronics industry is desirable. Benefits include full relocation.

**Chief Accountant**  
Newbury, Berks £25-31,000 car  
One of Europe's foremost hi-tech manufacturers seeks a qualified accountant (under 38) for a development role within a large sub-unit. Mgmt accounting, costing & systems development are major duties. Prospects are outstanding.

**Finance Managers**  
Hemel Hempstead £21,000 car  
This manufacturing and contracting giant requires two qualified accountants (under 45) to run key divisions. Mgmt/fin accounting and contract costing will be major elements whilst group career opportunities are good.

**IN BRIEF**  
Personnel Acting Mgrs-Windor £34,000 car  
Financial Controller-Luton £36,000 car  
Chief Acc.-Brentwood £32,000 car  
Mngt Accs.-Ipswich/Crawley £30,000 car  
Credit Manager-Hayes/Middle £29,000 car  
Computer Auditor-Slough £29,000 car  
Chief Acc.-Southampton £27,500 car  
Divisional Acc.-Peterborough £27,000 car  
Operational Auditor-Watford £27,000 car  
Mngt/Systems Accs.-Northampton £25,000 car  
Times, read at all levels.

RING US NOW FOR FURTHER DETAILS

**Deboo Executive**  
102 Old Street London EC1V 9AY  
Telephone: 071-253 1216 (24hrs) • Fax: 071-253 2750

## EUROPEAN FINANCIAL CONTROLLER

**c £50,000 + bonus + executive benefits**

**Bracknell**

Inmac is the world's leading direct mail marketer of computer supplies, accessories and after-market data-communications equipment with operations in the USA, Canada, Japan and in six European countries. Worldwide annual turnover is \$300m +.

Reporting to the Corporate Director of Finance based in California, this key senior management position provides primary financial and administrative support to the Vice-President - European Operations through the planning, coordination, management and control of the

European finance, accounting and treasury functions.

To be eligible for consideration, you must be a qualified accountant, have had a successful track record including previous European experience, have worked for US multinational and ideally have a second European language. Excellent interpersonal and communication skills are essential and you must have the drive to make a major contribution in a challenging growth environment.

Please send a detailed CV indicating salary progression to: Ray Tidey, European HR Director, Inmac (UK) Ltd, Westerly Point, Market Street, Bracknell, Berks. RG12 1EW.

**inmac**



## COMPUTER AUDIT SPECIALIST

Midlands

£33,000 + car + benefits

### The Company

A unique opportunity has arisen for an experienced computer auditor to help establish a new corporate audit function in a progressive and successful plc. The company manages a diverse range of businesses, predominantly in the Midlands, but it also has interests elsewhere in the UK and overseas. The combined group turnover is £1.3 bn.

The new corporate audit function has been conceived as a small, highly professional team that will work with senior management to control risk and monitor business activities. It is intended that the new function will add value by bringing a commercial and constructive perspective to management and control issues.

The company is ambitious, forward looking and acquisitive. There is therefore considerable scope for career progression together with exposure to a wide range of technical and commercial situations. The company is therefore seeking an exceptionally talented individual who will have already demonstrated the capacity for rapid progression in a demanding environment.

If you are excited by the prospect of joining this new team, please send your curriculum vitae to Anne Mills ACA or Coleen Bell at Anne Mills Associates, Gothic House, Barker Gate, Nottingham, NG1 1JU. Telephone 0602 419599, Fax 0602 500098.

### The Role

Reporting to the Group Audit Manager, the Computer Audit Specialist will be expected to make a significant contribution to the review of all uses of Information Technology in the Company, which range from large multiple mainframes to minis and micro networks. A wide variety of hardware and software is in use, and the successful applicant will also be expected to advise non-specialist members of the audit team on the application of software for audit purposes.

### The Applicant

To be considered for this opportunity you will have an appropriate professional qualification, and at least 3 years' experience in a significant computer audit role in either:

- ★ an internal audit department in a major commercial organisation
  - ★ the accountancy profession.
- In addition to a broad range of technical experience, you will need to demonstrate excellent interpersonal skills, imagination, drive and a commitment to high standards.

AMA

ANNE MILLS ASSOCIATES  
FINANCIAL AND MANAGEMENT SELECTION

ROBERT HALF  
Financial Recruitment Specialists

FINANCIAL TIMES  
EUROPE'S BUSINESS NEWSPAPER

INVITE YOU TO A  
BUSINESS BREAKFAST

## HOW TO MAKE ACCOUNTANCY RECRUITMENT MORE EFFECTIVE

ON THURSDAY 21ST NOVEMBER 1991  
AT THE SAVOY HOTEL,  
STRAND, LONDON WC2  
8.30AM - 9.30AM

The last in the current series, this Financial Times Breakfast Briefing is designed for all those involved in the recruitment of Accountants. The talk will be given by Jeff Groat, Joint UK Managing Director of Robert Half, and will cover:

- CHARACTERISTICS OF THE CURRENT ACCOUNTANCY JOB MARKET
- WHAT ACCOUNTANTS ARE LOOKING FOR
- ACCOUNTANCY SALARIES
- WHERE TO ADVERTISE AND HOW
- MAKING THE INTERVIEW MORE EFFECTIVE
- THE ROLE OF RECRUITMENT CONSULTANCIES

A specialist in Accountancy Recruitment for more than 10 years, Jeff Groat is a frequent contributor to various newspapers and journals on the subjects of job hunting and recruitment. A regular speaker, he has been a guest on numerous radio programmes and appeared on Sky Television. He has advised many companies on how to improve their recruitment process and has presented in-house recruitment seminars and interview workshops for companies such as Marks & Spencer, Vickers, Guinness, Heron Corporation and Paribas.

- Michael Spedding, Group Financial Controller, MAI plc  
"An excellent presentation on recruiting Accountants in today's job market".
- Graham Coulson, Personnel Manager, MEPC plc  
"Valuable and enjoyable".
- Ian Freeman, Financial Controller, Black & Decker "Very good, well expressed seminar which was definitely worth attending".
- Jim Whitfield, Director of Financial Services, British Steel plc  
"Time well spent, very useful refresher course. Excellent".
- Peter Knight, Group Chief Accountant, Willis Corroon  
"Most impressed. I look forward to the next one".
- Carmel Ryan, Personnel Manager, Lyons Tetter  
"Very useful, even for Personnel".
- Cathy Knapp, Staff Development Manager, Chantrey Villacott  
"Not just enjoyable, but extremely informative".
- Richard Piper, Director, UK Finance, Logica  
"Both entertaining and informative".

Please note that places at the Breakfast are strictly limited.

If you wish to attend the Business Breakfast, write to Rachelle Nelson at Robert Half, Freepost, Walter House, 418 The Strand, London WC2R. Telephone: 071-836 3545.

## ACCOUNTANTS

We're experts in other people's fields

The Agricultural Development and Advisory Service is the leading land-based consultancy with a turnover of £100 million, and we're regarded as experts both by our clients and the competition. We provide agricultural advice and services to Government and the agricultural, horticultural, and related industries, and our establishment as an Executive Agency of the Ministry of Agriculture, Fisheries and Food in April 1992 will highlight our position as a dynamic, commercial organisation.

In this time of change, we're looking for additional qualified Accountants who can make a real contribution to the development and operation of the Agency. It's an environment which can offer you invaluable experience, and a solid base for career development.

### Head of Accounts Branch Cheltenham

You'll lead a new team handling the operation and development of financial information systems, the preparation of annual commercial-style and cash accounts in addition to management accounts and the control of payment and receipts.

### Head of Management Information Branch Oxfordshire

After a familiarisation period in Central London, you will be based at our new HQ. You'll lead in the co-ordination of plans and budgets, and in providing advice on costing, pricing, performance indicators and management accounts.

For either role, it's essential that you're a member of CACA, ICA, CIMA or CIPFA. A proven track record in the private or public sector will be as important as your ability to lead and motivate a team.

Each appointment is for a fixed five year term, with the possibility of extension or permanent appointment. We offer salaries of up to £27,819, with even higher starting salaries depending on qualifications and experience. You can also look forward to benefits including non-contributory pension scheme, performance related pay, and relocation assistance where appropriate.

For more details about ADAS and what we've got to offer, telephone 071-238 6629. To apply, write with your full CV, indicating which post you are applying for and enclosing current salary and the names of two referees and your telephone contact number, to Mr J Estall, Ministry of Agriculture, Fisheries and Food, Room 413, Victoria House, 30-34 Kingsway, London WC2B 6TU.

Closing date 21 November 1991. Interviews will be held in London on 12 and 17 December.

ADAS



**LEADING AFRICAN SHIPPING AGENTS REQUIRE**  
A Financial Manager. Must be qualified Accountant with language ability and cultural empathy with Southern Africa. Accpac computer system experience useful. Must have two years practical experience.

Salary £25K + Usual benefits  
C.V.'s to P.O. Box 182, Epsom, Surrey, KT19 8YB.

## ACCOUNTANT

English, 30, A.C.A., computer-literate; Speaks excellent German; good French; Experience City of London, USA, Switzerland (holds Auslaenderausweis B); seeks hands-on management information/finance role in small/medium-sized manufacturing and/or trading business in England or on Continent.

Please reply to Box A1686, Financial Times, One Southwark Bridge, London SE1 9HL

## Corporate Finance Trainee x3

c £30,000 p.a. + B.Bens

Prestigious Merchant Banks seek newly qualified ACAs (1st time passes) with an honours degree (at least 2:1). Age: 23-26 years. Contact: Kenneth Kean Daniel Recruitment Ltd Tel No: 081-539 9477 Fax No: 081-539 7453.

## APPOINTMENTS ADVERTISING

appears every Wednesday & Thursday

& Friday (international edition only)

For further information please call

Richard Jones  
071-873 3460

Teresa Keane  
071-873 3199

Alison Prin  
071-873 3607

Philip Wrigley  
071-873 3351

## ADDING VALUE TO A GLOBAL BUSINESS

Reading c.£27-30K plus car + benefits

As a FTSE 100 company with net assets in excess of £1.4 billion, turnover in excess of £800m and over 20 subsidiaries worldwide, Thames Water Plc has developed into a significant international business. A business that benefits from a prestigious reputation with a commitment to becoming the best water services and related products company in the world.

We now have opportunities for two senior finance professionals to join the Group Finance Department.

## OPERATIONAL AUDIT MANAGER

We're looking for a high calibre qualified accountant for this senior role in our recently restructured Group Audit team. Reporting to the Group Chief Auditor, you will manage all aspects of our operational audit work and lead major projects, focusing on the challenging environment of the utilities business. You'll need an extensive range of technical expertise, ideally including operational audit, management systems and ad hoc project work. You should be able to demonstrate an ability to manage people and communicate effectively at all levels, together with the self-motivation and flexibility to achieve results in an environment of rapid change. Ref: H341.

## SENIOR GROUP ACCOUNTANT

We're looking for a young qualified accountant to join a small effective team providing a group-wide financial reporting service to the Group Finance Director and main Board. You'll be responsible for consolidating business plans, budgets, management and statutory accounts, for providing a range of financial services to a small number of corporate management units as well as an accountancy service to a developing property company within the Group. Ideally between 25-30, you'll have up to 2 years' post qualification experience and be familiar with on line and PC based financial systems. Ref: H342.

In addition to salary both these roles offer a generous package of benefits including car. Plus a first-rate opportunity for progressing your career with a rapidly growing Plc.

Please send your c.v., quoting the relevant reference, to Julia Moore Personnel Manager, Thames Water Plc, Nugent House, Western Road, Reading, Berks RG1 8DB by no later than 22nd November 1991.



**MARKS SATTIN ACCOUNTANCY RECRUITMENT MARKS SATTIN ACCOUNTANCY RECRUITMENT**

**CHIEF ACCOUNTANT**  
E LONDON

**£25,000 + CAR + BONUS**

THE COMPANY - is a major name in the commercial construction/civil engineering industry. Recent projects include developments in Central London, the South East of England and Europe.

THE POSITION - of Chief Accountant has a staff complement of 12 and is responsible for the production of management and financial accounts, statutory reporting, budgets and forecasts. The Chief Accountant reports to the Financial Director, working closely with him on projects and planning matters.

THE PERSON - will be a Qualified Accountant with proven man-management skills and aged 28/35. The successful applicant will need to have a hands-on approach, be commercially aware and able to develop within a successful, growing company.

Interested applicants should write to David Sattin at Marks Sattin Ltd, Bewley House, 2 Swallow Place, London W1R 7AA quoting Ref: 123

**Marks Sattin**  
ACCOUNTANCY RECRUITMENT

## FINANCIAL ACCOUNTING MANAGER International Asset Management Group

£34,000 + Car + Generous Benefits Package

City



Our client is a newly formed subsidiary of a major international finance group and intends to establish itself as a leading fund manager in the UK. The company will manage an initial portfolio of £13 billion.

This is a key appointment, reporting to the Financial Controller and with responsibility for the financial control over the investments, back-office, property and corporate accounting functions. You will supervise a small professional team and be expected to develop practical and efficient routines and systems and provide an active contribution to the establishment of a highly progressive finance function within this new and exciting environment.

You will be a qualified accountant, aged 27-34 ideally with exposure to the investment industry and the personality and potential for further career development within the Group.

For a confidential discussion please call Neil Wax or Brian Cognet on 071-387 5400 (out of office hours on 0923 819298) or write to Financial Selection Services, Drayton House, Gordon Street, London WC1H 0AN.



DRAYTON HOUSE, GORDON STREET, LONDON WC1H 0AN.  
TEL: 071-387 5400, FAX: 071-388 0857

## CORPORATE FINANCE EXECUTIVE c.£28,000 + Mortgage + Benefits

A newly/recently qualified ACA is sought by a British merchant bank whose name is an international byword for applied expertise.

You will be assigned to one of a number of small teams within the Corporate Finance Division. Each of these has its own client portfolio and handles a diversity of work. Typically, assignments include advice on corporate strategy/capital structures; domestic/cross-border M&A, takeovers and defences; equity capital and debt finance; and flotations/listings. Thus, through challenging work experience, and also structured training, you can be assured that your skills will be effectively deployed. In the medium term, you will have every opportunity to specialise.

The bank is interested in applications from high fliers whose track records of academic excellence and first time passes in the professional examinations mark them out for serious consideration in the exacting recruitment process.

If you would like to pursue your interest in this exceptional opportunity, please call David Hughes on the number below or out of hours on 0707 27530. Alternatively, please write briefly enclosing a CV and quoting reference 8040.

**EXECUTIVE CONNECTIONS**  
BANKING & FINANCE  
12-14 MANSION AVENUE, LONDON EC2V 5ET. TEL: 071-600 1122. FAX: 071-400 1685.